

U.S. Department of Justice

Washington, DC 20530

**Exhibit B to Registration Statement  
Pursuant to the Foreign Agents Registration Act of  
1938, as amended**

INSTRUCTIONS. A registrant must furnish as an Exhibit B copies of each written agreement and the terms and conditions of each oral agreement with his foreign principal, including all modifications of such agreements, or, where no contract exists, a full statement of all the circumstances by reason of which the registrant is acting as an agent of a foreign principal. Compliance is accomplished by filing an electronic Exhibit B form at <https://www.fara.gov>.

Privacy Act Statement. The filing of this document is required for the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide the information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the FARA Unit in Washington, DC. Statements are also available online at the FARA Unit's webpage: <https://www.fara.gov>. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public online at: <https://www.fara.gov>.

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .32 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, FARA Unit, Counterintelligence and Export Control Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

1. Name of Registrant

Daniel J. Edelman, Inc.

2. Registration Number

3634

3. Name of Foreign Principal

outlook Energy Investments LLC

Check Appropriate Box:

4.  The agreement between the registrant and the above-named foreign principal is a formal written contract. If this box is checked, attach a copy of the contract to this exhibit.
5.  There is no formal written contract between the registrant and the foreign principal. The agreement with the above-named foreign principal has resulted from an exchange of correspondence. If this box is checked, attach a copy of all pertinent correspondence, including a copy of any initial proposal which has been adopted by reference in such correspondence.
6.  The agreement or understanding between the registrant and the foreign principal is the result of neither a formal written contract nor an exchange of correspondence between the parties. If this box is checked, give a complete description below of the terms and conditions of the oral agreement or understanding, its duration, and the fees and expenses, if any, to be received.
7. What is the date of the contract or agreement with the foreign principal? 01/01/2025
8. Describe fully the nature and method of performance of the above indicated agreement or understanding.

Provide communication services on strategic initiatives.

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9. Describe fully the activities the registrant engages in or proposes to engage in on behalf of the above foreign principal.

Provide communications support on strategic initiatives including planning, media relations, stakeholder engagement, event support and content development.

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10. Will the activities on behalf of the above foreign principal include political activities as defined in Section 1(o) of the Act.<sup>1</sup>

Yes  No

If yes, describe all such political activities indicating, among other things, the relations, interests or policies to be influenced together with the means to be employed to achieve this purpose. The response must include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials.

Edelman will provide communications support on strategic initiatives of the UAE, including planning, media relations and advisory, stakeholder engagement, and content development.

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11. Prior to the date of registration<sup>2</sup> for this foreign principal has the registrant engaged in any registrable activities, including political activities, for this foreign principal?

Yes  No

N/A - This statement is filed to update the registrant's agreement/contract with the foreign principal.

If yes, describe in full detail all such activities. The response should include, among other things, the relations, interests, and policies sought to be influenced and the means employed to achieve this purpose. If the registrant arranged, sponsored, or delivered speeches, lectures, social media, internet postings, or media broadcasts, give details as to dates, places of delivery, names of speakers, and subject matter. The response must also include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials.

Set forth below a general description of the registrant's activities, including political activities.

Set forth below in the required detail the registrant's political activities.

Date	Contact	Method	Purpose
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12. During the period beginning 60 days prior to the obligation to register<sup>3</sup> to the date of registration for this foreign principal, has the registrant received from the foreign principal, or from any other source, for or in the interests of the foreign principal, any contributions, income, money, or thing of value either as compensation, or for disbursement, or otherwise?

Yes No 

N/A - This statement is filed to update the registrant's agreement/contract with the foreign principal.

If yes, set forth below in the required detail an account of such monies or things of value.

Date Received	From Whom	Purpose	Amount/Thing of Value
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13. During the period beginning 60 days prior to the obligation to register<sup>4</sup> to the date of registration for this foreign principal, has the registrant disbursed or expended monies, or disposed of anything of value other than money, in connection with activity on behalf of the foreign principal or transmitted monies to any such foreign principal?

Yes No 

N/A - This statement is filed to update the registrant's agreement/contract with the foreign principal.

If yes, set forth below in the required detail an account of such monies or things of value.

Date	Recipient	Purpose	Amount/Thing of Value
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<sup>1</sup> "Political activity," as defined in Section 1(o) of the Act, means any activity which the person engaging in believes will, or that the person intends to, in any way influence any agency or official of the Government of the United States or any section of the public within the United States with reference to formulating, adopting, or changing the domestic or foreign policies of the United States or with reference to the political or public interests, policies, or relations of a government of a foreign country or a foreign political party.

<sup>2,3,4</sup> Pursuant to Section 2(a) of the Act, an agent must register within ten days of becoming an agent, and before acting as such.

**EXECUTION**

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date	Printed Name	Signature
03/17/2025	Raquel daFonseca	/s/Raquel daFonseca
_____	_____	Sign _____
_____	_____	Sign _____
_____	_____	Sign _____

**EXECUTION**

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date

Printed Name

Signature

3-17-25

Raquel daFonseca



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**ENGAGEMENT LETTER No. 6**  
**Related to Water Project**

From: **OUTLOOK ENERGY INVESTMENTS LLC**

To: **Edelman FZ LLC**

#701, Tower 4, Level 7, Yas Creative Hub,  
PO Box 77793, Yas Island,  
Abu Dhabi, UAE

Date: 12 March 2025

Dear Sirs,

We refer to the Framework Consultancy Agreement between Outlook Energy Investments LLC (“**Outlook**”) and Edelman FZ LLC (“**Consultant**”) dated 16 August 2023 (the “**Agreement**”). Pursuant to clause 2 of the Agreement, we set out in this letter (the “**Engagement Letter**”) certain services which you have agreed to provide to us, the timing for the performance of such services and the fees payable for such services. Unless otherwise defined in this Engagement Letter, capitalized terms used herein shall have the meanings given to them in the Agreement.

**1. Services / Project**

The Consultant will subcontract the Services under this Engagement Letter to Daniel J Edelman Inc.. By signing this Engagement Letter, Outlook consents to this subcontracting in accordance with clause 11.1 of the Agreement.

The Consultant shall remain fully responsible to Outlook for the performance of all its obligations and shall be fully responsible for the performance of Daniel J Edelman Inc and shall ensure that they comply with all the terms of this Engagement Letter and the Agreement.

Consultant will provide the following Services to Outlook:

- Narrative development
- arrange panels logistics, talking points, media logistics for Conferences
- stakeholder engagements,
- propose media engagement plan, and
- propose and activate digital plan on social media and website.

Edelman may subcontract part of the Services to 3<sup>rd</sup> parties after having obtained Outlook’s written approval.

Any variation of the scope of Services must be agreed by Outlook and Consultant in writing and must explicitly state that it is amending this Engagement Letter.

**2. Term of this Engagement Letter**

The Parties acknowledge that the Services under this Engagement Letter have already been commenced as of 1 January 2025. Accordingly, the terms and conditions of the Agreement as well as this Engagement Letter shall apply thereon retroactively. The Services shall be performed by

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30 June 2025, unless this Engagement Letter is terminated earlier in accordance with the terms of the Agreement.

### 3. Fees, Expenses and Invoicing

The Fees payable by Outlook to Consultant for the Services performed under this Engagement Letter shall be calculated based on actual hours/days spent by the team according to the following rate card:

<b>Title</b>	<b>Rate AED/Hr</b>	<b>Rate AED/Day</b>
CEO	1,826	14,608
Managing Director	1,545	12,360
Director	1,265	10,120
Associate Director	1,124	8,992
Account Director	983	7,864
Senior Account Manager	843	6,744
Account Manager	702	5,616
Senior Account Executive	492	3,936
Account Executive	421	3,368
Assistant Account Executive	421	3,368

At the end of each month Consultant will share the time report with Outlook for all hours/days spent on providing the above Services before initiating the monthly invoice. The report will set out in detail the Services provided within the month.

Before engaging third parties, Consultant shall provide Outlook with their actual costs. If actual cost is not available, Consultant shall provide Outlook with an estimate or a cap of all third party's fees and costs for Outlook's approval. Consultant will invoice Outlook at the end of each month per actual spending of hours/days of work and cost (together with 3rd party cost where applicable).

In case of any additional request within the scope of the above Services, Consultant will provide Outlook with a cost estimate and cap of any additional requirement prior to delivering it and Outlook will provide a written approval to commence the work, while invoicing will follow the same process thereafter.

The Fees are exclusive of any expenses that may be incurred in carrying out the Services, which will be charged on actuals, provided that such expenses have been pre-approved in writing by Outlook.

### 4. Terms of Agreement

The terms and conditions of the Agreement shall apply to the Services to be performed under this Engagement Letter without any change or modification.

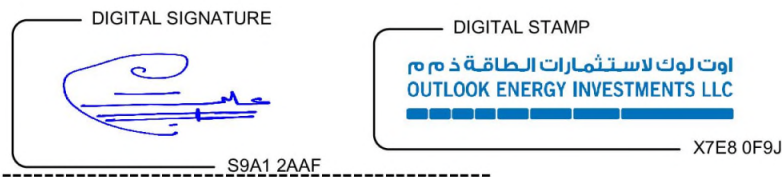
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## 5. Acknowledgement and Acceptance

Please acknowledge your acceptance of the terms of this Engagement Letter by signing the confirmation below and returning a copy thereof to us.

Yours sincerely,

### OUTLOOK ENERGY INVESTMENTS LLC



Name: Ali Alfrayhat

Date:

Acknowledged and agreed by:

### Edelman FZ LLC



Name: Omar Qirem

Title: CEO - Edelman Middle East

Date: March 13, 2025