

U.S. Department of Justice  
 Washington, DC 20530

**Exhibit A to Registration Statement  
 Pursuant to the Foreign Agents Registration Act of  
 1938, as amended**

INSTRUCTIONS. Furnish this exhibit for EACH foreign principal listed in an initial statement and for EACH additional foreign principal acquired subsequently. The filing of this document requires the payment of a filing fee as set forth in Rule (d)(1), 28 C.F.R. § 5.5(d)(1). Compliance is accomplished by filing an electronic Exhibit A form at <https://www.fara.gov>.

Privacy Act Statement. The filing of this document is required by the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide this information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the FARA Unit in Washington, DC. Statements are also available online at the FARA Unit's webpage: <https://www.fara.gov>. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public online at: <https://www.fara.gov>.

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .22 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, FARA Unit, Counterintelligence and Export Control Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

|  |                                    |
|--|------------------------------------|
| 1. Name of Registrant<br><br>Daniel J. Edelman, Inc. | 2. Registration Number<br><br>3634 |
|--|------------------------------------|

3. Primary Address of Registrant  
 111 North Canal Street, suite 1100, Chicago, IL 60606

|  |  |
|--|--|
| 4. Name of Foreign Principal<br><br>outlook Energy Investments LLC | 5. Address of Foreign Principal<br><br>P. O. Box 4442<br>Abu Dhabi<br>UNITED ARAB EMIRATES |
|--|--|

6. Country/Region Represented  
 UNITED ARAB EMIRATES

7. Indicate whether the foreign principal is one of the following:

- Government of a foreign country<sup>1</sup>
- Foreign political party
- Foreign or domestic organization: If either, check one of the following:
  - Partnership
  - Corporation
  - Association
  - Committee
  - Voluntary group
  - Other (*specify*) \_\_\_\_\_
- Individual-State nationality \_\_\_\_\_

8. If the foreign principal is a foreign government, state:

- a) Branch or agency represented by the registrant
  
- b) Name and title of official(s) with whom registrant engages

1 "Government of a foreign country," as defined in Section 1(e) of the Act, includes any person or group of persons exercising sovereign de facto or de jure political jurisdiction over any country, other than the United States, or over any part of such country, and includes any subdivision of any such group and any group or agency to which such sovereign de facto or de jure authority or functions are directly or indirectly delegated. Such term shall include any faction or body of insurgents within a country assuming to exercise governmental authority whether such faction or body of insurgents has or has not been recognized by the United States.

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9. If the foreign principal is a foreign political party, state:

- a) Name and title of official(s) with whom registrant engages
  
  
- b) Aim, mission or objective of foreign political party

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10. If the foreign principal is not a foreign government or a foreign political party:

- a) State the nature of the business or activity of this foreign principal.  
Advise and promote the initiatives of the UAE government.

b) Is this foreign principal:

- |   |   |
|---|---|
| Supervised by a foreign government, foreign political party, or other foreign principal         | Yes <input checked="" type="checkbox"/> No <input type="checkbox"/> |
| Owned by a foreign government, foreign political party, or other foreign principal              | Yes <input checked="" type="checkbox"/> No <input type="checkbox"/> |
| Directed by a foreign government, foreign political party, or other foreign principal           | Yes <input checked="" type="checkbox"/> No <input type="checkbox"/> |
| Controlled by a foreign government, foreign political party, or other foreign principal         | Yes <input checked="" type="checkbox"/> No <input type="checkbox"/> |
| Financed by a foreign government, foreign political party, or other foreign principal           | Yes <input checked="" type="checkbox"/> No <input type="checkbox"/> |
| Subsidized in part by a foreign government, foreign political party, or other foreign principal | Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> |

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11. Explain fully all items answered "Yes" in Item 10(b).

- Item 10(b) supervised: supervised by the UAE government.
- Item 10(b) Owned: Owned by the UAE government.
- Item 10(b) Directed: Directed by the UAE government.
- Item 10(b) Controlled: Controlled by the UAE government.
- Item 10(b) Financed: Financed by the UAE government.

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12. If the foreign principal is an organization and is not owned or controlled by a foreign government, foreign political party or other foreign principal, state who owns and controls it.

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**EXECUTION**

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

| Date       | Printed Name     | Signature   |
|------------|------------------|---|
| 10/07/2025 | Raquel daFonseca | <input data-bbox="886 405 954 443" type="text" value="Sign"/> /s/Raquel daFonseca |
| _____      | _____            | <input data-bbox="886 489 954 527" type="text" value="Sign"/> _____               |
| _____      | _____            | <input data-bbox="886 573 954 611" type="text" value="Sign"/> _____               |
| _____      | _____            | <input data-bbox="886 657 954 695" type="text" value="Sign"/> _____               |

**EXECUTION**

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

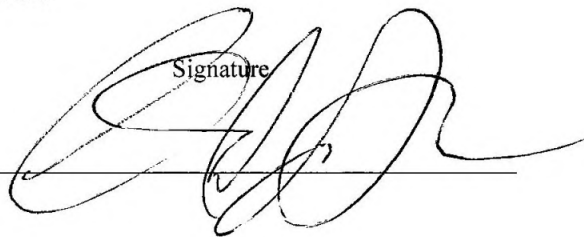
Date

Printed Name

Signature

10-7-25

Raquel Damsecca



U.S. Department of Justice

Washington, DC 20530

**Exhibit B to Registration Statement  
Pursuant to the Foreign Agents Registration Act of  
1938, as amended**

**INSTRUCTIONS.** A registrant must furnish as an Exhibit B copies of each written agreement and the terms and conditions of each oral agreement with his foreign principal, including all modifications of such agreements, or, where no contract exists, a full statement of all the circumstances by reason of which the registrant is acting as an agent of a foreign principal. Compliance is accomplished by filing an electronic Exhibit B form at <https://www.fara.gov>.

**Privacy Act Statement.** The filing of this document is required for the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide the information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the FARA Unit in Washington, DC. Statements are also available online at the FARA Unit's webpage: <https://www.fara.gov>. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public online at: <https://www.fara.gov>.

**Public Reporting Burden.** Public reporting burden for this collection of information is estimated to average .32 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, FARA Unit, Counterintelligence and Export Control Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

|  |                                |
|--|--------------------------------|
| 1. Name of Registrant<br>Daniel J. Edelman, Inc. | 2. Registration Number<br>3634 |
|--|--------------------------------|

3. Name of Foreign Principal  
outlook Energy Investments LLC

Check Appropriate Box:

- 4.  The agreement between the registrant and the above-named foreign principal is a formal written contract. If this box is checked, attach a copy of the contract to this exhibit.
- 5.  There is no formal written contract between the registrant and the foreign principal. The agreement with the above-named foreign principal has resulted from an exchange of correspondence. If this box is checked, attach a copy of all pertinent correspondence, including a copy of any initial proposal which has been adopted by reference in such correspondence.
- 6.  The agreement or understanding between the registrant and the foreign principal is the result of neither a formal written contract nor an exchange of correspondence between the parties. If this box is checked, give a complete description below of the terms and conditions of the oral agreement or understanding, its duration, and the fees and expenses, if any, to be received.
- 7. What is the date of the contract or agreement with the foreign principal? 08/01/2025
- 8. Describe fully the nature and method of performance of the above indicated agreement or understanding.  
Edelman will provide communications support on strategic water initiatives.

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9. Describe fully the activities the registrant engages in or proposes to engage in on behalf of the above foreign principal.

Edelman will provide communications support on strategic water initiatives including planning, event support, media relations and advisory, stakeholder engagement, and content development.

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10. Will the activities on behalf of the above foreign principal include political activities as defined in Section 1(o) of the Act.<sup>1</sup>

Yes  No

If yes, describe all such political activities indicating, among other things, the relations, interests or policies to be influenced together with the means to be employed to achieve this purpose. The response must include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials.

Edelman will provide communications support on strategic water initiatives including planning, event support, media relations and advisory, stakeholder engagement, and content development.

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11. Prior to the date of registration<sup>2</sup> for this foreign principal has the registrant engaged in any registrable activities, including political activities, for this foreign principal?

Yes  No

If yes, describe in full detail all such activities. The response should include, among other things, the relations, interests, and policies sought to be influenced and the means employed to achieve this purpose. If the registrant arranged, sponsored, or delivered speeches, lectures, social media, internet postings, or media broadcasts, give details as to dates, places of delivery, names of speakers, and subject matter. The response must also include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials.

Set forth below a general description of the registrant's activities, including political activities.

See Appendix for Response

Set forth below in the required detail the registrant's political activities.

| Date | Contact | Method | Purpose                                  |
|------|---------|--------|--|
|      |         |        | No Political Activity Contacts to Report |

12. During the period beginning 60 days prior to the obligation to register<sup>3</sup> to the date of registration for this foreign principal, has the registrant received from the foreign principal, or from any other source, for or in the interests of the foreign principal, any contributions, income, money, or thing of value either as compensation, or for disbursement, or otherwise?

Yes  No

If yes, set forth below in the required detail an account of such monies or things of value.

| Date Received | From Whom | Purpose | Amount/Thing of Value |
|---------------|-----------|---------|-----------------------|
|---------------|-----------|---------|-----------------------|

13. During the period beginning 60 days prior to the obligation to register<sup>4</sup> to the date of registration for this foreign principal, has the registrant disbursed or expended monies, or disposed of anything of value other than money, in connection with activity on behalf of the foreign principal or transmitted monies to any such foreign principal?

Yes  No

If yes, set forth below in the required detail an account of such monies or things of value.

| Date | Recipient | Purpose | Amount/Thing of Value |
|------|-----------|---------|-----------------------|
|------|-----------|---------|-----------------------|

See  
Appendix  
for  
Response

\$ 778.75

Total

<sup>1</sup> "Political activity," as defined in Section 1(o) of the Act, means any activity which the person engaging in believes will, or that the person intends to, in any way influence any agency or official of the Government of the United States or any section of the public within the United States with reference to formulating, adopting, or changing the domestic or foreign policies of the United States or with reference to the political or public interests, policies, or relations of a government of a foreign country or a foreign political party.

<sup>2,3,4</sup> Pursuant to Section 2(a) of the Act, an agent must register within ten days of becoming an agent, and before acting as such.

**EXECUTION**

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

| Date       | Printed Name     | Signature                |
|------------|------------------|--------------------------|
| 10/07/2025 | Raquel daFonseca | Sign /s/Raquel daFonseca |
| _____      | _____            | Sign _____               |
| _____      | _____            | Sign _____               |
| _____      | _____            | Sign _____               |

**EXECUTION**

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date

Printed Name

Signature

10-7-25

Raquel Damsecca



## Appendix Response to Item 11-Desc

**Item 11-Desc: Prior to the date of registration for this foreign principal has the registrant engaged in any registrable activities, such as political activities, for this foreign principal? If yes, describe in full detail all such activities. The response should include, among other things, the relations, interests, and policies sought to be influenced and the means employed to achieve this purpose. If the registrant arranged, sponsored, or delivered speeches, lectures, social media, internet postings, or media broadcasts, give details as to dates, places of delivery, names of speakers, and subject matter. The response must also include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials. Set forth below a general description of the registrant's activities, including political activities.**

### PLANNING ACTIVITIES:

August 1 - September 25: Creation and execution of stakeholder engagement plans for client's UNGA and New York Climate Week participation including bilateral meetings with relevant organizations and securing client attendance at relevant events.

### XPRIZE

Secured venue with third party as well as panel and moderator for event.  
Created content for event invitation and tracked responses.

### WORLD BANK EVENT

Liased with clients to secure venue for event.  
Jointly developed invitee list and session agenda with client partner.  
Review of invitation copy.

### ACCOUNT MANAGEMENT:

Conducted weekly client meetings:  
4 status update meetings held with clients in August.  
3 status update meetings held with clients in September.

Conducted partner alignment calls:

### XPRIZE:

Conducted 6 planning and status update meetings held with client for XPRIZE in August and 3 in September.

### WORLD BANK

Conducted 5 planning and status update meetings held with client for World Bank in August and 3 in September.

### MEDIA RELATIONS:

September 16-22- Provided review and edits for XPRIZE press release disseminated by client partner.

Created content for client speeches at US events.

## Appendix Response to Item 13

**Item 13: During the period beginning 60 days prior to the obligation to register for this foreign principal, has the registrant disbursed or expended monies in connection with activity on behalf of the foreign principal or transmitted monies to the foreign principal? If yes, set forth below in the required detail and separately an account of such monies, including monies transmitted, if any.**

| <b>Date</b>           | <b>Recipient</b> | <b>Purpose</b>                                | <b>Amount</b> |
|-----------------------|------------------|---|---------------|
| 09/05/2025-09/05/2025 | Ovation Travel   | Rail transportation booking fees for NY Event | \$ 17.00      |
| 09/05/2025-09/05/2025 | Ovation Travel   | Air travel services fee                       | \$ 7.00       |
| 09/10/2025-09/10/2025 | Ovation Travel   | Air travel booking fees                       | \$ 10.00      |
| 09/10/2025-09/10/2025 | Ovation Travel   | Air travel booking fees                       | \$ 25.50      |
| 09/18/2025-09/18/2025 | Ovation Travel   | Airfare to NY Event                           | \$ 165.42     |
| 09/18/2025-09/18/2025 | Ovation Travel   | Rail transportation to NY for Event           | \$ 211.00     |
| 09/18/2025-09/18/2025 | Ovation Travel   | Return rail transportation from NY event      | \$ 197.00     |
| 09/24/2025-09/24/2025 | Ovation Travel   | Airfare to NY Event                           | \$ 111.52     |
| 09/27/2025-09/27/2025 | Ovation Travel   | Airfare flight change fee                     | \$ 34.31      |

[REDACTED]

[REDACTED]

[REDACTED]

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**From:** [REDACTED]  
**Sent:** Thursday, October 2, 2025 10:46  
**To:** [REDACTED]  
[REDACTED]  
**Cc:** [REDACTED]  
[REDACTED]  
**Subject:** RE: US support - email for approval [EAA-GENERAL]

Email Originated Externally

Dear Eleanor,

The below is confirmed.

Regards,  
Mai

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**From:** [REDACTED]  
**Sent:** Thursday, 2 October 2025 1:41 AM  
**To:** [REDACTED]  
[REDACTED]  
**Cc:** [REDACTED]  
<[REDACTED]>  
**Subject:** US support - email for approval

**Note:** This email originated from an external source. Exercise caution before clicking on any links or opening any attachments.

Dear Mai,

It was lovely catching up earlier.

Further to our discussion, kindly confirm in reply to this email the engagement between Edelman FZ LLC and the Outlook Energy to provide event support, US media outreach and

stakeholder engagement services.

The engagement period is from August 1, 2025 through June 30, 2026. The confirmed fees for the services during the period are 266,775 AED plus taxes and expenses.

We appreciate you continuing to push the LOE through approvals.

Thank you in advance for your confirmation on the above.

Best wishes,  
Ellie

[Redacted signature block]

-  
 →  →  →  → 

Cannes Lions Independent Agency of the Year, Good Track 2024  
Cannes Lions Most Awarded UK PR Agency 2024  
EMEA Sabres Large Regional Consultancy of the Year 2024  
eurobest British Agency of the Year 2023  
Creativepool Agency of the Year 2023  
PRWeek Global Agency of the Year 2023

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