

U.S. Department of Justice

Washington, DC 20530

**Exhibit B to Registration Statement
Pursuant to the Foreign Agents Registration Act of
1938, as amended**

INSTRUCTIONS. A registrant must furnish as an Exhibit B copies of each written agreement and the terms and conditions of each oral agreement with his foreign principal, including all modifications of such agreements, or, where no contract exists, a full statement of all the circumstances by reason of which the registrant is acting as an agent of a foreign principal. Compliance is accomplished by filing an electronic Exhibit B form at <https://www.fara.gov>.

Privacy Act Statement. The filing of this document is required for the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide the information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the FARA Unit in Washington, DC. Statements are also available online at the FARA Unit's webpage: <https://www.fara.gov>. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public online at: <https://www.fara.gov>.

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .32 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, FARA Unit, Counterintelligence and Export Control Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

1. Name of Registrant

Daniel J. Edelman, Inc.

2. Registration Number

3634

3. Name of Foreign Principal

outlook Energy Investments LLC

Check Appropriate Box:

4. The agreement between the registrant and the above-named foreign principal is a formal written contract. If this box is checked, attach a copy of the contract to this exhibit.
5. There is no formal written contract between the registrant and the foreign principal. The agreement with the above-named foreign principal has resulted from an exchange of correspondence. If this box is checked, attach a copy of all pertinent correspondence, including a copy of any initial proposal which has been adopted by reference in such correspondence.
6. The agreement or understanding between the registrant and the foreign principal is the result of neither a formal written contract nor an exchange of correspondence between the parties. If this box is checked, give a complete description below of the terms and conditions of the oral agreement or understanding, its duration, and the fees and expenses, if any, to be received.
7. What is the date of the contract or agreement with the foreign principal? 08/01/2025
8. Describe fully the nature and method of performance of the above indicated agreement or understanding.
- Edelman will provide communications support on strategic water initiatives.

9. Describe fully the activities the registrant engages in or proposes to engage in on behalf of the above foreign principal.

Edelman will provide communications support on strategic water initiatives including planning, event support, media relations and advisory, stakeholder engagement, and content development.

10. Will the activities on behalf of the above foreign principal include political activities as defined in Section 1(o) of the Act.¹

Yes No

If yes, describe all such political activities indicating, among other things, the relations, interests or policies to be influenced together with the means to be employed to achieve this purpose. The response must include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials.

Edelman will provide communications support on strategic water initiatives including planning, event support, media relations and advisory, stakeholder engagement, and content development.

11. Prior to the date of registration² for this foreign principal has the registrant engaged in any registrable activities, including political activities, for this foreign principal?

Yes No

N/A - This statement is filed to update the registrant's agreement/contract with the foreign principal.

If yes, describe in full detail all such activities. The response should include, among other things, the relations, interests, and policies sought to be influenced and the means employed to achieve this purpose. If the registrant arranged, sponsored, or delivered speeches, lectures, social media, internet postings, or media broadcasts, give details as to dates, places of delivery, names of speakers, and subject matter. The response must also include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials.

Set forth below a general description of the registrant's activities, including political activities.

Set forth below in the required detail the registrant's political activities.

Date	Contact	Method	Purpose
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12. During the period beginning 60 days prior to the obligation to register³ to the date of registration for this foreign principal, has the registrant received from the foreign principal, or from any other source, for or in the interests of the foreign principal, any contributions, income, money, or thing of value either as compensation, or for disbursement, or otherwise?

Yes No

N/A - This statement is filed to update the registrant's agreement/contract with the foreign principal.

If yes, set forth below in the required detail an account of such monies or things of value.

Date Received	From Whom	Purpose	Amount/Thing of Value
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13. During the period beginning 60 days prior to the obligation to register⁴ to the date of registration for this foreign principal, has the registrant disbursed or expended monies, or disposed of anything of value other than money, in connection with activity on behalf of the foreign principal or transmitted monies to any such foreign principal?

Yes No

N/A - This statement is filed to update the registrant's agreement/contract with the foreign principal.

If yes, set forth below in the required detail an account of such monies or things of value.

Date	Recipient	Purpose	Amount/Thing of Value
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1 "Political activity," as defined in Section 1(o) of the Act, means any activity which the person engaging in believes will, or that the person intends to, in any way influence any agency or official of the Government of the United States or any section of the public within the United States with reference to formulating, adopting, or changing the domestic or foreign policies of the United States or with reference to the political or public interests, policies, or relations of a government of a foreign country or a foreign political party.

2,3,4 Pursuant to Section 2(a) of the Act, an agent must register within ten days of becoming an agent, and before acting as such.

EXECUTION

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date	Printed Name	Signature
10/21/2025	Raquel daFonseca	/s/Raquel daFonseca
_____	_____	Sign _____
_____	_____	Sign _____
_____	_____	Sign _____

EXECUTION

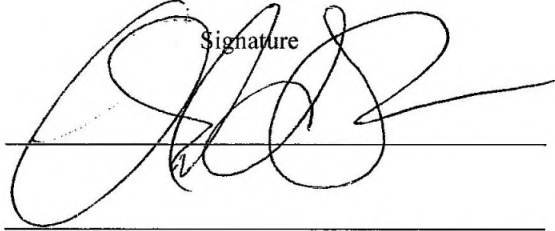
In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date

Printed Name

Signature

10-21-25 Raquel Lafonsera



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ENGAGEMENT LETTER # 9

From: **OUTLOOK ENERGY INVESTMENTS LLC**
PO Box 44442
Abu Dhabi, United Arab Emirates

To: **Edelman FZ LLC**

Date: 15 October 2025

Dear Sirs,

We refer to the Framework Consultancy Agreement between Outlook Energy Investments LLC (“**Outlook**”) and Edelman FZ LLC (“**Consultant**”) dated 16 August 2023 (the “**Agreement**”). Pursuant to clause 2 of the Agreement, we set out in this letter (the “**Engagement Letter**”) certain services which you have agreed to provide to us, the timing for the performance of such services and the fees payable for such services. Unless otherwise defined in this Engagement Letter, capitalized terms used herein shall have the meanings given to them in the Agreement.

1. Services / Project

The Consultant will subcontract the Services under this Engagement Letter to Daniel J Edelman Inc. By signing this Engagement Letter, Outlook consents to this subcontracting in accordance with clause 11.1 of the Agreement.

The Consultant shall remain fully responsible to Outlook for the performance of all its obligations and shall be fully responsible for the performance of Daniel J Edelman Inc and shall ensure that they comply with all the terms of this Engagement Letter and the Agreement.

Consultant will provide the following Services to Outlook:

- Event support
- Arrange events: panels logistics, talking points, media logistics for conferences such as UNGA80, COP30 and others.
- Thought leadership and media engagement.
- Stakeholder engagements.

Any variation of the scope of Services must be agreed by Outlook and Consultant in writing and explicitly state that it is amending this Engagement Letter.

2. Term of this Engagement Letter

The Parties confirm that the Services under this Engagement Letter have already been commenced as of 1 August 2025. Accordingly, the terms and conditions of the Agreement as well as this Engagement Letter shall apply thereon retroactively. The Services shall be performed by 30 June 2026, unless this Engagement Letter is terminated earlier in accordance with the terms of the Agreement.

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3. Fees, Expenses and Invoicing

No	Activity	Total Cost (AED)
4	Event support All deliverable items below include up to five (5) rounds of amendments based on consolidated client feedback.	
	Provide Six (6) Event recommendations for client initiatives.	9,835
	Event liaison: Liase with event organizers to secure client scheduling and participation.	14,750
	Briefing Materials: development of up to four (4) briefing material documents for client participation for 2 events.	32,302
	Participate in briefing calls and develop 4 briefing documents to support client participation in external events.	36,943
	Concept development and execution of 2 owned evens during UNGA and NYCW related events and provide on the ground event support.	40,184
	On the ground event support.Up to two (2) days' travel and on-the-ground event support for up to two (2) team members.	67,440
	TOTAL	201,454
5	Thought leadership and media engagement All deliverable items below include two (2) rounds of amendments based on consolidated client feedback.	
	Support up to 3 press releases, 3 announcements for XPRIZE water scarcity and provide client introductions to 5 key journalists at UNGA and NYCW related events.	33,333
	Introducing the Executive Director to key journalists (up to five (5)) for UNGA and NYCW related events.	31,988
	TOTAL	65,321
	GRAND TOTAL (EXCLUDING VAT)	266,775

Payment Schedule

Invoice Per Month	Amount (AED)
August 2025	66,693.75
September 2025	66,693.75
October 2025	66,693.75
November 2025	66,693.75
GRAND TOTAL (Excluding VAT)	266,775.00

Additional Services

Edelman will bill Outlook monthly for any additional services agreed but not covered by the fixed charges listed above. This includes separately scoped work with a pre-approved budget such as on-the-ground support at major events (e.g., the UAE Water Summit), creative campaign development, and digital strategy oversight, as and when requested. Prior to providing any such out-of-scope services, Edelman will submit a budget estimate to the Client for review and approval.

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4. Terms of Agreement

The terms and conditions of the Agreement shall apply to the Services to be performed under this Engagement Letter without any change or modification.

5. Acknowledgement and Acceptance

Please acknowledge your acceptance of the terms of this Engagement Letter by signing the confirmation below and returning a copy thereof to us.

Yours sincerely,

OUTLOOK ENERGY INVESTMENTS LLC

DIGITAL SIGNATURE  DIGITAL STAMP 
Q508 A5DK E796 326Q

Name: Ali Alfrayhat

Date:

Acknowledged and agreed by:

Edelman FZ LLC

 
Name: Omar Qirem
Title: CEO - Edelman Middle East
Date: October 15, 2025