

U.S. Department of Justice
 Washington, DC 20530

**Exhibit B to Registration Statement
 Pursuant to the Foreign Agents Registration Act of
 1938, as amended**

INSTRUCTIONS. A registrant must furnish as an Exhibit B copies of each written agreement and the terms and conditions of each oral agreement with his foreign principal, including all modifications of such agreements, or, where no contract exists, a full statement of all the circumstances by reason of which the registrant is acting as an agent of a foreign principal. Compliance is accomplished by filing an electronic Exhibit B form at <https://www.fara.gov>.

Privacy Act Statement. The filing of this document is required for the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide the information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the FARA Unit in Washington, DC. Statements are also available online at the FARA Unit's webpage: <https://www.fara.gov>. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public online at: <https://www.fara.gov>.

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .32 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, FARA Unit, Counterintelligence and Export Control Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

1. Name of Registrant Daniel J. Edelman, Inc.	2. Registration Number 3634
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3. Name of Foreign Principal Altterra Management Limited

Check Appropriate Box:

- 4. The agreement between the registrant and the above-named foreign principal is a formal written contract. If this box is checked, attach a copy of the contract to this exhibit.
- 5. There is no formal written contract between the registrant and the foreign principal. The agreement with the above-named foreign principal has resulted from an exchange of correspondence. If this box is checked, attach a copy of all pertinent correspondence, including a copy of any initial proposal which has been adopted by reference in such correspondence.
- 6. The agreement or understanding between the registrant and the foreign principal is the result of neither a formal written contract nor an exchange of correspondence between the parties. If this box is checked, give a complete description below of the terms and conditions of the oral agreement or understanding, its duration, and the fees and expenses, if any, to be received.
- 7. What is the date of the contract or agreement with the foreign principal? 01/01/2026
- 8. Describe fully the nature and method of performance of the above indicated agreement or understanding.
 Amended contract to add and adjust deliverables and fees.

9. Describe fully the activities the registrant engages in or proposes to engage in on behalf of the above foreign principal.

For the month of January 2026 add additional deliverables.

From 01/01/2026 - 05/31/2026 removed deliverables and reduced fees to 20k per month.

10. Will the activities on behalf of the above foreign principal include political activities as defined in Section 1(o) of the Act.¹

Yes No

If yes, describe all such political activities indicating, among other things, the relations, interests or policies to be influenced together with the means to be employed to achieve this purpose. The response must include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials.

Provide communications, strategic counsel and international events support including content development and media relations.

11. Prior to the date of registration² for this foreign principal has the registrant engaged in any registrable activities, including political activities, for this foreign principal?

Yes No N/A - This statement is filed to update the registrant's agreement/contract with the foreign principal.

If yes, describe in full detail all such activities. The response should include, among other things, the relations, interests, and policies sought to be influenced and the means employed to achieve this purpose. If the registrant arranged, sponsored, or delivered speeches, lectures, social media, internet postings, or media broadcasts, give details as to dates, places of delivery, names of speakers, and subject matter. The response must also include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials.

Set forth below a general description of the registrant's activities, including political activities.

Set forth below in the required detail the registrant's political activities.

Date	Contact	Method	Purpose
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12. During the period beginning 60 days prior to the obligation to register³ to the date of registration for this foreign principal, has the registrant received from the foreign principal, or from any other source, for or in the interests of the foreign principal, any contributions, income, money, or thing of value either as compensation, or for disbursement, or otherwise?

Yes No

N/A - This statement is filed to update the registrant's agreement/contract with the foreign principal.

If yes, set forth below in the required detail an account of such monies or things of value.

Date Received	From Whom	Purpose	Amount/Thing of Value
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13. During the period beginning 60 days prior to the obligation to register⁴ to the date of registration for this foreign principal, has the registrant disbursed or expended monies, or disposed of anything of value other than money, in connection with activity on behalf of the foreign principal or transmitted monies to any such foreign principal?

Yes No

N/A - This statement is filed to update the registrant's agreement/contract with the foreign principal.

If yes, set forth below in the required detail an account of such monies or things of value.

Date	Recipient	Purpose	Amount/Thing of Value
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1 "Political activity," as defined in Section 1(o) of the Act, means any activity which the person engaging in believes will, or that the person intends to, in any way influence any agency or official of the Government of the United States or any section of the public within the United States with reference to formulating, adopting, or changing the domestic or foreign policies of the United States or with reference to the political or public interests, policies, or relations of a government of a foreign country or a foreign political party.

2,3,4 Pursuant to Section 2(a) of the Act, an agent must register within ten days of becoming an agent, and before acting as such.

EXECUTION

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date	Printed Name	Signature
03/11/2026	Raquel daFonseca	<input data-bbox="889 457 959 487" type="text" value="Sign"/> /s/Raquel daFonseca
_____	_____	<input data-bbox="889 541 959 583" type="text" value="Sign"/> _____
_____	_____	<input data-bbox="889 630 959 667" type="text" value="Sign"/> _____
_____	_____	<input data-bbox="889 714 959 751" type="text" value="Sign"/> _____

EXECUTION

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

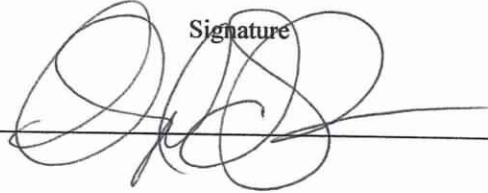
Date

Printed Name

Signature

3-11-26

Raquel da Fonseca



Date: March 6 2026

ADDENDUM

To

MASTER SERVICE AGREEMENT

By and Between

- 1) **Alterra Management Limited** – whose principal address is Al Maryah Tower, Level 6 ADGM, Al Maryah Island, Abu Dhabi, United Arab Emirates, (the **Client**);
- 2) **Edelman FZ LLC**, a free zone limited liability company, with trade license number BL 65/24, and having its registered address as PO Box 77793, Abu Dhabi, United Arab Emirates, herein represented by Omar Qirem in his capacity as General Manager (shall be referred to hereinafter as "**Edelman**").

WHEREAS the parties have signed a Master Service Agreement (MSA) on 7th May 2024.

The Parties hereby agree that the mentioned Master Service Agreement shall be amended as follows:

1. The monthly fee shall be amended to **USD 20,000 per month** for the period **1 January 2026 to 31 May 2026**, with a proportionate reduction in scope and deliverables as per Appendix:1 attached here.
2. As set out in **Appendix 1**, any **optional activities and/or deliverables** shall be charged in addition to the monthly retainer, subject to prior client approval.
3. In addition, a one-time fee of **USD 25,000** shall apply for January 2026, reflecting three additional deliverables to be provided during that month including on the ground support during ADSW, handling of the BBVA announcement, and **senior counsel in relation to a high-profile media enquiry (Bloomberg Green)**.
4. The new Monthly billing Schedule in AED will be:

Billing Schedule Retainer	
Date	Amount AED including VAT@5%
7 th Jan 2026	77,122.50
7 th Feb 2026	77,122.50
7 th Mar 2026	77,122.50
7 th April 2026	77,122.50
7 th May 2026	77,122.50
Billing Schedule Project	
Date	Amount AED including VAT@5%
1st Jan 2026	96,403.13

5. All other terms and conditions of the Master Service Agreement shall remain unchanged.

Appendix:1

Monthly Retainer for ALTÉRRRA January to May 2026

Key Deliverables - Scope of Work

Activity	Deliverables	Monthly fees in USD
Annual communications strategy	<ul style="list-style-type: none"> Strategic positioning, activity roadmap, media plan and priority outlet list, mapping of priority events and speaking opportunities, issues and risks considerations (delivered in Month 1) 	Included
Media relations	<ul style="list-style-type: none"> Up to 3 press releases per month, including drafting, Arabic translation, distribution, and coverage summary Briefing notes for up to 6 interviews per month and on-ground support when needed 	Included
Social media	<ul style="list-style-type: none"> Project management: monthly content calendar, content development and posting of approved content to ALTÉRRRA’s social channels up to 4 posts per month. 	Included
Editorial content	<ul style="list-style-type: none"> Up to 3 website blogs per retainer period (January to May 2026) Up to 2 speeches per month <p>* 2 rounds of client revisions per asset</p>	Included
Advisory	<ul style="list-style-type: none"> Ongoing C-suite support and strategic counsel to senior management as required Ad-hoc support for up to 2 strategic projects, which may include: briefing calls, event planning and on-ground support 	Included
Monthly & quarterly reporting	<ul style="list-style-type: none"> Monthly delivery report and quarterly Board update report of up to 3 presentation slides 	Included
Account management	<ul style="list-style-type: none"> Bi-weekly WIP calls and day-to-day account coordination. 	Included

Crisis Communications	<ul style="list-style-type: none"> Crisis communications and issues management advisory and support Development of crisis communications collateral 	Included
	Total Monthly Retainer Fee excl. 5% VAT	20,000
	Total 5-months combined excl. 5% VAT	100,000

*Activations refer to core content and media outputs; advisory, account management, reporting, and crisis support are ongoing services and not counted as activations.

Optional

Activity	Deliverables	Monthly fees in USD
Media relations	<ul style="list-style-type: none"> Additional press release beyond those in scope including development, translation, distribution sell-in and coverage report 	5,500
International support	<ul style="list-style-type: none"> Access to agency’s network offices when required: media relations, events, senior council 	Priced additionally on request
Creative campaign	<ul style="list-style-type: none"> Development of a new communications approach for ALTÉRRRA, including Gen-Z social listening to inform thought leadership themes, and creative and design support led by the Edelman US team. 	Priced additionally on request – Estimated cost: \$120k - \$200k per year

The parties have hereby caused their duly authorized representatives to execute and deliver this Addendum, on the date first above written.

Signatories

For and on behalf of **Alterra Management Limited** by:

Signed by: Majid Al Suwaidi
Name: Majid Al Suwaidi

For and on behalf of **Edelman FZ LLC** by:

David Kingmill-Moore
Name: David Kingmill-Moore

