

GOVERNMENT OF THE DISTRICT OF COLUMBIA  
DEPARTMENT OF CONSUMER AND REGULATORY AFFAIRS

Business Regulation Administration  
Corporations Division  
614 H Street, N.W.  
Washington, D. C. 20001-2782



CERTIFICATE  
INTERNAL SECURITY  
REGISTRATION UNIT

88 JAN 11 P 4 18

RECEIVED  
DEPT. OF JUSTICE  
CRIMINAL DIVISION

THIS IS TO CERTIFY that all applicable provisions of the District of Columbia Business Corporation Act have been complied with and ACCORDINGLY, this Certificate of \_\_\_\_\_

Incorporation is hereby issued to WASHINGTON RESOURCES AND STRATEGY, INC.

As of January 29, 19 85.

CAROL B. THOMPSON  
Director

By

*Miriam Hellen Jones*  
Miriam Hellen Jones

Superintendent of Corporations

ARTICLES OF INCORPORATION

OF

WASHINGTON RESOURCES AND STRATEGY, INC.

TO: The Recorder of Deeds, D.C.  
Washington, D.C.

We, the undersigned natural persons of the age of eighteen years or more, acting as incorporators of a corporation under the Business Corporation Act (D.C. Code, 1981 edition, Title 29, Chapter 3), adopt the following Articles of Incorporation for such corporation:

FIRST: The name of the corporation is WASHINGTON RESOURCES AND STRATEGY, INC.

SECOND: The period of its duration is perpetual.

THIRD: The purposes for which the corporation is organized are:

To provide political consulting and fundraising services; and

To engage in any or all related lawful business for which corporations may be organized under the District of Columbia Business Corporation Act and to exercise all the powers, rights and privileges granted to business corporations under such Act.

FOURTH: The aggregate number of shares which the corporation is authorized to issue is One Hundred, with each share having a par value of 10 cents (\$.10). The shares shall all be common shares and there shall be no other class or classes of shares.

FIFTH: The corporation will not commence business until at least One Thousand Dollars (\$1,000.00) has been received by it as consideration for the issuance of shares.

SIXTH: There are no restrictions on the preemptive right of shareholders to acquire additional shares of the corporation.

SEVENTH: The manner of appointment of directors of the corporation shall be provided in the bylaws.

EIGHTH: Provisions for the regulation of the corporation's internal affairs shall be provided in the bylaws.

NINTH: The address of the initial registered office of the corporation is 141 Twelfth Street, N.E., Suite 3, Washington, D.C. 20002 and the name of the initial registered agent at such address is William R. Sweeney, Jr. The address where the corporation conducts its principal business is 141 Twelfth Street, N.E., Suite 3, Washington, D.C. 20002.

TENTH: The number of directors constituting the initial board of directors of the corporation is three (3). The names and addresses of the persons who are to serve as directors until the first annual meeting of shareholders or until their successors are elected and shall qualify are:

<u>Name</u>	<u>Address</u>
William R. Sweeney, Jr.	141 Twelfth Street, N.E. Suite 3 Washington, D.C. 20002

Susan Sweeney

141 Twelfth Street, N.E.  
Suite 3  
Washington, D.C. 20002

John M. Sweeney

210 Pine Gate Circle  
Chapel Hill, North Carolina 27514

is: ELEVENTH: The name and address of each incorporator

Name

Address

Leslie J. Kerman

1140 19th Street, N.W.  
Suite 900  
Washington, D.C. 20036

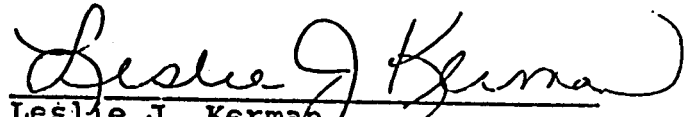
Stephanie Sheffield


1140 19th Street, N.W.  
Suite 900  
Washington, D.C. 20036

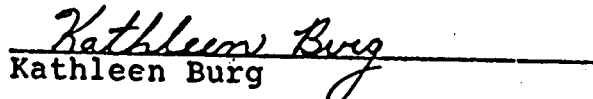
Kathleen Burg

1140 19th Street, N.W.  
Suite 900  
Washington, D.C. 20036

Date: January 29, 1985

  
\_\_\_\_\_  
Leslie J. Kerman

  
\_\_\_\_\_  
Stephanie Sheffield

  
\_\_\_\_\_  
Kathleen Burg

CITY OF WASHINGTON )  
                                  ) )  
DISTRICT OF COLUMBIA ) ) ss

I, KAREN BROWN ARNOLD, a Notary Public,  
hereby certify that on the 29<sup>th</sup> day of January,  
1985, personally appeared before me Leslie J. Kerman, Stephanie

Sheffield and Kathleen Burg, who acknowledged signing the foregoing document as incorporators, and swore that the Statements therein contained are true.

Karen Brown Arnold  
Notary Public

My Commission expires 1/1/89.