State of DELAWARE

Office of SECRETARY OF STATE

I, Glenn C. Kenton, Secretary of State of the State of Delaware, do hereby certify that the attached is a true and correct copy of Certificate of Incorporation filed in this office on January 4, 1982.

Glenn C. Kenton, Secretary of State

BY: B. Knowles

DATE: January 4, 1982

Form 130

CERTIFICATE OF INCORPORATION

OF

JAMES SAVARESE AND ASSOCIATES, INC.

The undersigned, in order to form a corporation for the purposes hereinafter stated under and pursuant to the General Corporation Law of the State of Delaware, does hereby certify as follows:

SECTION ONE. Name. The name of the corporation is James Savarese and Associates, Inc.

SECTION TWO. Registered Office and Registered Agent. The address of the corporation's registered office in the State of Delaware is 306 South State Street, City of Dover, County of Kent, 19901, and the name of its registered agent at such address is United States Corporation Company.

SECTION THREE. Purposes. The nature of the business to be conducted by the corporation is economic consulting services, and to engage in any lawful act or activity for which corporations may be organized under the General Corporation Law of the State of Delaware.

SECTION FOUR. Capitalization. The total number of shares of all classes of stock that the corporation shall have authority to issue shall be 2,000 shares of common stock, which shares shall be without par value.

SECTION FIVE. Incorporators. The name and mailing address of each incorporator is:

NAME	ADDRESS
Stanley Zimmerman	1800 M Street, N.W. Suite 880 South Washington, D.C. 20036

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SECTION SIX. Directors. The name and mailing address of each person who is to serve as a director until the first annual meeting of stockholders or until his successor is elected

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and qualified is as follows:

NAME	ADDRESS
James Savarese	1211 Connecticut Avenue, N.W. Suite 504 Washington, D.C. 20036

IN WITNESS WHEREOF, I have executed this Certificate of Incorporation in duplicate on January 4, 1982.

STANLEY ZIMMERMAN

RECEIVED FOR RECORD

Jan 4 A.D. 1982

RECORDER