

Privacy Act Statement. The filing of this document is required by the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide this information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the Registration Unit in Washington, DC. Statements are also available online at the Registration Unit's webpage: <http://www.fara.gov/>. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the Administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public in print and online at: <http://www.fara.gov/>.

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .49 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, Registration Unit, Counterespionage Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

*Furnish this exhibit for EACH foreign principal listed in an initial statement
and for EACH additional foreign principal acquired subsequently.*

| | |
|---|-----------------------------|
| 1. Name and address of registrant BKSH & Associates 1110 Vermont Avenue, NW, Suite 1000 Washington, DC 20005 | 2. Registration No. 5402 |
|---|-----------------------------|

| | |
|---|---|
| 3. Name of foreign principal Sheikh Khalid Bin Saqr Al Qasimi through California Strategies, LLC | 4. Principal address of foreign principal United Arab Emirates |
|---|---|

5. Indicate whether your foreign principal is one of the following:

Foreign government

Foreign political party

Foreign or domestic organization: If either, check one of the following:

| | |
|--------------------------------------|---|
| <input type="checkbox"/> Partnership | <input type="checkbox"/> Committee |
| <input type="checkbox"/> Corporation | <input type="checkbox"/> Voluntary group |
| <input type="checkbox"/> Association | <input type="checkbox"/> Other (specify): _____ |

Individual-State nationality _____

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6. If the foreign principal is a foreign government, state:

a) Branch or agency represented by the registrant
Crown Prince and Deputy Ruler, Ras Al-Khaimah, United Arab Emirates

b) Name and title of official with whom registrant deals
Sheikh Khalid Bin Saqr Al Qasimi

7. If the foreign principal is a foreign political party, state:

a) Principal address

b) Name and title of official with whom registrant deals

c) Principal aim

8. If the foreign principal is not a foreign government or a foreign political party,

a) State the nature of the business or activity of this foreign principal.

N/A

b) Is this foreign principal

Supervised by a foreign government, foreign political party, or other foreign principal

Yes No

Owned by a foreign government, foreign political party, or other foreign principal

Yes No

Directed by a foreign government, foreign political party, or other foreign principal

Yes No

Controlled by a foreign government, foreign political party, or other foreign principal

Yes No

Financed by a foreign government, foreign political party, or other foreign principal

Yes No

Subsidized in part by a foreign government, foreign political party, or other foreign principal

Yes No

9. Explain fully all items answered "Yes" in Item 8(b). *(If additional space is needed, a full insert page must be used.)*

N/A

10. If the foreign principal is an organization and is not owned or controlled by a foreign government, foreign political party or other foreign principal, state who owns and controls it.

N/A

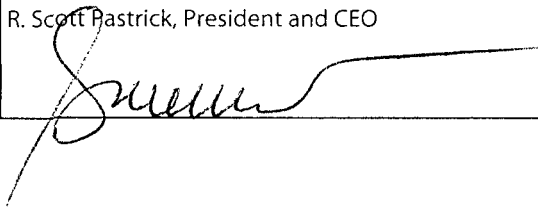
| Date of Exhibit A | Name and Title | Signature |
|-------------------|--------------------------------------|--|
| 01/28/2009 | R. Scott Pastrick, President and CEO |  1:29.09 |

Exhibit B
To Registration Statement
Pursuant to the Foreign Agents Registration Act of 1938, as amended

INSTRUCTIONS: A registrant must furnish as an Exhibit B copies of each written agreement and the terms and conditions of each oral agreement with his foreign principal, including all modifications of such agreements, or, where no contract exists, a full statement of all the circumstances by reason of which the registrant is acting as an agent of a foreign principal. One original and two legible photocopies of this form shall be filed for each foreign principal named in the registration statement and must be signed by or on behalf of the registrant.

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Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .33 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, Registration Unit, Counterespionage Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

| | |
|--|-----------------------------|
| 1. Name of Registrant BKSH & Associates | 2. Registration No. 5402 |
|--|-----------------------------|

| |
|---|
| 3. Name of Foreign Principal Sheikh Khalid Bin Saqr Al Qasimi through California Strategies, LLC |
|---|

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Check Appropriate Boxes:

- 4. The agreement between the registrant and the above-named foreign principal is a formal written contract. If this box is checked, attach a copy of the contract to this exhibit.
- 5. There is no formal written contract between the registrant and the foreign principal. The agreement with the above-named foreign principal has resulted from an exchange of correspondence. If this box is checked, attach a copy of all pertinent correspondence, including a copy of any initial proposal which has been adopted by reference in such correspondence.
- 6. The agreement or understanding between the registrant and the foreign principal is the result of neither a formal written contract nor an exchange of correspondence between the parties. If this box is checked, give a complete description below of the terms and conditions of the oral agreement or understanding, its duration, the fees and expenses, if any, to be received.

7. Describe fully the nature and method of performance of the above indicated agreement or understanding.
Provide counsel and support including arranging, attending, and participating in meetings with senior government and non government officials in Washington, DC and New York

8. Describe fully the activities the registrant engages in or proposes to engage in on behalf of the above foreign principal.

Provide counsel and support including arranging, attending, and participating in meetings with senior government and non government officials in Washington, DC and New York

9. Will the activities on behalf of the above foreign principal include political activities as defined in Section 1(o) of the Act and in the footnote below? Yes No

If yes, describe all such political activities indicating, among other things, the relations, interests or policies to be influenced together with the means to be employed to achieve this purpose.

Client seeks to strengthen relations between Ras Al-Khaimah and the United States.

| | | |
|---------------------------------|---|----------------------------|
| Date of Exhibit B 01/28/2009 | Name and Title R. Scott Pastrick, President and CEO  | Signature 1-28-2009 |
|---------------------------------|---|----------------------------|

Footnote: Political activity as defined in Section 1(o) of the Act means any activity which the person engaging in believes will, or that the person intends to, in any way influence any agency or official of the Government of the United States or any section of the public within the United States with reference to formulating, adopting, or changing the domestic or foreign policies of the United States or with reference to the political or public interests, policies, or relations of a government of a foreign country or a foreign political party.

CONSULTING AGREEMENT

THIS AGREEMENT, made this 30th day of October, 2008, between BKSH & Associates, a division of Young and Rubicam, a Delaware corporation, having an office at 1110 Vermont Avenue, NW, Suite 1000, Washington, DC 20005 ("BKSH") and, California Strategies LLC having an office at 980 Ninth Street, Suite 2000, Sacramento, CA 95814 ("Client").

WHEREAS, BKSH has extensive experience, knowledge and expertise relating to the fields of public affairs and government relations and;

WHEREAS, Client is desirous of retaining BKSH to perform services as described below and to render such services to Client;

NOW THEREFORE, in consideration of the promises and the mutual covenants herein contained, the parties hereto hereby agree as follows:

1. SERVICES

BKSH will render professional services to Client. If necessary to perform services requested by Client, BKSH may also utilize the services of its parent company, and affiliates ("Partners") in the rendering of services. Said services shall include:

- (a) Strategic advice and counsel on public policy issues;
- (b) Monitoring and intelligence gathering related to legislative issues;
- (c) Intelligence gathering, strategic counsel, political insight, foreign policy analysis, meeting development and execution, including Member and Senator meetings and staff liaison; and
- (d) Executive Branch monitoring and liaison.

2. FINANCIAL TERMS

(A) The retainer for services provided pursuant to this agreement shall be a total of \$240,000.00 and shall be billed in equal monthly retainers of \$30,000.00. The total retainer budget is divided evenly for billing purposes only. It is understood that the actual value of services per month may vary based on the specific services needed in each month.

(B) Expenses such as, postage, messenger, long distance telephone charges, travel and related expenses and 3rd party vendor invoices will be billed in addition to the fees.

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3. BILLING TERMS

(A) The first month's retainer of \$30,000.00 will be invoiced to you immediately and must be paid prior to the commencement of services. Thereafter, by the 1st of each month BKSH will send you an invoice for that month's retainer.

(B) Expenses will be invoiced monthly as incurred. Expenses shall be listed on a category basis (e.g. telephone, fax, photography, etc.). Supporting documentation will be available for review at your request.

Except as may otherwise be noted above, payment on all invoices is due within 30 days of each invoice date, unless advance payments to third parties are required. In the case of advance payments to third parties, you agree to pay us immediately upon presentation to you of any such third party invoice.

4. TERM AND TERMINATION

(A) The initial term of this Agreement shall be from November 1, 2008 through June 30, 2009. This Agreement may be terminated by either party upon thirty (30) days prior written notice. This Agreement may be terminated by either party upon written notice to the other in the event of the other party's breach of any of the terms of this Agreement, which breach shall not have been remedied within ten (10) days of such written notice. In the event of termination, Client shall pay all charges and out-of-pocket expenses incurred up to the effective date of such termination.

(B) Upon the effective date of the termination of this Agreement, all property or materials in BKSH's possession belonging to Client, pursuant to the terms of Section 5 herein, shall be turned over to Client

5. OWNERSHIP

(A) Except for materials where any intellectual property rights are vested in a third party, such as photographic negatives, unused design visuals, color separations, printing plates, artwork, etc., in which case such rights shall remain the property of such third party, all finished materials prepared for and on behalf of Client, and paid for by Client, that Client uses at least once prior to the termination hereof or which Client indicates in writing to BKSH during the term hereof as being specifically within the designated plans for adoption and exploitation by Client, shall be, as between BKSH and Client, Client's property exclusively and will be given to Client at Client's request or upon termination or

expiration of this Agreement. All such materials not so used or designated shall be, as between BKSH and Client, BKSH's property exclusively.

(B) BKSH undertakes to use all reasonable care in the handling and storing of the Client's materials but shall not be liable for loss, damage or destruction of such materials howsoever caused or for any other losses (consequential or otherwise) of any nature arising therefrom.

(C) In purchasing materials or services on Client's behalf, BKSH will act as agent for Client and may state this relationship in contracts.

6. INDEMNIFICATION

(A) Client is responsible for the accuracy, completeness and propriety of the information that it provides to BKSH concerning Client's products, services, organization and industry. Client is responsible for reviewing all publicity or other materials prepared by BKSH under this Agreement to confirm that all representations, direct or implied, and submitted to Client by BKSH for approval, are supportable by objective data then possessed by Client, and to confirm the accuracy and legality of the descriptions and depictions of the products and services of Client and its competitors. The Client will be responsible for ensuring that all required consents in respect of the use of all intellectual property contained in any materials or data supplied by the Client to BKSH in relation to BKSH's services hereunder.

(B) Client will indemnify and hold BKSH and its Partners harmless from and against all losses, damages, liabilities, claims, demands, lawsuits and expenses, including reasonable attorney's fees and expenses, that BKSH may incur or be liable for arising out of or in connection with any of the following: (i) any publicity or other materials prepared or placed by BKSH for Client, or other service performed by BKSH for Client (which were approved by Client); (ii) use of all intellectual property contained in any materials or data supplied by or at the direction of the Client to BKSH; (iii) any alleged or actual defects in Client's products or services (including, without limitation, any claim for bodily injury or death); (iv) or allegations that Client's activities violate or infringe upon the copyright, trademark, patent or other rights of any third party, or that Client's activities induce, promote or encourage the violation of or infringement upon the rights of any third party.

(C) Client's obligations under this Section 6 include payment by Client to BKSH for all time charges and expenses (including reasonable attorney's fees and expenses) incurred by BKSH in connection with any subpoena, discovery demand or other directive having the force of law or governmental inquiry to which Client does not object, served upon BKSH or any of its Partners that relates to Client, its business or its industry that arises out of any litigation,

proceedings or investigations involving Client.

(D) BKSH will notify the Client of BKSH's receipt of any notice or claim or demand or service of legal process involving any matter which the Client has agreed to hold BKSH harmless provided always that failure by BKSH to so notify the Client shall not prejudice in any way BKSH's right hereunder to be indemnified.

(E) BKSH shall indemnify and hold Client harmless from and against all losses, damages, liabilities, claims, demands, lawsuits and expenses, including reasonable attorney's fees and expenses that Client may incur or be liable for as a direct result of the negligence or willful misconduct of BKSH or its employees.

(F) Client acknowledges that after any materials or information to be communicated hereunder has been issued to the media or any other third party, its use and dissemination is no longer under BKSH's control. The Client further acknowledges that BKSH shall not be responsible for the accuracy of any information published by the media or any other third party. The Client agrees and acknowledges that in issuing information hereunder BKSH is acting solely as the agent of the Client.

(G) The indemnity obligations of the Client hereinabove set forth shall be in addition to any liability Client may otherwise have and these obligations shall be binding upon and inure to the benefit of any successors, assigns, heirs, and personal representatives of Client, BKSH and any other Indemnified Person.

(H) The terms and conditions of this Section 6 shall survive any termination of this Agreement

7. CONFIDENTIALITY

BKSH, on behalf of itself and its employees, hereby covenants and agrees that it:

(A) Shall exercise reasonable care and caution to keep confidential any and all proprietary information concerning Client's business and operation which becomes known to BKSH by reason of performance of its services on Client's behalf, and which information is clearly marked "confidential" or specifically identified in writing as confidential ("Confidential Information"). Confidential Information includes, but is not limited to, corporate plans and strategies, new product samples, specifications, formulations and pricing information.

(B) Shall not disclose any Confidential Information to any person outside of the employ of BKSH, unless to do so is required in connection with the performance

of its services, and in such event BKSH hereby agrees to advise said third parties of the confidential nature of said material and;

(C) Shall return to Client all such Confidential Information which is in a tangible form then in its possession at the termination of BKSH's services, except that BKSH shall be entitled to keep evidence of its work product.

It is further agreed that Confidential Information shall not include the following:

- a) information that is in the public domain at the time of disclosure to BKSH or which enters the public domain through no fault of BKSH or its employees;
- b) information that is in the possession of BKSH or its employees at the time of disclosure to BKSH;
- c) information that BKSH, or its employees, receive from a third party, and
- d) information that is required to be released in compliance with any court order or other directive having the force of law.

8. COMPLIANCE WITH LAWS

(A) BKSH shall be responsible for making full and necessary disclosure of this agreement and the activities specified herein, pursuant to the requirements of the Foreign Agents Registration Act, 22 U.S.C. Section 611 et seq., the Lobbying Act, 2 U.S.C. Section 261 et seq., and similar statutes.

(B) The parties hereto agree that BKSH is subject to the provisions of the Foreign Corrupt Practices Act, 15 U.S.C. §78dd-2 (the "Act") (relevant portions of which are attached hereto as Attachment A). The parties hereto mutually agree, for themselves and their employees, agents and intermediaries, that they will not pay, and will not permit or suffer any agent, intermediary or employee to pay, directly or indirectly, any money or thing of value, to any official of the government of any nation or political subdivision thereof, or any of their agencies, instrumentalities, corporations or ventures, or to any political party, official thereof, or any candidate, for the purposes of influencing the acts, omissions or decisions, in an official capacity, of such official, party or candidate in violation of his/her or its lawful duty or inducing him or it to exercise his/her or its influence to affect or influence any act or decision of such government or instrumentality or to obtain or retain business for BKSH or Client.

Moreover, before making payment of any money or thing of value on behalf of, or with funds directly or indirectly received from BKSH or Client, the parties hereto will make such inquiry as the circumstances may indicate is prudent into whether the immediate recipient and any ultimate recipient or beneficiary of such payment may have any official status with the government of any nation or political subdivision thereof, or any of their agencies, instrumentalities, corporations or ventures, or with any political party, official thereof, or any candidate for political office.

Should either party become aware of a possible violation of the Act, or of the facts and circumstances from which a prudent person could conclude that further inquiry is necessary to determine whether such a violation has occurred, is occurring or is likely to occur, such party will give representatives designated by BKSH immediate notice of such violation, facts or circumstances, and will cooperate fully, and direct all agents, employees and others BKSH may retain or direct in connection herewith, to cooperate fully, with any inquiry or investigation BKSH may conduct.

(C) The parties hereto agree that in the event either shall hire or contract with any consultants or others to assist with fulfilling the terms of this Agreement, all such consultants or others shall execute and deliver the FCPA undertaking in the form attached hereto as Attachment B.

9. NON-SOLICITATION OF EMPLOYEES

BKSH agrees not to solicit or hire the Client's employees, who are directly or indirectly involved in matters related to this Agreement for employment with BKSH, and the Client agrees not to solicit or hire BKSH's employees, who are directly or indirectly involved in matters related to this Agreement for employment with the Client, with effect from the time that this Agreement comes into force until one year after the expiry of this Agreement. In the event that either BKSH or the Client contravenes this Section 9, without obtaining the other party's prior written consent, such party will be liable to the other party for a one-time payment equal to 50% of the seduced employee's annual compensation.

10. CONSTRUCTION

This agreement shall be construed in accordance with and governed by the laws of New York. Any dispute arising out of this Agreement shall be adjudicated in the courts of New York, and Client hereby agrees that service of process upon it by registered or certified mail at its address set forth above shall be deemed adequate and lawful. The parties hereto shall deliver notices to each other by registered or certified mail (return receipt requested) at the addresses set forth below.

11. TITLES

Titles are for reference only. In the event of a conflict between a title and the content of a section, the content of the section shall control.

12. ENTIRE AGREEMENT

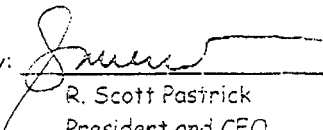
This Agreement represents the sole and entire agreement among the Parties and supersedes all prior contracts, agreements, negotiations, discussions, and understandings, whether oral or in writing, among the parties and/or their representatives. The provisions of this Agreement may be waived, altered, amended or repealed, in whole or in part, only upon the express written consent of the parties.

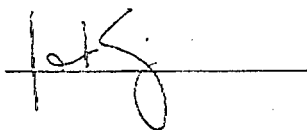
IN WITNESS WHEREOF, authorized representatives of the parties hereto have executed this agreement as of the date specified below:

BKSH & Associates

*Accepted and Agreed to by an
authorized representative of California
Strategies LLC*

*1110 Vermont Avenue, NW
Suite 1000
Washington, D. C. 20005*

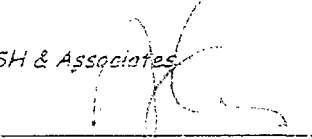
By: 
R. Scott Pastrick
President and CEO

By: 

Date: 11/11/08

Date: 11/11/08

BKSH & Associates

By: 
M.B. Oglesby, Jr.
Chairman

Date: 11/11/08

Attachment A

Provisions from the Foreign Corrupt Practices Act, 15 U.S.C. §78dd-2.

(a) Prohibition

It shall be unlawful for any domestic concern, other than an issuer which is subject to section 78dd-1 of this title, or for any officer, director, employee, or agent of such domestic concern or any stockholder thereof acting on behalf of such domestic concern, to make use of the mails or any means or instrumentality of interstate commerce corruptly in furtherance of an offer, payment, promise to pay, or authorization of the payment of any money, or offer, gift, promise to give, or authorization of the giving of anything of value to -

(1) any foreign official for purposes of --

(A)(i) influencing any act or decision of such foreign official in his official capacity, or (ii) inducing such foreign official to or omit to do any act in violation of the lawful duty of such official, or

(B) inducing such foreign official to use his influence with a foreign government or instrumentality thereof to affect or influence any act or decision of such government or instrumentality, in order to assist such domestic concern in obtaining or retaining business for or with, or directing business to, any person;

(2) any foreign political party or official thereof or any candidate for foreign political office for purposes of --

(A)(i) influencing any act or decision of such party, official, or candidate in its or his official capacity, or (ii) inducing such party, official, or candidate to do or omit to do an act in violation of the lawful duty of such party, official or candidate,

(B) inducing such party, official, or candidate to use its or his influence with a foreign government or instrumentality thereof to affect or influence any act or decision of such government or instrumentality, in order to assist such domestic concern in obtaining or retaining business for or with, or directing business to, any person; or

(3) any person, while knowing that all or a portion of such money or thing of value will be offered, given, or promised, directly or indirectly, to any foreign

official, to any foreign political party or official thereof, or to any candidate for foreign political office, for purposes of --

- (A)(i) influencing any act or decision of such foreign official, political party, party official, or candidate in his or its official capacity, of (ii) inducing such foreign official, political party, party official, or candidate to do or omit to do any act in violation of the lawful duty of such foreign official, political party, party official, or candidate, or
- (B) inducing such foreign official, political party, party official, or candidate to use his or its influence with a foreign government or instrumentality thereof to affect or influence any act or decision of such government or instrumentality, in order to assist such domestic concern in obtaining or retaining business for or with, or directing business to, any person.

(b) Exception for routine governmental action

Subsection (a) of this section shall not apply to any facilitating or expediting payment to a foreign official, political party, or party official the purpose of which is to expedite or to secure the performance of a routine governmental action by a foreign official, political party or party official.

Attachment B
FCPA Undertaking

I JASIN KINARE, have been retained by BKSH & Associates (the "Company"), to assist the Company in its contract with Sheikh Khalid Bin Saqr Al Qasbi, a corporation organized under the _____, whereby the Company would provide certain services for []].

In consideration of such retention, I hereby acknowledge that, at the Company's request, I have read and understand the relevant provisions of the Foreign Corrupt Practices Act applicable to Young & Rubicam Inc. and its subsidiaries and affiliates around the world, 15 U.S.C. §78dd-2, (the "Act") attached as Exhibit A and the Policies of Young & Rubicam on the Conduct of Business (the "Policies"). I will scrupulously adhere to them and will enforce compliance therewith by any individual I may direct or oversee in connection with my retention.

Moreover, I will not pay, and I will not permit or suffer any agent, intermediary or employee to pay, directly or indirectly, any money or thing of value, to any official of the government of any nation or political subdivision thereof, or any of their agencies, instrumentalities, corporations or ventures, or to any political party, official thereof, or any candidate for the purposes of influencing the acts, omissions or decisions, in an official capacity, of such official, party or candidate in violation of his or its lawful duty or inducing him or it to exercise his or its influence to affect or influence any act or decision of such government or instrumentality or to obtain or retain business for the Company.

Moreover, before making payment of any money or thing of value on behalf of, or with funds directly or indirectly received from the Company, I will make such inquiry as the circumstances may indicate is prudent into whether the immediate recipient and any ultimate recipient or beneficiary of such payment may have any official status with the government of any nation or political subdivision thereof, or any of their agencies, instrumentalities, corporations or ventures, or with any political party, official thereof, or any candidate for political office.

Should I become aware of a possible violation of the Act or the Policies, or of the facts and circumstances from which a prudent person could conclude that further inquiry is necessary to determine whether such a violation has occurred, is occurring or is likely to occur, I will give representatives designated by the Company immediate notice of such violation; facts or circumstances, and will cooperate fully, and direct all agents, employees and others I may retain or direct in connection with my consultancy, to cooperate fully, with any inquiry or investigation that the Company may conduct.

[J. Kinare]

Signature

1/11/08

Date

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