

Privacy Act Statement. The filing of this document is required by the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide this information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the Registration Unit in Washington, DC. Statements are also available online at the Registration Unit's webpage: <http://www.fara.gov/>. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the Administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public in print and online at: <http://www.fara.gov/>.

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .49 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, Registration Unit, Counterespionage Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

*Furnish this exhibit for EACH foreign principal listed in an initial statement  
and for EACH additional foreign principal acquired subsequently.*

1. Name and address of registrant California Strategies, LLC 980 Ninth Street, Suite 2000 Sacramento, CA 95814	2. Registration No. <b>5889</b>
---	------------------------------------

3. Name of foreign principal Sheikh Khalid bin Saqr Al Qasimi	4. Principal address of foreign principal Ras Al Khaimah, United Arab Emirates
--	---

5. Indicate whether your foreign principal is one of the following:

- Foreign government
- Foreign political party
- Foreign or domestic organization: If either, check one of the following:
  - Partnership
  - Corporation
  - Association
  - Committee
  - Voluntary group
  - Other (specify):
- Individual-State nationality Emirate of Ras Al Khainmah, United Arab Emirates

CRM/CES/REGISTRATION UNIT  
2008 OCT 14 PM 1:45

6. If the foreign principal is a foreign government, state:

- a) Branch or agency represented by the registrant
- b) Name and title of official with whom registrant deals

7. If the foreign principal is a foreign political party, state:

- a) Principal address
- b) Name and title of official with whom registrant deals
- c) Principal aim

8. If the foreign principal is not a foreign government or a foreign political party,

a) State the nature of the business or activity of this foreign principal.

The foreign principal is the former Crown Prince and Deputy Ruler of Ras Al Khaimah, an emirate within the United Arab Emirates. He is a member of the ruling family and has retained the registrant to increase his profile in the United States and develop relationships with U.S government and business leaders.

b) Is this foreign principal

Supervised by a foreign government, foreign political party, or other foreign principal	Yes <input type="checkbox"/>	No <input checked="" type="checkbox"/>
Owned by a foreign government, foreign political party, or other foreign principal	Yes <input type="checkbox"/>	No <input checked="" type="checkbox"/>
Directed by a foreign government, foreign political party, or other foreign principal	Yes <input type="checkbox"/>	No <input checked="" type="checkbox"/>
Controlled by a foreign government, foreign political party, or other foreign principal	Yes <input type="checkbox"/>	No <input checked="" type="checkbox"/>
Financed by a foreign government, foreign political party, or other foreign principal	Yes <input type="checkbox"/>	No <input checked="" type="checkbox"/>
Subsidized in part by a foreign government, foreign political party, or other foreign principal	Yes <input type="checkbox"/>	No <input type="checkbox"/>

9. Explain fully all items answered "Yes" in Item 8(b). *(If additional space is needed, a full insert page must be used.)*  
Regarding the last question in Item 8(b), it is Unknown at this time - will identify in a subsequent filing

10. If the foreign principal is an organization and is not owned or controlled by a foreign government, foreign political party or other foreign principal, state who owns and controls it.

NA


Date of Exhibit A	Name and Title	Signature
September 26, 2008	Jason Kinney	

Exhibit B  
To Registration Statement  
Pursuant to the Foreign Agents Registration Act of 1938, as amended

**INSTRUCTIONS:** A registrant must furnish as an Exhibit B copies of each written agreement and the terms and conditions of each oral agreement with his foreign principal, including all modifications of such agreements, or, where no contract exists, a full statement of all the circumstances by reason of which the registrant is acting as an agent of a foreign principal. One original and two legible photocopies of this form shall be filed for each foreign principal named in the registration statement and must be signed by or on behalf of the registrant.

**Privacy Act Statement.** The filing of this document is required by the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide this information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the Registration Unit in Washington, DC. Statements are also available online at the Registration Unit's webpage: <http://www.fara.gov/>. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the Administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public in print and online at: <http://www.fara.gov/>.

**Public Reporting Burden.** Public reporting burden for this collection of information is estimated to average .33 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, Registration Unit, Counterespionage Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

1. Name of Registrant California Strategies, LLC	2. Registration No.  5889
---	---------------------------------

3. Name of Foreign Principal Sheikh Khalid bin Saqr Al Qasimi
--

CRM/CES/REGISTRATION UNIT  
2008 OCT 14 PM 1:45

Check Appropriate Boxes:

- 4.  The agreement between the registrant and the above-named foreign principal is a formal written contract. If this box is checked, attach a copy of the contract to this exhibit.
- 5.  There is no formal written contract between the registrant and the foreign principal. The agreement with the above-named foreign principal has resulted from an exchange of correspondence. If this box is checked, attach a copy of all pertinent correspondence, including a copy of any initial proposal which has been adopted by reference in such correspondence.
- 6.  The agreement or understanding between the registrant and the foreign principal is the result of neither a formal written contract nor an exchange of correspondence between the parties. If this box is checked, give a complete description below of the terms and conditions of the oral agreement or understanding, its duration, the fees and expenses, if any, to be received.

7. Describe fully the nature and method of performance of the above indicated agreement or understanding.  
The registrant was retained to develop a comprehensive public affairs campaign to help build a positive leadership profile for the foreign principal in the United States. The campaign will stress the strength of the foreign principal's past and current relationship with the United States.

8. Describe fully the activities the registrant engages in or proposes to engage in on behalf of the above foreign principal.

Specific activities are still unclear at this juncture. It is expected, however, that the registrant will develop a strategy to raise the foreign principal's profile in the United States. The strategy will possibly involve a media component as well as facilitating introductions with U.S government officials, foreign policy specialists and business leaders. One of the registrant's primary objectives will be to foster key relationships between the foreign principal and foreign policy opinion leaders in the United States.

9. Will the activities on behalf of the above foreign principal include political activities as defined in Section 1(o) of the Act and in the footnote below? Yes  No

If yes, describe all such political activities indicating, among other things, the relations, interests or policies to be influenced together with the means to be employed to achieve this purpose.

It is possible that the registrant will engage in "political activities" as defined by the Act on behalf of the foreign principal. While it is unclear at this point precisely what those activities would be, it is expected that the registrant will communicate the foreign principal's positions on various issues pertaining to international issues.

Date of Exhibit B September 26, 2008	Name and Title Jason Kinney	Signature 
---	--------------------------------	---

Footnote: Political activity as defined in Section 1(o) of the Act means any activity which the person engaging in believes will, or that the person intends to, in any way influence any agency or official of the Government of the United States or any section of the public within the United States with reference to formulating, adopting, or changing the domestic or foreign policies of the United States or with reference to the political or public interests, policies, or relations of a government of a foreign country or a foreign political party.

CALIFORNIA STRATEGIES, LLC

July 7, 2008

Mr. Peter Cathcart  
Cathcart Solicitors  
2 Swakeleys Road  
Ickenham  
Middlesex  
UB10 8BG

Dear Mr. Cathcart:

This Letter of Agreement (the "Consulting Services Agreement," or "Agreement") will serve to confirm the engagement of California Strategies, LLC ("Consultant") as a consultant to His Highness Sheikh Khalid bin Saqr Al Qasimi, Crown Prince and Deputy Ruler of Ras Al Khaimah ("Client") to provide public affairs consulting and strategic communications services.

**Firm Background:**

California Strategies, LLC is a leading full-service government relations and advocacy firm. Our bipartisan firm has unrivaled experience across all three branches of government, at all three levels of government, in every state agency, and on both sides of the political aisle.

We provide superior legislative, administrative, and regulatory advocacy, constructive policy analysis, and innovative governmental strategies that achieve the objectives of our clients. Our clients include corporations, industry associations, real estate developers, government entities, and non-profit organizations.

Our people, all experienced policymakers and political strategists, have proven records of achievement in government, business, and not-for-profit sectors. Our expertise is in navigating the public policy and government decision-making processes. We have written, secured approval for, and implemented legislation and regulations, secured grants and permits, and implement comprehensive governmental affairs strategies.

Operationally, one or two principals are responsible for managing client contact and expediting communications between our clients and our firm. Jason Kinney will serve as your primary contact in the office. Day-to-day strategic decisions are made on the basis of our staff members' expertise and well-established relationships with the administration, executive branch officials, legislators, and key stakeholders. This structure allows for targeted involvement of all of the members of the California Strategies team, including subcontractors.

California Strategies has strategically selected two subcontractors with deep and prolific national government experience to assist in this project.

**Scope of Services**

Specifically, the following activities will be carried out for the client:

1. Develop a comprehensive public affairs and diplomacy campaign plan that will help to build a positive leadership profile of Client and communicate the strength of the bilateral relationship between Client and the United States.
2. If and when plan is approved, execute plan in a way that recognizes and utilizes Client's current position, contingent upon Client's written approval of plan.

**Compensation:**

The Client agrees to provide to the Consultant the following compensation in return for the services as detailed in the Scope of Services above:

An initial retainer fee of US \$50,000 (Fifty-Thousand) to develop and present for Client approval the strategic communications plan. This retainer fee is due upon the execution (indicated by Client signature) of this contract.

Compensation for full execution of the communication plan by the California Strategies team and its subcontractors will be mutually agreed to by both Consultant and Client after the plan has been presented to and approved by Client. It is anticipated to fall in an estimated range of \$200,000 (Two-Hundred Thousand) to \$900,000 (Nine-Hundred Thousand).

**Other Expenses:**

The Consultant shall be reimbursed by the Client for reasonable expenses incurred in the normal course of business in support of Consultant's efforts on behalf of Client. "Expenses" may also include costs incurred to retain additional subcontracted consulting or professional services. Prior approval from Client shall be obtained for items costing in excess of \$1,000. Any expenses incurred on behalf of Client shall be documented and billed as they occur.

**Duration:**

The services to be rendered by the Consultant under this Agreement, for which a fee shall be paid, will commence immediately and conclude July 1, 2009, with the opportunity to continue the relationship if mutually agreeable.

This agreement will automatically renew for 12 months subject to the provisions above, unless prior to the end of this agreement, the Client notifies the Consultant in writing of termination of the agreement.

**Assignment:**

The Client may assign this Agreement to any of its affiliates without the prior consent of the Consultant. Except as provided by the preceding sentence, this Agreement may not be assigned by either party except upon the express written consent of the other party.

**Mutual Indemnification:**

Notwithstanding any provision of this Agreement to the contrary, neither party shall be liable to the other for indirect, incidental or consequential damages. In the event any damage, liability, loss, expense or cost, including attorneys' fees, is the result of a negligent act, error, or omission

2009 OCT 14 PM 1:44  
REGISTRATION UNIT

of a party to this Agreement or any person employed by it, and arises out of the performance of this Agreement, the negligent party shall indemnify, defend and hold the other party harmless.

**Confidentiality:**

The Consultant agrees to protect confidential information against unauthorized disclosure. The Consultant will protect such information using a reasonable degree of care as is used to protect its own confidential information of a like nature. The Consultant agrees to protect confidential information disclosed under this agreement in both a) a tangible form, clearly labeled confidential at time of disclosure, and b) in non-tangible form, pertaining to matters disclosed in writing or orally which protect or enhance the competitive position of the Client. This Agreement covers confidential information the Consultant has obtained to date and will obtain in the future. The Consultant's obligations regarding confidential information received under this Agreement shall survive for two years following any termination hereof.

**Code of Ethics:**

In respect to the performance of its Scope of Services, the Consultant specifically represents, warrants and agrees that, in respect of its involvement in the Client, no payment or offer of payment has been made or shall be approved or made by the Consultant with the intention or understanding that any part of such payment is to be used to influence or attempt to influence, corruptly or unlawfully, any decision or judgment of any official of any government or of any subdivision, agency, or instrument thereof or any political party in connection with the Client. The obligations in this paragraph shall survive the termination of this Agreement.

**Independent Contractor Status:**

By execution of this agreement, the Consultant acknowledges that it is an independent contractor and neither it nor its employees are employees of the Client for any purpose whatsoever. The Consultant has no right or authority to assume or create any obligation or responsibility, express or implied, on behalf of the Client, except as expressly authorized in writing by the Client.

**Foreign Agents Registration Act**

The Foreign Agents Registration Act of 1938 (the "Act") requires that any employee, partner, or associate of California Strategies, LLC who acts within the United States as a public relations counsel, publicity agent, information-service employee or political consultant for or in the interests of a foreign principal, as defined by the Act, register with the United States Attorney General. Registration under the Act requires disclosure of the activities California Strategies, LLC engages or proposes to engage in on behalf of the foreign principal.

Please be advised that registration statements filed with the Attorney General in compliance with the Act are public records open to inspection and examination. The Act further requires that one copy of the registration materials be provided to the Secretary of State, and copies of any and all related registration documents are routinely made available to other agencies of the Federal Government.

**Other Conditions:**

The scope of consulting services contemplated under this agreement does not include "lobbying" as that term is defined under the Political Reform Act (Gov. Code §§ 81000 et. seq.) or local law.

Consequently, the Client hereby agrees that no payments to Consultant will be classified as payments made to lobbyists or lobbying firms on any lobby disclosure reports filed by the Client, if any. Should at any time a question arise regarding lobbying activities, the Client and Consultant agree to discuss immediately and take the appropriate action. If the scope of services needs to be amended to include lobbying activities the Client and Consultant agree to make such amendments immediately and file the appropriate paperwork with the United States federal government and the California Secretary of State.

This Agreement will be governed by, and construed and enforced in accordance with, the laws of the State of California.

This Agreement may be amended only by a written and signed agreement of both the Consultant and the Client.

Please review this Agreement and indicate your acceptance by signing below and returning to Gigi Neverkovec in our Sacramento Office.

We look forward to working with you.

Best regards,



JASON KINNEY  
Principal  
California Strategies, LLC

ACCEPTED & AGREED:

Sheikh Khalid bin Saqr Al Qasimi

Signed: \_\_\_\_\_

Sheikh Khalid bin Saqr Al Qasimi  
Crown Prince and Deputy Ruler of Ras Al  
Khaimah

California Strategies, LLC

By: \_\_\_\_\_

Jason Kinney, Principal