

ARTICLES OF ORGANIZATION

O'BRIEN & ASSOCIATES LLC

The undersigned, Lewis F. Morse, whose address is 1620 L Street, N.W., Suite 900, Washington, D.C. 20036, states that he is at least 18 years of age and that, being duly authorized to do so by the person(s) forming O'Brien & Associates LLC, acting for and on their behalf, he is forming hereby a limited liability company under the District of Columbia Limited Liability Company Act, [Section 29-1001, et. seq. of the District of Columbia Code, as amended].

1. The name of the limited liability company (hereinafter called the "Company") is: O'Brien & Associates LLC.
2. The Company shall have perpetual existence.
3. The address of the Company's initial registered office in the District of Columbia is 201 C Street, S.E., Washington D.C. 20003. The Company's registered agent for receipt of service of process in the District of Columbia shall be David D. O'Brien, whose address is identical with the registered office of the Company. The consent of the Registered Agent to his appointment as such is attached hereto.

IN WITNESS WHEREOF, I have signed these Articles of Organization this 24<sup>th</sup> day of JUNE, 2002, and I acknowledge the same to be my act.

ORGANIZER:

  
\_\_\_\_\_  
Lewis F. Morse

**FILE**

JUN 25 2002

2010 JAN 11 PM 5:20  
CRM/ISS/REGISTRATION UNIT

GOVERNMENT OF THE DISTRICT OF COLUMBIA  
DEPARTMENT OF CONSUMER AND REGULATORY AFFAIRS



C E R T I F I C A T E

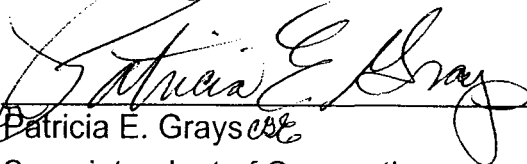
**THIS IS TO CERTIFY** that all applicable provisions of the District of Columbia Limited Liability Company Act have been complied with and accordingly, this **CERTIFICATE OF ORGANIZATION** is hereby issued to:

**O'BRIEN & ASSOCIATES LLC**

**IN WITNESS WHEREOF I** have hereunto set my hand and caused the seal of this office to be affixed as of the **25th** day of **June, 2002**.

David Clark  
DIRECTOR

Elizabeth O. Kim  
Administrator  
Business Regulation Administration

  
Patricia E. Gray  
Superintendent of Corporations  
Corporations Division

Anthony A. Williams  
Mayor