

Good morning, distinguished guests, ladies and gentlemen.

Welcome to today's event. China and the United States share deeply intertwined and mutually beneficial economic ties. California—especially the City of Oakland—has long enjoyed strong cooperation with China in trade, supply chains, and innovation. Today's gathering will further open new opportunities for collaboration. Now, let us welcome Consul General of P.R.C. in San Francisco Mr. Zhang Jianmin to deliver his remarks, with a warm round of applause.

Thank you, Consul General Zhang, for your remarks. Subnational cooperation has always been a bright spot in China-U.S. relations. We look forward to expanding practical collaboration for shared benefits.

Now, please welcome the Mayor of Oakland, Ms. Barbara Lee, to deliver her remarks.

Thank you, Mayor Lee, for your inspiring remarks. Oakland plays a vital role in trade with China and serves as a key logistics hub, offering great potential for future cooperation.

Now, please welcome Mr. Ren Hongbin, Chairman of CCPIT, to give his remarks.

Thank you, Chairman Ren, for your important remarks.