

ALIGNMENT GOVERNMENT STRATEGIES

AGREEMENT TO PROVIDE LOBBYING AND CONSULTING SERVICES

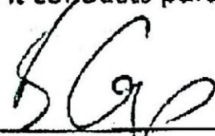
This agreement summarizes the terms by which Minister and Head of Chancery of the Embassy of Japan in the United States of America (Embassy), KAWAKAMI Kyoichiro, on behalf of the Embassy, engages Alignment Government Strategies (AGS), of 601 Pennsylvania Avenue, NW, South Building, Suite 430, Washington, DC 20004 for lobbying and consulting services in connection with legislation and federal government policy matters of possible interest to the Embassy (this matter).

Period of engagement: The Embassy's engagement of AGS in this matter shall be deemed to have begun on April 1, 2026, and shall terminate on April 11, 2026; provided, however, that upon enactment of the Government of Japan's fiscal year 2026 budget, the term shall be extended through September 30, 2026, renewable by written agreement between the Embassy and AGS. During this period, or at any time thereafter, either the Embassy or AGS may terminate this agreement upon 30 days' written notice.

Fees: The Embassy agrees to pay AGS \$3,978 in total; provided, however, that upon enactment of the Government of Japan's fiscal year 2026 budget, \$11,000 per month thereafter for all services performed pursuant to this agreement. Upon prior notice to, and approval by, the Embassy, extraordinary expenditures undertaken by AGS in connection with its services pursuant to this agreement will be reimbursed by the Embassy. AGS will bill the Embassy on a monthly basis, and the Embassy agrees to pay such bills, within thirty days of their receipt.

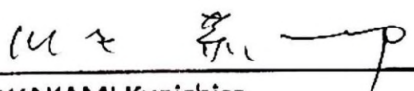
In the event that either the Embassy or AGS concludes that the volume of work involved has changed significantly, and that such change is likely to endure for several months, it may recommend that the fee amount be reconsidered to reflect such change in volume. Under such circumstances, the party receiving such a request will consider it in good faith and determine whether a change is warranted.

Services and reports on activities: AGS will provide services as instructed by the Embassy. Services will include advising the Embassy on legislation in the U.S. Congress, and actions and policies of the Executive Branch and U.S. Government agencies, of interest to the Embassy. AGS will provide the Embassy with a substantive, confidential monthly report in writing on specific activities it conducts pursuant to this agreement.



Bert Carp, Principal
Alignment Government Strategies

Date: 4-1-2026

Accepted: 
KAWAKAMI Kyoichiro
Minister and Head of Chancery
Embassy of Japan in the United States of America

Date: April 1, 2026