



# State of California

**Bill Jones**  
Secretary of State

File# 20007010070

**FILED**  
In the Office of the Secretary of State,  
of the State of California

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*Bill Jones*  
BILL JONES, Secretary of State

## LIMITED LIABILITY COMPANY ARTICLES OF ORGANIZATION

A \$70.00 filing fee must accompany this form.  
IMPORTANT - Read instructions before completing this form.

This Space For Filing Use Only

1. Name of the limited liability company (and the name with the words "Limited Liability Company," "Ltd. Liability Co.," or the abbreviations "LLC" or "L.L.C.")

CALIFORNIA STRATEGIES, LLC

2. The purpose of the limited liability company is to engage in any lawful act or activity for which a limited liability company may be organized under the Beverly-Killea limited liability company act.

3. Name the agent for service of process and check the appropriate provision below:

Camden McEfee

which is

an individual residing in California. Proceed to item 4.

a corporation which has filed a certificate pursuant to section 1505. Proceed to item 5.

4. If an individual, California address of the agent for service of process:

Address: One Maritime Plaza, Suite 1365

City: San Francisco

State: CA

Zip Code: 94111

5. The limited liability company will be managed by: (check one)

one manager

more than one manager

limited liability company members

6. Other matters to be included in this certificate may be set forth on separate attached pages and are made a part of this certificate. Other matters may include the latest date on which the limited liability company is to dissolve.

7. Number of pages attached, if any:

-0-

Type of business of the limited liability company:

Government and public affairs consultation

DECLARATION: It is hereby declared that I am the person who executed this instrument, which execution is my act and deed.

*Camden McEfee*  
Signature of Organizer

Camden McEfee

Type or Print Name of Organizer

MARCH 7, 2000  
Date



SECSTATE (REV. 1/99)

FORM LLC-1 ~ FILING FEE \$70.00  
Approved by Secretary of State