INSTRUCTIONS. Furnish this exhibit for EACH foreign principal listed in an initial statement and for EACH additional foreign principal acquired subsequently. The filing of this document requires the payment of a filing fee as set forth in Rule (d)(1), 28 C.F.R. § 5.3(d)(1). Compliance is accomplished by filing an electronic Exhibit A form at https://www.fara.gov.

Privacy Act Statement. The filing of this document is required by the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 et seq., for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide this information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the Registration Unit in Washington, DC. Statements are also available online at the Registration Unit’s webpage: https://www.fara.gov. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public in print and online at: https://www.fara.gov.

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average 49 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, Registration Unit, Counterintelligence and Export Control Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

1. Name and Address of Registrant
Kit Bond Strategies, LLP
7733 Forsyth Blvd., Suite 2200
St. Louis, Missouri 63105 USA

2. Registration No.
6456

3. Name of Foreign Principal
Secretaria de Economia

4. Principal Address of Foreign Principal
Avenida Paseo de la Reforma 296, Piso 24
Cpl. Juarez, Deleg. Cuauhtemoc
C.P. 06600, Ciudad de Mexico

5. Indicate whether your foreign principal is one of the following:

☐ Government of a foreign country
☐ Foreign political party
☐ Foreign or domestic organization: If either, check one of the following:
☐ Partnership
☐ Corporation
☐ Association
☐ Committee
☐ Volunteer group
☐ Other (specify)
☐ Individual-State nationality

6. If the foreign principal is a foreign government, state:
   a) Branch or agency represented by the registrant
      Government of Mexico, Secretaria de Economia
   b) Name and title of official with whom registrant deals
      Karen Antebi, Trade and NAFTA Office, Embassy of Mexico

7. If the foreign principal is a foreign political party, state:
   a) Principal address
      N/A
   b) Name and title of official with whom registrant deals
   c) Principal aim

---

1 "Government of a foreign country," as defined in Section 1(e) of the Act, includes any person or group of persons exercising sovereign de facto or de jure political jurisdiction over any country, other than the United States, or over any part of such country, and includes any subdivision of any such person or any group or agency to which such sovereign de facto or de jure authority or functions are directly or indirectly delegated. Such term shall include any faction or body of insurgents within a country assuming to exercise governmental authority, whether such faction or body of insurgents has or has not been recognized by the United States.
8. If the foreign principal is not a foreign government or a foreign political party:
   a) State the nature of the business or activity of this foreign principal.
      N/A

   b) Is this foreign principal:
      Supervised by a foreign government, foreign political party, or other foreign principal  Yes ☐ No ☐
      Owned by a foreign government, foreign political party, or other foreign principal  Yes ☐ No ☐
      Directed by a foreign government, foreign political party, or other foreign principal  Yes ☐ No ☐
      Controlled by a foreign government, foreign political party, or other foreign principal  Yes ☐ No ☐
      Financed by a foreign government, foreign political party, or other foreign principal  Yes ☐ No ☐
      Subsidized in part by a foreign government, foreign political party, or other foreign principal  Yes ☐ No ☐

9. Explain fully all items answered "Yes" in Item 8(b). (If additional space is needed, a full insert page must be used.)

10. If the foreign principal is an organization and is not owned or controlled by a foreign government, foreign political party or other foreign principal, state who owns and controls it.
     N/A

EXECUTION

In accordance with 28 U.S.C. § 1746, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this Exhibit A to the registration statement and that he/she is familiar with the contents thereof and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date of Exhibit A  Name and Title  Signature
11. 3. 2017  Kenny C. Hulshof, Consultant

Received by NSD/FARA Registration Unit 11/09/2017 5:12:21 PM
INSTRUCTIONS. A registrant must furnish an Exhibit B copies of each written agreement and the terms and conditions of each oral agreement with his foreign principal, including all modifications of such agreements, or, where no contract exists, a full statement of all the circumstances by reason of which the registrant is acting as an agent of a foreign principal. Compliance is accomplished by filing an electronic Exhibit B form at https://www.fara.gov.

Privacy Act Statement: The filing of this document is required for the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 et seq., for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide the information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the Registration Unit in Washington, DC. Statements are also available online at the Registration Unit’s webpage: https://www.fara.gov. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 8(h) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(e) of the Act. The Attorney General also transmits a semi-annual report to Congress on the administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public in print and online at: https://www.fara.gov.

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .33 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, Registration Unit, Counterintelligence and Export Control Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

1. Name of Registrant

   Kenny C. Hulshof

2. Registration No.

   6486

3. Name of Foreign Principal

   Secretaria de Economia

4. [ ] The agreement between the registrant and the above-named foreign principal is a formal written contract. If this box is checked, attach a copy of the contract to this exhibit.

5. [x] There is no formal written contract between the registrant and the foreign principal. The agreement with the above-named foreign principal has resulted from an exchange of correspondence. If this box is checked, attach a copy of all pertinent correspondence, including a copy of any initial proposal which has been adopted by reference in such correspondence.

6. [ ] The agreement or understanding between the registrant and the foreign principal is the result of neither a formal written contract nor an exchange of correspondence between the parties. If this box is checked, give a complete description below of the terms and conditions of the oral agreement or understanding, its duration, the fees and expenses, if any, to be received.

7. Describe fully the nature and method of performance of the above indicated agreement or understanding.

   Attend meetings, working on statements to explain foreign principal's positions in relation to the U.S. government and trade policy, contact relevant administration officials, members of congress and their staff on behalf of foreign principal and monitor developments pertaining to trade policy.

Received by NSD/FARA Registration Unit 11/09/2017 5:12:11 PM

FORM NSD-4
Revised 05/17
8. Describe fully the activities the registrant engages in or proposes to engage in on behalf of the above foreign principal.

Attend meetings, develop statements to explain foreign principal's positions in relation to the U.S. government and trade policy, contact relevant officials within the Administration, Members of Congress and staff on behalf of foreign principal, and monitor developments pertaining to trade policy.

9. Will the activities on behalf of the above foreign principal include political activities as defined in Section 1(c) of the Act and in the footnote below? 

Yes ☑ No □

If yes, describe all such political activities indicating, among other things, the relations, interests or policies to be influenced together with the means to be employed to achieve this purpose.

Attend meetings, develop statements to explain foreign principal's positions in relation to the U.S. government and trade policy, contact relevant officials within the Administration, Members of Congress and staff on behalf of foreign principal, and monitor developments pertaining to trade policy.

EXECUTION

In accordance with 28 U.S.C. § 1746, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this Exhibit B to the registration statement and that he/she is familiar with the contents thereof and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date of Exhibit B 11.3.2017
Name and Title Kenny C. Hulshof, Consultant
Signature

Footnote: "Political activity," as defined in Section 1(c) of the Act, means any activity which the person engaging in believes will, or that the person intends or expects, to influence any agency or official of the Government of the United States or any section of the public within the United States with reference to formulating, adopting, or changing the domestic or foreign policies of the United States or with reference to the political or public interests, policies, or relations of a government of a foreign country or a foreign political party.
Dear Mr. Hulshof,

I am pleased to extend an offer to you, Kit Bond Strategies, and Playmaker Strategies to engage your firms for consulting services on behalf of the Secretaria de Economía. Thank you in advance for your patience as we work with our government officials to finalize the terms and conditions of a formal agreement. In the interim we recognize and appreciate your team’s commitment to Mexico’s negotiating objectives in securing a favorable, updated North American Free Trade Agreement (NAFTA).

Sincerely,
Juan Carlos Baker

"AÑO DEL CENTENARIO DE LA PROMULGACIÓN DE LA CONSTITUCIÓN POLÍTICA DE LOS ESTADOS UNIDOS MEXICANOS" “La información de este correo así como la contenida en los documentos que se adjuntan, puede ser objeto de solicitudes de acceso a la información”