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ARTICLES OF INCORPORATION

OF

JOE TRIPPI & ASSOCIATES, INC.

6060

A Maryland Close Corporation

FIRST: I, Ronald B. Lee, whose post office address is 100 North West Street, Easton, Maryland 21601, being at least 18 years of age, hereby form a corporation under the Maryland General Corporation Law.

SECOND: The name of the corporation is "Joe Trippi & Associates, Inc." (the "Corporation").

THIRD: The purposes for which the Corporation is formed are to engage in the business of providing political consulting services and engage in any other lawful business. The Corporation shall also have all the general powers granted by law to Maryland corporations and all other powers not inconsistent with law which are appropriate to promote and attain its purposes.

FOURTH: The Corporation shall be a close corporation as authorized by Title 4 of the Corporations and Associations Article of the Annotated Code of Maryland, as amended.

FIFTH: The address of the principal office of the Corporation is 8873 Tilghman Island Road, Wittman, Maryland 21676. The name and address of the resident agent of the Corporation are Joseph Trippi, 8873 Tilghman Island Road, Wittman, Maryland 21676.

SIXTH: The total number of shares of Capital Stock which the Corporation has authority to issue is One Hundred Thousand (100,000) having a par value of One Dollar (\$1.00)

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per share and an aggregate par value of all the shares of One Hundred Thousand Dollars
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(\$100,000.00).

SEVENTH: The Corporation elects to have no Board of Directors. Until the election to have no Board of Directors becomes effective there shall be one (1) director whose name is Joseph Trippi.

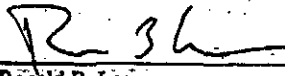
EIGHTH: To the fullest extent permitted by Maryland law, as it may be amended from time to time, no person who at any time was or is a director or officer of the Corporation shall be personally liable to the Corporation or its stockholders for money damages. No amendment of the charter of the Corporation or repeal of any of its provisions shall limit or eliminate any of the benefits provided to directors and officers under this Article in respect of any act or omission that occurred prior to such amendment or repeal.

NINTH: The Corporation shall indemnify, to the fullest extent permitted by Maryland law as it may be amended from time to time, all persons who at any time were or are directors or officers of the Corporation. The Corporation shall pay or reimburse all reasonable expenses incurred by a present or former director or officer of the Corporation in connection with any threatened, pending or completed action, suit or proceeding (whether civil, criminal, administrative or investigative) in which the present or former director or officer is a party, in advance of the final disposition of the proceeding, to the fullest extent permitted by, and in accordance with the applicable requirements of, Maryland law as it may be amended from time to time. The Corporation may indemnify any other persons permitted but not required to be indemnified by Maryland law as it may be amended from time to time, if and to the extent

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indemnification is authorized and determined to be appropriate in each case in accordance with applicable law by the Board of Directors, the stockholders or special legal counsel appointed by the Board. The Corporation shall not be required to purchase or maintain insurance on behalf of any present or former directors or officers or other persons required or permitted to be indemnified. No amendment of the charter of this Corporation or repeal of any of its provisions shall limit or eliminate any of the benefits provided to directors and officers under this Article in respect of any act or omission that occurred prior to such amendment or repeal.

I acknowledge these Articles of Incorporation to be my act this 24 day of May 2004.



 Ronald B. Lee

The above designated resident agent hereby consents to being appointed resident agent of the Corporation.



 Joseph Trigg