Exhibit B to Registration Statement
Pursuant to the Foreign Agents Registration Act of 1938, as amended

INSTRUCTIONS. A registrant must furnish as an Exhibit B copies of each written agreement and the terms and conditions of each oral agreement with his foreign principal, including all modifications of such agreements, or, where no contract exists, a full statement of all the circumstances by reason of which the registrant is acting as an agent of a foreign principal. Compliance is accomplished by filing an electronic Exhibit B form at https://www.fara.gov.

Privacy Act Statement. The filing of this document is required for the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 et seq., for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide the information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the FARA Unit in Washington, DC. Statements are also available online at the FARA Unit’s webpage: https://www.fara.gov. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public in print and online at: https://www.fara.gov

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .32 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, FARA Unit, Counterintelligence and Export Control Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

1. Name of Registrant
   Teneo Strategy LLC

2. Registration Number
   6698

3. Name of Foreign Principal
   Salama bint Hamdan Al Nahyan Foundation

Check Appropriate Box:

4. ✔ The agreement between the registrant and the above-named foreign principal is a formal written contract. If this box is checked, attach a copy of the contract to this exhibit.

5. □ There is no formal written contract between the registrant and the foreign principal. The agreement with the above-named foreign principal has resulted from an exchange of correspondence. If this box is checked, attach a copy of all pertinent correspondence, including a copy of any initial proposal which has been adopted by reference in such correspondence.

6. □ The agreement or understanding between the registrant and the foreign principal is the result of neither a formal written contract nor an exchange of correspondence between the parties. If this box is checked, give a complete description below of the terms and conditions of the oral agreement or understanding, its duration, the fees and expenses, if any, to be received.

7. What is the date of the contract or agreement with the foreign principal? May 18, 2021

8. Describe fully the nature and method of performance of the above indicated agreement or understanding.

   The registrant has amended its agreement previously filed for existing foreign principal Salama bint Hamdan Al Nahyan Foundation in the Exhibit B dated June 8, 2020. Under the most recent amendment to the agreement, the registrant will provide short-term consulting and communications services for an additional project between May and July 2021, for which the foreign principal will pay the registrant three monthly fees totaling $519,000, as described in the enclosed agreement.

   The amended agreement also extends the terms of two consulting projects ("Transformation Services" and "UAE Anniversary Services") previously disclosed in the subsequent Exhibit B for the foreign principal, and corresponding attachment, filed on February 17, 2021. For the extension of these services, the foreign principal will pay the registrant four monthly fees for each project, totaling $1,330,000, as described in the enclosed agreement.

   Note: While the amended agreement includes a retroactive effective date of March 1, 2021, the amendment was signed and returned by the foreign principal to the registrant on May 25, 2021.
9. Describe fully the activities the registrant engages in or proposes to engage in on behalf of the above foreign principal.

In addition to those activities disclosed in the previous Exhibit Bs for the foreign principal, between May and July 2021 the registrant will assist the foreign principal with the development of the UAE Pavilion at Expo2020 Dubai's communications strategy and plan for the host country committee, including advisory, planning and narrative development services.

10. Will the activities on behalf of the above foreign principal include political activities as defined in Section 1(o) of the Act?

   Yes [x]   No □

If yes, describe all such political activities indicating, among other things, the relations, interests or policies to be influenced together with the means to be employed to achieve this purpose. The response must include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials.

   The registrant's activities on behalf of the foreign principal may include counsel to the foreign principal regarding interactions with the media but will not include communications with U.S. government officials or employees.

11. Prior to the date of registration for this foreign principal has the registrant engaged in any registrable activities, such as political activities, for this foreign principal?

   Yes [x]   No □

If yes, describe in full detail all such activities. The response should include, among other things, the relations, interests, and policies sought to be influenced and the means employed to achieve this purpose. If the registrant arranged, sponsored, or delivered speeches, lectures, social media, internet postings, or media broadcasts, give details as to dates, places of delivery, names of speakers, and subject matter. The response must also include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials.

Set forth below a general description of the registrant's activities, including political activities.

Teneo Strategy LLC has been registered under FARA on behalf of Salama bint Hamdan Al Nahyan Foundation since June 8, 2020, and its prior activities on behalf of the foreign principal are detailed in its supplemental statements on file with the Department of Justice. Since the period covered by the registrant's last supplemental statement, the registrant has provided the communications and media services described in the initial Exhibit B for the foreign principal, as well as the consulting and communications services detailed in the subsequent Exhibit B dated February 17, 2021.

Set forth below in the required detail the registrant's political activities.

<table>
<thead>
<tr>
<th>Date</th>
<th>Contact</th>
<th>Method</th>
<th>Purpose</th>
</tr>
</thead>
</table>

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12. During the period beginning 60 days prior to the obligation to register\(^3\) for this foreign principal, has the registrant received from the foreign principal, or from any other source, for or in the interests of the foreign principal, any contributions, income, money, or thing of value either as compensation, or for disbursement, or otherwise?

Yes ☐ No ☐

If yes, set forth below in the required detail an account of such monies or things of value.

<table>
<thead>
<tr>
<th>Date Received</th>
<th>From Whom</th>
<th>Purpose</th>
<th>Amount/Thing of Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>02/11/2021</td>
<td>Salama bint Hamdan Al Nahyan Foundation</td>
<td>Fees</td>
<td>$250,000.00</td>
</tr>
<tr>
<td>03/22/2021</td>
<td>Salama bint Hamdan Al Nahyan Foundation</td>
<td>Fees</td>
<td>$250,000.00</td>
</tr>
<tr>
<td>04/05/2021</td>
<td>Salama bint Hamdan Al Nahyan Foundation</td>
<td>Fees</td>
<td>$750,000.00</td>
</tr>
</tbody>
</table>

*Note that none of the payments referenced here are for fees related to the amended agreement covered by this Exhibit B; all are associated with work described in previous submissions and will also be disclosed in Teneo's next supplemental statement.

$1,250,000.00
Total

13. During the period beginning 60 days prior to the obligation to register\(^4\) for this foreign principal, has the registrant disbursed or expended monies in connection with activity on behalf of the foreign principal or transmitted monies to the foreign principal?

Yes ☐ No ☐

If yes, set forth below in the required detail and separately an account of such monies, including monies transmitted, if any.

<table>
<thead>
<tr>
<th>Date</th>
<th>Recipient</th>
<th>Purpose</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Various</td>
<td>Various</td>
<td>Office expenses (COVID tests, tablets)</td>
<td>$11,777.25</td>
</tr>
<tr>
<td>Various</td>
<td>Various</td>
<td>Local transportation</td>
<td>$5,857.39</td>
</tr>
<tr>
<td>Various</td>
<td>Various</td>
<td>Out-of-town travel (hotels and meals)</td>
<td>$8,330.16</td>
</tr>
</tbody>
</table>

*Note that none of the disbursements referenced here are for expenses related to the amended agreement covered by this Exhibit B; all are associated with work described in previous submissions and will be disclosed in Teneo's next supplemental statement.

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\(^1\) "Political activity," as defined in Section 1(o) of the Act, means any activity which the person engaging in believes will, or that the person intends to, in any way influence any agency or official of the Government of the United States or any section of the public within the United States with reference to formulating, adopting, or changing the domestic or foreign policies of the United States or with reference to the political or public interests, policies, or relations of a government of a foreign country or a foreign political party.

\(^2,3,4\) Pursuant to Section 2(a) of the Act, an agent must register within ten days of becoming an agent, and before acting as such.
In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 et seq., that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date Printed Name Signature
June 3, 2021 Robert Mead [Sign] /s/ Robert Mead
May 18, 2021

Attn: Angela Migally, Executive Director
Salama Bint Hamdan Al Nahyan Foundation
Al Mamoura A Building, Ground Floor
PO Box 62086, Abu Dhabi, United Arab Emirates

Re: Amendment No. 3 to Engagement Letter dated April 12, 2020 (the “Amendment No. 3”)

We refer to that certain Engagement Letter, as amended, effective as of April 12, 2020 (the “Agreement”), between Teneo Strategy LLC, a Delaware limited liability company (the “Consultant”), and Salama Bint Hamdan Al Nahyan Foundation, a company organized under the laws of Abu Dhabi (the “Company”). Capitalized terms used herein but not otherwise defined shall have the meanings assigned to such terms in the Agreement.

The parties hereby agree to amend the Agreement, effective retroactively as of March 1, 2021, as follows:

1. The term of the Transformation Services shall be extended for an additional 4-month term, commencing as of April 1, 2021 and ending on July 31, 2021. In consideration for the Transformation Services, the Company shall pay the Consultant the following monthly fee (the “Transformation Fee”), payable within 30 days of receipt of the invoice:
   - April: $250,000;
   - May: $230,000;
   - June: $230,000; and
   - July: $230,000.

2. The term of the UAE Anniversary Services shall be extended for an additional 4-month term, commencing as of March 1, 2021 and ending on June 30, 2021. In consideration for the UAE Anniversary Services, the Company shall pay to the Consultant the following monthly fee (the “UAE Anniversary Fee”), payable within 30 days of receipt of the invoice:
   - March: $90,000;
   - April: $90,000;
   - May: $120,000; and
   - June $90,000.

3. In addition to the Services and the Additional Services, beginning May 1, 2021 and ending on July 31, 2021, the Consultant will provide the Company with the following services (collectively, the “UAE Pavilion Services”):
   - Development of the UAE Pavilion at Expo2020 Dubai’s communications strategy & plan for host country committee, including advisory, planning and narrative development.
4. In consideration for the UAE Pavilion Services, the Company shall pay to the Consultant the following fees (collectively, the “UAE Pavilion Fees”):

- May: $180,000;
- June: $309,000;
- July: $30,000.

Except as modified herein, all terms and conditions of the Agreement shall remain in full force and effect. This Amendment No. 3 shall be governed under the laws of the State of New York, without regard to its conflict of law provisions and may be executed in counterpart and by facsimile.

May it be known that the undersigned parties, for good and valuable consideration, the receipt and adequacy of which is acknowledged and agreed, accept and agree as of the date first written above:

Accepted and Agreed to:

SALAMA BINT HAMDAN AL NAHYAN FOUNDATION

Angela Migally
Name
Executive Director
Title
Signature
May 25, 2021
Date

TENO STRATEGY LLC

Steven Sullivan
Name
Chief Financial Officer
Title
Signature
05.25.21
Date