INSTRUCTIONS. Furnish this exhibit for EACH foreign principal listed in an initial statement and for EACH additional foreign principal acquired subsequently. The filing of this document requires the payment of a filing fee as set forth in Rule (d)(1), 28 C.F.R. § 5.5(d)(1). Compliance is accomplished by filing an electronic Exhibit A form at https://www.fara.gov.

Privacy Act Statement. The filing of this document is required by the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 et seq., for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide this information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the Registration Unit in Washington, DC. Statements are also available online at the Registration Unit’s webpage: https://www.fara.gov. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public in print and online at: https://www.fara.gov.

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average 0.49 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, Registration Unit, Counterintelligence and Export Control Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

<table>
<thead>
<tr>
<th>1. Name and Address of Registrant</th>
<th>2. Registration No.</th>
</tr>
</thead>
<tbody>
<tr>
<td>America to Africa Consulting, LLC (A2A)</td>
<td>6715</td>
</tr>
<tr>
<td>1766 Verbena St., NW</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>3. Name of Foreign Principal</th>
<th>4. Principal Address of Foreign Principal</th>
</tr>
</thead>
<tbody>
<tr>
<td>Olfa Terras-Rambourg</td>
<td>74 rue d'Assad</td>
</tr>
<tr>
<td></td>
<td>75005 Paris</td>
</tr>
<tr>
<td></td>
<td>FRANCE</td>
</tr>
</tbody>
</table>

5. Indicate whether your foreign principal is one of the following:
   - Government of a foreign country
   - Foreign political party
   - Foreign or domestic organization: If either, check one of the following:
     - Partnership
     - Corporation
     - Association
     - Individual-State nationality
       - Franco-Tunisian

6. If the foreign principal is a foreign government, state:
   a) Branch or agency represented by the registrant
      N/A
   b) Name and title of official with whom registrant deals
      N/A

7. If the foreign principal is a foreign political party, state:
   a) Principal address
      N/A
   b) Name and title of official with whom registrant deals
      N/A
   c) Principal aim
      none

1 "Government of a foreign country," as defined in Section 1(e) of the Act, includes any person or group of persons exercising sovereign de facto or de jure political jurisdiction over any country, other than the United States, or over any part of such country, and includes any subdivision of any such group and any group or agency to which such sovereign de facto or de jure authority or functions are directly or indirectly delegated. Such term shall include any faction or body of insurgents within a country assuming to exercise governmental authority whether such faction or body of insurgents has or has not been recognized by the United States.
8. If the foreign principal is not a foreign government or a foreign political party:
   a) State the nature of the business or activity of this foreign principal.

   The Client, Mrs. Olfa Terras Rambourg was born and raised in Tunisia, where she now lives with her 
   husband and five children. She is a lawyer and finance professional by training, and practiced finance in 
   London in her early career. She then transitioned into philanthropy, and in 2011, Rambourg established the 
   Rambourg Foundation to promote education, art, and culture in Tunisia. The Rambourg Foundation focuses 
   on the protection and enhancement of human rights as well as the promotion of education, art, and culture in 
   Tunisia— the most effective tools that will enable Tunisia to defeat extremism and build a better future for the 
   country. (www.rambourgfoundation.org). As a member of Tunisian civil society Rambourg is interested in

   b) Is this foreign principal:
      Supervised by a foreign government, foreign political party, or other foreign principal Yes □ No ☒
      Owned by a foreign government, foreign political party, or other foreign principal Yes □ No ☒
      Directed by a foreign government, foreign political party, or other foreign principal Yes □ No ☒
      Controlled by a foreign government, foreign political party, or other foreign principal Yes □ No ☒
      Financed by a foreign government, foreign political party, or other foreign principal Yes □ No ☒
      Subsidized in part by a foreign government, foreign political party, or other foreign principal Yes □ No ☒

9. Explain fully all items answered "Yes" in Item 8(b). (If additional space is needed, a full insert page must be used.)
   N/A

10. If the foreign principal is an organization and is not owned or controlled by a foreign government, foreign political party or other 
     foreign principal, state who owns and controls it.

   Olfa Terras-Rambourg founded the Rambourg Foundation in 2011. It is owned and controlled by her as a private 
   philanthropist.

EXECUTION

In accordance with 28 U.S.C. § 1746, the undersigned swears or affirms under penalty of perjury that he/she has read the 
information set forth in this Exhibit A to the registration statement and that he/she is familiar with the contents thereof and that such 
contents are in their entirety true and accurate to the best of his/her knowledge and belief.

<table>
<thead>
<tr>
<th>Date of Exhibit A</th>
<th>Name and Title</th>
<th>Signature</th>
</tr>
</thead>
<tbody>
<tr>
<td>9/3/19</td>
<td>Jeannine B. Scott, Principal</td>
<td></td>
</tr>
</tbody>
</table>

Received by NSD/FARA Registration Unit  09/03/2019  1:09:16 PM
INSTRUCTIONS. A registrant must furnish as an Exhibit B copies of each written agreement and the terms and conditions of each oral agreement with his foreign principal, including all modifications of such agreements, or, where no contract exists, a full statement of all the circumstances by reason of which the registrant is acting as an agent of a foreign principal. Compliance is accomplished by filing an electronic Exhibit B form at https://www.fara.gov.

Privacy Act Statement. The filing of this document is required for the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 et seq., for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide the information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the Registration Unit in Washington, DC. Statements are also available online at the Registration Unit’s webpage: https://www.fara.gov. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public in print and online at: https://www.fara.gov.

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .33 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, Registration Unit, Counterintelligence and Export Control Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

1. Name of Registrant
   America to Africa Consulting, LLC (A2A)

2. Registration No.
   6715

3. Name of Foreign Principal
   Olfa Terras-Rambourg

4. ☒ The agreement between the registrant and the above-named foreign principal is a formal written contract. If this box is checked, attach a copy of the contract to this exhibit.

5. □ There is no formal written contract between the registrant and the foreign principal. The agreement with the above-named foreign principal has resulted from an exchange of correspondence. If this box is checked, attach a copy of all pertinent correspondence, including a copy of any initial proposal which has been adopted by reference in such correspondence.

6. □ The agreement or understanding between the registrant and the foreign principal is the result of neither a formal written contract nor an exchange of correspondence between the parties. If this box is checked, give a complete description below of the terms and conditions of the oral agreement or understanding, its duration, the fees and expenses, if any, to be received.

7. Describe fully the nature and method of performance of the above indicated agreement or understanding.

   A2A prepared an outreach strategy and facilitated meetings for the Client with targeted institutions and individuals in the USA, Africa, Latin America, with whom the Client can engage on issues of economic development, democracy and good governance (as outlined in the contract).

   A2A arranged for a program of meetings and introductions for the Client in the US (New York city, Philadelphia, Washington DC, Orange County, CA), with businessmen, association/NGO and civil society leaders, and city leaders (Philadelphia). The schedule is attached for reference.

   The sub-contractor participated in the Copenhagen Democracy Summit on the Client’s behalf (June 25-29).

   Arrangements are being made for forthcoming meetings/introductions to select African leaders on the African continent.
8. Describe fully the activities the registrant engages in or proposes to engage in on behalf of the above foreign principal.

DUTIES & OUTPUTS: The Contractor will:
• work with the Client to prepare an outreach strategy targeting specific institutions and individuals in the United States of America (USA), Africa, Europe, Latin America, with whom the Client can engage on issues of economic development, democracy and good governance;
• work with the Client to identify and prepare a shortlist of heads of state and government, other senior national leaders, business and thought leaders, and heads of major African institutions, as well as to prepare relevant talking points for discussion with these respective leaders;
• facilitate introductions for the Client to leaders on the African continent, with a view to exchanging, inter alia, on matters of economic development and good governance, indicatively including: heads of state and government, or other senior national leaders; business and thought leaders from non-governmental organizations; major multilateral institutions;
• arrange for the Client to participate in the African Union Heads of State & Government Summit, to be held in the first week of July 2019, in Niamey, Niger, as a member of civil society;
• facilitate introductions/meetings for the Client with business leaders in the USA with a focus on technology and innovation;
• facilitate introductions/meetings for the Client with prominent business and civil society leaders from Europe and Latin America; and
• facilitate introductions/meetings for the Client with other prominent leaders from civil society with interests in promoting sustainable development, good governance, etc., in Africa. (The attached work program provides specific details.)

9. Will the activities on behalf of the above foreign principal include political activities as defined in Section 1(o) of the Act and in the footnote below? Yes ☐ No ☐

If yes, describe all such political activities indicating, among other things, the relations, interests or policies to be influenced together with the means to be employed to achieve this purpose.

Tunisia is in a current electoral cycle (presidential and parliamentary) this year. As a philanthropist Olfa Terras (and her foundation) focuses on the protection and enhancement of human rights, education, as well as upholding democracy and good governance, i.e., to build a better future for the country. Activities undertaken by A2A under the contract include arranging meetings for the Client with targeted institutions and individuals in the USA, Africa, Latin America, with whom the Client can engage generally on issues of economic development, democracy and good governance; as outlined in the contract. These activities (meetings) are understood to be political in nature in that they are meant to influence targeted segments of the American public to assist in bettering the economic, social, and political climate of Tunisia, in that Outreach to businesses and individuals in support of economic development, democracy, and good governance in Tunisia is defined as "political activities".

EXECUTION

In accordance with 28 U.S.C. § 1746, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this Exhibit B to the registration statement and that he/she is familiar with the contents thereof and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date of Exhibit B: 9/21/19
Name and Title: Jeannene B. Scott, Principal
Signature:

Footnote: "Political activity," as defined in Section 1(o) of the Act, means any activity which the person engaging in believes will, or that the person intends to, in any way influence any agency or official of the Government of the United States or any section of the public within the United States with reference to formulating, adopting, or changing the domestic or foreign policies of the United States or with reference to the political or public interests, policies, or relations of a government of a foreign country or a foreign political party.
SERVICES AGREEMENT
Strategic Consulting Services for
Olfa Terras Rambourg

This Agreement is entered into as of the 7th day of May, 2019, between Olfa Terras Rambourg ("the Client"), located at 74 rue d’Assas 75006 Paris, France, and America to Africa Consulting, LLC, ("the Contractor" or “A2A”), with offices located at 1766 Verbena St., NW, Washington, DC 20012, USA.

1. Independent Contractor. Subject to the terms and conditions of this Agreement, the Client hereby engages the Contractor as an independent contractor to perform the services set forth herein, and the Contractor hereby accepts such engagement.

   The Contractor will work with a Core Team including Harold E. Doley, III of The Lugano Group, Incorporated.

2. Duties & Outputs, Term, and Compensation. (Schedules A and B provide details of duties and expected outputs, as well as the indicative timeline for implementation.)

DUTIES & OUTPUTS: The Contractor will:
• work with the Client to prepare an outreach strategy targeting specific institutions and individuals in the United States of America (USA), Africa, Europe, Latin America, with whom the Client can engage on issues of economic development, democracy and good governance;
• work with the Client to identify and prepare a shortlist of heads of state and government, other senior national leaders, business and thought leaders, and heads of major African institutions, as well as to prepare relevant talking points for discussion with these respective leaders;
- facilitate introductions for the Client to leaders on the African continent, with a view to exchanging, inter alia, on matters of economic development and good governance, indicatively including:
  o heads of state and government, or other senior national leaders – particularly from countries with strong economic and governance performances (such as Ethiopia, Rwanda, Namibia, Botswana, amongst others);
  o business and thought leaders from non-governmental organizations such as The Mo Ibrahim Foundation; The African Center for Economic Transformation (ACET), and Africa Progress Panel (APP), amongst others);
  o major multilateral institutions [such as the African Development Bank (AfDB), the African Union (AU) and the Economic Commission for Africa (UN-ECA)];
- arrange for the Client to participate in the African Union Heads of State & Government Summit, to be held in the first week of July 2019, in Niamey, Niger, as a member of civil society;
- facilitate introductions/meetings for the Client with business leaders in the USA – particularly those hailing from the Tunisian Diaspora or with interests (on-going or potential) in Tunisia – with a focus on technology and innovation;
- facilitate introductions/meetings for the Client with prominent business and civil society leaders from Europe and Latin America; and
- facilitate introductions/meetings for the Client with other prominent leaders from civil society with interests in promoting sustainable development, good governance, etc., in Africa;

It is expressly understood that the Contractor will engage in no lobbying activity or contact any government officials of the United States of America on behalf of the Client.

The Contractor will report directly to Olfa Terras Rambourg, and to any other party designated by the Client in connection with the performance of the duties under this Agreement.

TERM: This engagement shall commence upon execution of this Agreement and shall continue in full force and effect for 4 months. The Agreement may be extended thereafter by mutual agreement, unless terminated earlier by operation of and in accordance with this Agreement. (Schedule B provides a schedule for implementation.)

COMPENSATION:
A. As compensation for the services rendered pursuant to this Agreement, the Client shall pay the Contractor, inclusive of Core Team consultants, a fee at the rate of $US 15,000.00 per month.
B. Success Fees: N/A
C. Commissions: N/A

3. Expenses. (Schedule C provides full budget details for the project.)
In addition to the Contractor’s fee, there are additional direct project costs which must be met to enable the Contractor to execute the Agreement faithfully. The other direct project costs (estimated at $28,389) are generally as follows:
- Domestic travel within the U.S.: The Client shall provide for the costs of domestic travel within the U.S. to include tickets, meals, lodging, local transport, communications, and such expenses required to enable the Contractor to carry out the expected duties.
- International travel: The Client shall provide for the costs of international travel to include tickets, meals, lodging, local transport, communications, and such expenses required to enable the Contractor to carry out the expected duties.
- During the term of this Agreement, the Client shall reimburse the Contractor for any reasonable out-of-pocket expenses which are incurred in connection with the performance of the duties herewith. Any out-of-pocket expenses greater than $US 50 will be billed to the Client as part of the Contractor’s invoices, and are subject to mutual agreement.
- Expenses, including Contractor’s and Core Team fees shall be payable within 10 days of receipt of Contractor’s invoices.
- Expenses, including Contractor’s and Core Team fees shall be payable in two equal tranches, of 50% each ($44,194.50), the first at the outset (signature) of the contract and the final at the end of the contract.

4. **Written Reports.** Should the Client require, the Contractor shall provide periodic verbal and email updates on progress in connection with the performance of the duties under this Agreement.

5. **Confidentiality.** The Contractor acknowledges that during the engagement the Contractor will have access to and become acquainted with various trade secrets, inventions, innovations, processes, information, records and specifications owned or licensed by the Client and/or used by the Client in connection with the operation of its business including, without limitation, the Client’s business and product processes, methods, customer lists, finances, accounts and procedures. The Contractor agrees that she or he will not disclose any of the aforesaid, directly or indirectly, or use any of them in any manner, either during the term of this Agreement or at any time thereafter, except as required in the course of this engagement with the Client. All files, records, documents, blueprints, specifications, information, letters, notes, media lists, original artwork/creative, notebooks, and similar items relating to the business of the Client, whether prepared by the Contractor or otherwise coming into the Contractor’s possession, shall remain the exclusive property of the Client. The Contractor shall not retain any copies of the foregoing without the Client’s prior written permission. Upon the expiration or earlier termination of this Agreement, or whenever requested by the Client, the Contractor shall immediately deliver to the Client all such files, records, documents, specifications, information, and other items in the Contractor’s possession or under the Contractor’s control. The Contractor further agrees that she will not disclose the Contractor’s retention as an independent contractor or the terms of this Agreement to any person without the prior written consent of the Client, and shall at all times preserve the confidential nature of this relationship with the Client and of the services hereunder.

6. **Conflicts of Interest; Non-hire Provision.** The Contractor represents that she is free to enter into this Agreement, and that this engagement does not violate the terms of any agreement between the Contractor and any third party. Further, the Contractor, in rendering her duties shall not utilize any invention, discovery, development, improvement, innovation, or trade secret in which she does not have a proprietary interest. During the term of this Agreement,
the Contractor shall devote as much of her productive time, energy and abilities to the performance of the Contractor’s duties hereunder as is necessary to perform the required duties in a timely and productive manner. The Contractor is expressly free to perform services for other parties while performing services for the Client. For a period of three years following any termination, the Contractor shall not, directly or indirectly hire, solicit, or encourage to leave the Client’s employment, any employee, consultant, or contractor of the Client or hire any such employee, consultant, or contractor who has left the Client’s employment or contractual engagement within one year of such employment or engagement.

7. **Right to Injunction.** The parties hereto acknowledge that the services to be rendered by the Contractor under this Agreement and the rights and privileges granted to the Client under the Agreement are of a special, unique, unusual, and extraordinary character which gives them a peculiar value, the loss of which cannot be reasonably or adequately compensated by damages in any action at law, and the breach by the Contractor of any of the provisions of this Agreement will cause the Client injury and damage. The Contractor expressly agrees that the Client shall be entitled to injunctive and other equitable relief in the event of, or to prevent, a breach of any provision of this Agreement by the Contractor. Resort to such equitable relief, however, shall not be construed to be a waiver of any other rights or remedies that the Client may have for damages or otherwise. The various rights and remedies of the Client under this Agreement or otherwise shall be construed to be cumulative, and no one of the them shall be exclusive of any other or of any right or remedy allowed by law.

8. **Merger.** This Agreement shall not be terminated by the merger of consolidation of the Client into or with any other entity.

9. **Termination.** The Client may terminate this Agreement at any time by 10 working days’ written notice to the Contractor. In addition, if the Contractor is convicted of any crime or offense, fails or refuses to comply with the written policies or reasonable directive of the Client, is guilty of serious misconduct in connection with performance hereunder, or materially breaches provisions of this Agreement, the Client at any time may terminate the engagement of the Contractor immediately and without prior written notice to the Contractor.

10. **Independent Contractor.** This Agreement shall not render the Contractor an employee, partner, agent of, or joint venturer with the Client for any purpose. The Contractor is and will remain an independent contractor in her relationship to the Client. The Client shall not be responsible for withholding taxes with respect to the Contractor’s compensation hereunder. The Contractor shall have no claim against the Client hereunder or otherwise for vacation pay, sick leave, retirement benefits, social security, worker’s compensation, health or disability benefits, unemployment insurance benefits, or employee benefits of any kind.

11. **Successors and Assigns.** All of the provisions of this Agreement shall be binding upon and inure to the benefit of the parties hereto and their respective heirs, if any, successors, and assigns.
12. **Choice of Law.** The laws of Washington, DC, USA shall govern the validity of this Agreement, the construction of its terms and the interpretation of the rights and duties of the parties hereto.

13. **Arbitration.** Any controversies arising out of the terms of this Agreement or its interpretation shall be settled in accordance with the rules of the American Arbitration Association, and the judgment upon award may be entered in any court having jurisdiction thereof.

14. **Headings.** Section headings are not to be considered a part of this Agreement and are not intended to be a full and accurate description of the contents hereof.

15. **Waiver.** Waiver by one party hereto of breach of any provision of this Agreement by the other shall not operate or be construed as a continuing waiver.

16. **Assignment.** The Contractor shall not assign any of his rights under this Agreement, or delegate the performance of any of his duties hereunder, without the prior written consent of the Client.

17. **Notices.** Any and all notices, demands, or other communications required or desired to be given hereunder by any party shall be in writing and shall be validly given or made to another party in person, electronically, or sent by certified mail or courier service. If such notice or demand is served personally, notice shall be deemed constructively made at the time of such personal service. If such notice, demand or other communication is given by email or mail, such notice shall be conclusively deemed given five days after deposit thereof in the United States mail addressed to the party to whom such notice, demand or other communication is to be given as follows:

If to the Contractor:

Jeannine B. Scott  
Principal  
America to Africa, LLC  
1766 Verbena St., NW  
Washington, D.C. 20012  
USA  
Email: jbscott@america2africaconsulting.com

If to the Client:

Mrs. Olfa Terras Rambourg  
74 rue d'Assas  
75006 Paris  
France  
Email: olfa@fondationrambourg.tn

Any party hereto may change its address for purposes of this paragraph by written notice given in the manner provided above.
18. **Modification or Amendment.** No amendment, change or modification of this Agreement shall be valid unless in writing signed by the parties hereto.

19. **Entire Understanding.** This document and any exhibit attached constitute the entire understanding and agreement of the parties, and any and all prior agreements, understandings, and representations are hereby terminated and canceled in their entirety and are of no further force and effect.

20. **Unenforceability of Provisions.** If any provision of this Agreement, or any portion thereof, is held to be invalid and unenforceable, then the remainder of this Agreement shall nevertheless remain in full force and effect.

IN WITNESS WHEREOF the undersigned have executed this Agreement as of the day and year first written above. The parties hereto agree that facsimile signatures shall be as effective as if originals.

---

**America to Africa Consulting (A2A), LLC**

**Olfa Terras Rambourg**

By: Jeannine B. Scott

By: Olfa Terras Rambourg

Its: Principal

1766 Verbena St., NW Washington, DC 20012

T: 202.248.3444 C: 202.258.4443

jbscott@america2africaconsulting.com
SCHEDULE A
Background, Duties and Expected Outputs
April 2019

Background
Mrs. Olfa Terras Rambourg was born and raised in Tunisia, where she now lives with her husband and five children. She holds a master’s degree in Finance from l’Ecole Supérieure de Commerce de Tunis and a law degree from la Sorbonne in Paris. She worked in finance in London for six years as an analyst on European derivatives until she had her first child in 2003.

In 2011, Rambourg established the Rambourg Foundation to promote education, art, and culture in Tunisia. She firmly believes that the battle against violence and extremism can only be won by winning hearts and minds, by giving hope, and helping young people achieve their full potential through education, art, and culture. The Rambourg Foundation focuses on the protection and enhancement of human rights as well as the promotion of education, art, and culture in Tunisia—the most effective tools that will enable Tunisia to defeat extremism and build a better future for the country. (www.rambourgfoundation.org).

Rambourg is a member of both the Human Rights Watch London and Paris Committees and is a Human Rights Watch Ambassador for Tunisia.

As a member of Tunisian civil society Rambourg is interested in reaching out to and developing relationships with business, political, institutional and civil society leaders around the African continent, as well as within the USA – particularly from the Tunisian Diaspora in the latter - with a view to furthering the objectives of the Rambourg Foundation.

Duties & Expected Outputs (Schedule B provides the timeline and additional details for implementation, duties and expected outputs.)

Duties:
The Contractor will:

- work with the Client to prepare an outreach strategy targeting specific institutions and individuals in the United States of America (USA), Africa, Europe, Latin America, with whom the Client can engage on issues of economic development, democracy and good governance;
- work with the Client to identify and prepare a shortlist of heads of state and government, other senior national leaders, business and thought leaders, and heads of major African institutions, as well as to prepare relevant talking points for discussion with these respective leaders;
- facilitate introductions for the Client to leaders on the African continent, with a view to exchanging, inter alia, on matters of economic development and good governance, indicatively including:
heads of state and government, or other senior national leaders – particularly from countries with strong economic and governance performances (such as Ethiopia, Rwanda, Namibia, amongst others);

o business and thought leaders from non-governmental organizations such as The Mo Ibrahim Foundation; The African Center for Economic Transformation (ACET), and Africa Progress Panel (APP), amongst others);

o major multilateral institutions [such as the African Development Bank (AfDB), the African Union (AU) and the Economic Commission for Africa (UN-ECA)];

• arrange for the Client to participate in the African Union Heads of State & Government Summit, to be held in the first week of July 2019, in Niamey, Niger, as a member of civil society;

• facilitate introductions/meetings for the Client with business leaders in the USA – particularly those hailing from the Tunisian Diaspora or with interests (on-going or potential) in Tunisia – with a focus on technology and innovation;

• facilitate introductions/meetings for the Client with prominent business and civil society leaders from Europe and Latin America; and

• facilitate introductions/meetings for the Client with other prominent leaders from civil society with interests in promoting sustainable development, good governance, etc., in Africa;

It is expressly understood that the Contractor will engage in no lobbying activity or contact any government officials of the United States of America on behalf of the Client.

The Contractor will report directly to Olfa Terras Rambourg and to any other party designated by the Client in connection with the performance of the duties under this Agreement.

It should be noted that a subsequent Agreement may be negotiated for onward activities based upon successful completion of the duties included herewith.

The Client will:

- provide a contract to the Contractor (A2A) allowing the team to execute the duties described in this Agreement;

- agree to the Contractor’s fee of US $15,000/month, which includes the Core Team, for the contract period, payable in monthly installments;

- provide for domestic and international travel and related costs for the Contractor to carry out work-related missions as-needed;

- agree to provide information and documentation as may be required by the Contractor to carry out dialog with targeted institutions, individuals, etc.
### Detailed Implementation Schedule: Duties and Expected Outputs

<table>
<thead>
<tr>
<th>Activities</th>
<th>Month 1</th>
<th>Month 2</th>
<th>Month 3</th>
<th>Month 4</th>
<th>Month 5</th>
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<tbody>
<tr>
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<td>Identify &amp; prepare a shortlist of Heads of</td>
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<td>State &amp; Government, senior leaders, business &amp; thought leaders, heads of</td>
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<tr>
<td>African institutions</td>
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<tr>
<td>Facilitate introductions for the Client with</td>
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<tr>
<td>Heads of State &amp; Government, senior</td>
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<tr>
<td>leaders, business &amp; thought leaders, heads of African institutions</td>
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<tr>
<td>Arrange for the Client to participate in the</td>
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<tr>
<td>African Union Heads of State &amp; Government Summit</td>
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<tr>
<td>Participate in the African Union Heads of State &amp; Government Summit</td>
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<tr>
<td>Facilitate introductions/meetings for the Client with US business leaders</td>
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<tr>
<td>Facilitate introductions/meetings for the Client with other civil society leaders</td>
<td></td>
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</tr>
</tbody>
</table>
# SCHEDULE C
## Indicative Budget and Compensation

<table>
<thead>
<tr>
<th>Cost Center</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Contractor's Fees</strong></td>
<td></td>
</tr>
<tr>
<td>$15k/mo x 4 mo</td>
<td>60,000</td>
</tr>
<tr>
<td><strong>CONTRACTOR'S OTHER DIRECT COSTS</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Domestic Travel: (1 trip ea city)</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Tickets:</strong></td>
<td></td>
</tr>
<tr>
<td>Washington, DC (2p *$300/p)</td>
<td>600</td>
</tr>
<tr>
<td>New York (2p*300/p)</td>
<td>600</td>
</tr>
<tr>
<td>California/West Coast (2p* $1,200/p)</td>
<td>2,400</td>
</tr>
<tr>
<td><strong>Per diem: (MI&amp;E)</strong></td>
<td></td>
</tr>
<tr>
<td>Washington, DC (2p<em>3d</em>$400/d)</td>
<td>2,400</td>
</tr>
<tr>
<td>New York (2p<em>3d</em>$400/d)</td>
<td>2,400</td>
</tr>
<tr>
<td>California (SF?) (2p<em>3d</em>$400/d)</td>
<td>2,400</td>
</tr>
<tr>
<td><strong>Local Transport (car rental, parking, etc.)</strong></td>
<td></td>
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<tr>
<td>(~~$70/d* 3d ea city)</td>
<td></td>
</tr>
<tr>
<td>Washington, DC</td>
<td>210</td>
</tr>
<tr>
<td>New York</td>
<td>210</td>
</tr>
<tr>
<td>California (SF?)</td>
<td>210</td>
</tr>
<tr>
<td><strong>International Travel (Niamey &amp; Colombia)</strong></td>
<td></td>
</tr>
<tr>
<td>Ticket (1p)/Niamey</td>
<td>7,500</td>
</tr>
<tr>
<td>Per diem (1p<em>5d</em>$250/d)</td>
<td>1,250</td>
</tr>
<tr>
<td>Ticket (1p)/Colombia</td>
<td>2,500</td>
</tr>
<tr>
<td>Per diem (1p<em>2d</em>$400/d)</td>
<td>800</td>
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<tr>
<td><strong>Local Transport (Car &amp; driver)</strong></td>
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</tr>
<tr>
<td>Niamey ($100/d*5d)</td>
<td>500</td>
</tr>
<tr>
<td>Colombia ($100/d*2d)</td>
<td>200</td>
</tr>
<tr>
<td><strong>Sub-total</strong></td>
<td>84,180</td>
</tr>
<tr>
<td><strong>Contingencies (5%)</strong></td>
<td>4,209</td>
</tr>
<tr>
<td><strong>TOTALS</strong></td>
<td>88,389</td>
</tr>
</tbody>
</table>

*(Payable in 2 equal tranches of $44,194.50 at the outset and the end of the contract.)*
Compensation and Expenses

As compensation for the services rendered pursuant to this Agreement, the Client shall pay the Contractor (comprised of a Core Team) a fee at the rate of $US 15,000.00 per month.

In addition to the Contractor’s fee, there are additional direct project costs which must be met to enable the Contractor to execute the Agreement faithfully. The other direct project costs are generally as follows, with an indicative cost of $28,389:

- Domestic travel within the U.S.: The Client shall provide for the costs of domestic travel within the U.S. to include tickets, meals, lodging, local transport, communications, and such expenses required to enable the Contractor to carry out the expected duties.
- International travel: The Client shall provide for the costs of international travel to include tickets, meals, lodging, local transport, communications, and such expenses required to enable the Contractor to carry out the expected duties.
- During the term of this Agreement, the Client shall reimburse the Contractor for any reasonable out-of-pocket expenses which are incurred in connection with the performance of the duties herewith. Any out-of-pocket expenses greater than $US 50 will be billed to the Client as part of The Contractor’s invoices, and are subject to mutual agreement.
- Expenses, including Contractor’s and Core Team fees shall be payable within 10 days of receipt of Contractor’s invoices.
- Expenses, including Contractor’s and Core Team fees shall be payable in two equal tranches, of 50% each ($44,194.50), the first at the outset (signature) of the contract and the final at the end of the contract.
America to Africa
Consulting, LLC

OLFA TERRAS
USA MISSION
NEW YORK CITY, NY
PHILADELPHIA, PA
WASHINGTON, DC
ORANGE COUNTY, CA

JUNE 2-8, 2019

1766 Verbena St., NW Washington, DC 20012 - USA
jbscott@america2africaconsulting.com
# OLFA TERRAS
## ITINERARY USA MISSION
### NEW YORK CITY/ PHILADELPHIA / WASHINGTON, DC / ORANGE COUNTY, CALIFORNIA
### JUNE 2- 8, 2019

<table>
<thead>
<tr>
<th>SATURDAY, JUNE 1st</th>
<th>HED, III Arrival to NYC, LaGuardia (Flight: DL #1492 from New Orleans; arrival: 15:40)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>New York City</strong></td>
<td><strong>Hotel:</strong> The Roosevelt Hotel; 45 East 45th Street, NY, NY 10017 Res: 7437512894261</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>SUNDAY, JUNE 2nd</th>
<th>OT Arrival to NYC (Flight: AF 0006 from Paris; arrival: JFK 16:25) JBS Arrival to NYC (Amtrak 154; DC- NY; arrival: 13:46)</th>
</tr>
</thead>
</table>
| **New York City**  | **Evening:** OT-HED, III - JBS Dinner  
**Hotel:** The Roosevelt Hotel; 45 E 45th Street NY, NY 10017 Res: 7437512894261 |

| MONDAY, JUNE 3rd   | **New York**  
08:30-9:30: Michael J. Woods, Chairman and Co-Founder of Monsoon Blockchain Storage Company (Former Chief Executive and Chief Operating Officer of Rothschild & Co. Asset Management U.S., Inc.) Venue: Rainbow Room, 30 Rockefeller Plaza, 65th Floor, (Enter on West 49th Street)  
09:30-10:30: Peter J. Tichansky, President & CEO, Business Council for International Understanding (BCIU) Venue: 1501 Broadway Suite 2300, New York, NY 10036 (between West 43rd and 44th Streets)  
11:00-12:00: Christopher L. Larson, Principal, Wolf Point Global Venue: 500 5th Ave., 44th floor  
|--------------------|-------------------------------------------------------------------------------------------------------------------------------------|
| **New York City**  | **MONDAY, JUNE 3rd**  
08:30-9:30: Michael J. Woods, Chairman and Co-Founder of Monsoon Blockchain Storage Company (Former Chief Executive and Chief Operating Officer of Rothschild & Co. Asset Management U.S., Inc.) Venue: Rainbow Room, 30 Rockefeller Plaza, 65th Floor, (Enter on West 49th Street)  
09:30-10:30: Peter J. Tichansky, President & CEO, Business Council for International Understanding (BCIU) Venue: 1501 Broadway Suite 2300, New York, NY 10036 (between West 43rd and 44th Streets)  
11:00-12:00: Christopher L. Larson, Principal, Wolf Point Global Venue: 500 5th Ave., 44th floor  
<table>
<thead>
<tr>
<th>Time</th>
<th>Activity</th>
</tr>
</thead>
<tbody>
<tr>
<td>13:00-14:30</td>
<td>Lunch</td>
</tr>
<tr>
<td>14:30-15:30</td>
<td>Rita Sallis, Former Deputy Comptroller and Chief Investment Officer for the City of New York; Cheryl E. Marrow, Executive Director, NYPERS; Horatio H. Sparks, Former Deputy Comptroller - Pensions, City of New York (See bios.)</td>
</tr>
<tr>
<td></td>
<td>Venue: 7 Times Square</td>
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<tr>
<td></td>
<td>Contact: Jessica (DC) or Chris (NY) 212-790-4500</td>
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<tr>
<td></td>
<td>Evenings:</td>
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<tr>
<td></td>
<td>Venue: TBD</td>
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**TUESDAY, JUNE 4TH**  
**Morning: New York City**  
**Afternoon: Philadelphia**

<table>
<thead>
<tr>
<th>Activity</th>
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</thead>
<tbody>
<tr>
<td>New York</td>
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<tr>
<td>Hotel Checkout (AM)</td>
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<tr>
<td>00:00-00:00:</td>
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<tr>
<td>==========================================================================</td>
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<tr>
<td>Amtrak to Philadelphia</td>
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<tr>
<td>(Train: 43; departure: 10:52; arrival: 12:15)</td>
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<tr>
<td>Philadelphia -</td>
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<tr>
<td>Host: Hon. Stanley L. Straughter, Chairman, Mayor's Commission on African and Caribbean Affairs</td>
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<tr>
<td>13:00-13:30: Councilwoman Jannie Blackwell</td>
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<tr>
<td>13:30-14:30: Mr. Christian Dunbar, Deputy City Treasurer</td>
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<tr>
<td>15:00-16:00: Jerry Sorkin, Hon. Consul General, Tunisia</td>
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<tr>
<td>16:00-18:00: Networking Receptions with Leaders from the business community &amp; the North African Community in Philadelphia</td>
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</tbody>
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<tr>
<th>Activity</th>
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<tbody>
<tr>
<td>Washington, DC</td>
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<tr>
<td>(Train: 193; departure: 18:54; arrival: 20:53)</td>
</tr>
<tr>
<td>Hotel: Washington Hilton; 1919 Connecticut Avenue, NW</td>
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<tr>
<td>Res: 240520192353040976</td>
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</tbody>
</table>
WEDNESDAY, JUNE 5TH
Washington, DC

09:30-10:15: Joshua Meservey, Senior Policy Analyst, Africa & Middle East, The Heritage Foundation (www.heritage.org)
Venue: 214 Massachusetts Avenue, NE

10:30-11:30: Hon. John Sandweg, Frontier Solutions; Former Director of Immigration and Customs Enforcement; Former General Counsel, Department of Homeland Security; http://www.frscd.com
Venue: 1401 H Street, NW #875
Contact: Tracey Ford
202-888-2356
tracey.ford@frscd.com

12:00-14:00: African Diaspora Policy Luncheon
Venue: Mannatt, Phelps & Phillips, LLP; 1050 Connecticut Avenue, NW, Suite 600
Host: Kalidou Gadio, Partner & Co-chair, Africa & MENA Practice (Former General Counsel, African Development Bank, Tunis & Abidjan); www.manatt.com

14:30-15:30: International Republican Institute (IRI); (www.iri.org); Meeting with MENA & Africa Team members
Venue: 1225 L (Eye) Street NW, Suite 800
Host: Mvemba Dizolele, Senior Advisor

16:00-17:00: FHI-360; Nadra Franklin, PhD, MPH; Director, Global Education, Employment and Engagement; https://www.fhi360.org
Venue: 1825 Connecticut Avenue, NW

THURSDAY, JUNE 6TH
Morning: Washington, DC
Evening: Orange County, California (arrival)

Washington, DC

09:00-10:00:

10:30-11:30: Alan Inman, President, Global Peace Foundation-USA (https://www.globalpeace.org)
Venue: 1625 K Street, NW

=================================================================
 OT & HED, III Departure for California:
- Amtrak to Newark Airport
  (Train: 184; departure: 12:55; arrival: 16:06)
- Flight: UA 1075 (Newark to Orange County).
  (Departure: 18:30; arrival: 21:28).

Hotel: Avenue of the Arts Costa Mesa, 3350 Avenue of the Arts, Costa Mesa, CA 92626; Tel: 714-751-5100.

FRIDAY, JUNE 7TH
Orange County, California

Orange County, California
12:00-14:00 Lunch w/ Michael P. Davidson, Gen Next: Chief Executive Officer
(https://gennext.com/#what-we-stand-for)

Venue: 535 Anton Boulevard, Suite 1125, Costa Mesa, CA 92626

Hotel Checkout (PM) & continue to Los Angeles

Hotel: Los Angeles Airport Marriott, 5855 West Century Blvd., Los Angeles, CA 90045; 310-641-5700.

SATURDAY, JUNE 8TH
Morning: Los Angeles (departure)

Los Angeles
Hotel Checkout (AM)

HED, III departs to NO from LAX – (Flight DL #835; 9:35)

OT Departs from LAX to Paris & onward - (AF 0118; 11:57)
NEW YORK CITY

Michael J. Woods
Chairman and Co-Founder of Monsoon Blockchain Storage Company. [Former Chief Executive and Chief Operating Officer of Rothschild & Co. Asset Management U.S., Inc.]
(https://www.linkedin.com/in/michaeljwoods1)

Peter Tichansky
President and Chief Executive Officer of the Business Council for International Understanding (BCIU)
Peter Tichansky has served for more than two decades as President and Chief Executive Officer of the Business Council for International Understanding (BCIU), a nonpartisan, U.S.-based organization that works to expand international trade and commerce. In this role he advises business and political leaders around the world, leveraging BCIU's unique position of trust and credibility to facilitate commercial diplomacy, promote trade and investment, and expand cross border opportunities for global business.

Since he assumed leadership of the organization in 1996, Mr. Tichansky has extended the activities of BCIU to encompass a broad range of training, trade facilitation and capacity building programs for both business and governments. Today, BCIU serves an influential membership base of 200 leading companies, including many in the Fortune 500, from a broad range of industries. Through his leadership of the organization, Mr. Tichansky continues to advance President Eisenhower's vision that initiatives involving private enterprise and people-to-people exchanges are vital to the national interest - and that BCIU has a critical role in facilitating them.

Based in New York City, Mr. Tichansky serves on the Board of the Helping Africa Foundation. He is a Trustee Emeritus of the U.S. Sports Academy and an advisor to the International Child Art Foundation, an organization that highlights the innate creativity and intrinsic empathy in children.

Mr. Tichansky is a graduate of Middlebury College.

Christopher Larson
Principal, Wolf Point Global
https://www.linkedin.com/in/christopher-larson-27a8556

Christopher Larson is a principal of Wolf Point Global, a political consulting and business advisory firm.

Prior to founding WPG, Mr. Larson was a Managing Director for the Pataki-Cahill Group, a business development firm founded by former New York State Governor George Pataki. Mr. Larson joined the Pataki-Cahill Group in 2007 after serving as Political Director for Governor Pataki’s federal political action committee. Prior to joining the Governor’s PAC, Mr. Larson helped open and establish the New York City office for a Washington D.C. based public affairs firm.

Mr. Larson’s career in government and politics began in 2001 when he worked in the press office for the Superintendent of Banks for the State of New York. Shortly thereafter, Mr. Larson joined Governor Pataki’s successful re-election campaign in 2002, where he focused on media, communications and advertising.
Throughout his career, Mr. Larson has advised numerous political campaigns and issue advocacy groups. In addition to his experience domestically, Mr. Larson has also worked in politics in Eastern Europe and Africa, serving on-the-ground in Albania as a political advisor to Edi Rama, the current Prime Minister of Albania, as well as advising former Nigerian President Goodluck Jonathan.

Mr. Larson currently serves on the Board of Directors of NetMotion Wireless, a leading software company providing secure connectivity for mobile workforces.

Mr. Larson received his bachelor’s degree from Yale University.

Amb. Michelle D. Gavin
Senior Fellow for Africa Studies, the Council on Foreign Relations

Michelle D. Gavin is senior fellow for Africa Studies at the Council on Foreign Relations. She has over twenty years of experience in international affairs in government and non-profit roles. She was formerly the managing director of The Africa Center, a multidisciplinary institution dedicated to increasing understanding of contemporary Africa. From 2011 to 2014 she was the United States ambassador to Botswana, and served concurrently as the United States representative to the Southern African Development Community (SADC).

During her tenure the United States and Botswana launched the most ambitious HIV prevention study in the world, Botswana hosted the 1,400-strong joint military exercise Southern Accord, and the U.S. embassy helped to found the first Botswana-American Chamber of Commerce. Prior to that, Gavin was a special assistant to President Obama and the senior director for Africa at the National Security Council, where she led major policy reviews of Sudan and Somalia, and helped to originate the Young African Leaders Initiative.

Before joining the Obama administration, she was an international affairs fellow and adjunct fellow for Africa at CFR. Earlier in her career she worked in the U.S. Senate, where she was the staff director for the Senate Foreign Relations Committee’s subcommittee on African affairs, director of international policy issues for Senator Russ Feingold, and legislative director for Senator Ken Salazar.

Gavin received an MPhil in international relations from Oxford University, where she was a Rhodes scholar, and earned her BA from Georgetown University’s School of Foreign Service, where she was a Truman scholar. She serves on the board of directors of Points of Light, the Africa-America Institute, and is a member of the Harvard AIDS Initiative’s International advisory board.

Rita Sallis

The Municipal Securities Rulemaking Board (MSRB) announced July 5, 2018, that Rita Sallis joined the Board of Directors for the remainder of the fiscal year ending September 30, 2018. The 21-member Board of Directors sets the strategic direction of the MSRB, makes policy decisions, authorizes rulemaking and market transparency initiatives, and oversees MSRB operations.

Sallis serves as a senior advisor to Blueprint Capital Advisors, where she supports the firm’s executive leadership in the areas of investment and business development and provides guidance in governance-related matters. Previously, she served as a principal at the Yucaipa Companies, where she was responsible for marketing, client servicing, investor relationship maintenance and deal sourcing. Prior to that role, she was Deputy Comptroller and Chief Investment Officer for the City of New York, and Deputy Comptroller for Public Finance for the City of New York. Sallis has a master’s degree in public health from the University of Pittsburgh and a bachelor’s degree from Central State University.
Cheryl E. Marrow,  
Executive Director, NYPERS (https://koried.com/)

Horatio H. Sparkes  
Former Deputy Comptroller- Pensions, City of New York (http://paradiseferry.com/team/horatio-sparkes/)

PHILADELPHIA

Hon. Stanley L. Straughter
Mr. Straughter is a specialist in International Business Development with nearly 40 years of experience in international development he has lived and worked in several countries on the continents of Africa, Central Asia, the Caribbean, Latin America and Russia. As a finance specialist, he has provided services to foreign governments in governance and transparency, worked with Finance Ministers and provided advice and counsel to governments on trade policy, foreign direct investment, and economic growth.

He has considerable experience working with bilateral and multilateral financial development entities such as The World Bank, USAID, African Development Foundation, African Development Bank, Eastern Caribbean Investment Promotion service and U.S. Trade and Development Administration, OPIC, Export Import Bank.

Mr. Straughter advises public and private sector entities on issues related to international trade, exporting and importing, market analysis and preparing market penetration strategies. He is a major advocate for the development of United States, Africa and Caribbean business initiatives. He has worked with the Eastern Caribbean Investment Promotion Service (ECIPS) organizing trade and investment missions to Caribbean countries. He is an original member of the African Growth and Opportunity Act coalition that Congress passed to promote trade and investment between the United States and African countries. In Pennsylvania, he is a founding member of the African Caribbean Business Council, serves on the board of directors of the US Ghana Chamber of Commerce, the US Cameroon Chamber of Commerce, and serves as the Chairman of the Board of the US Guinea Chamber of Commerce.

Mr. Christian Dunbar  
Deputy City Treasurer, City of Philadelphia
Christian Dunbar was appointed Deputy City Treasurer by the Mayor of Philadelphia in January 2016. He served as Acting City Treasurer for 5 months that year. As Deputy City Treasurer, Dunbar manages the capital market functions of the nation’s fifth largest city including an $8.2 billion outstanding debt portfolio for the City’s General Obligation, the Philadelphia International Airport, Water and Wastewater, and Gas Works Funds. He also oversees the City’s $3 billion investment portfolio.

Prior to joining the City of Philadelphia, Dunbar served as a Wealth Manager with Wells Fargo Advisors where he managed investments and credit products for high net worth individuals, institutions, and public entities.

Dunbar serves as the Mayor’s appointee and Chairman of the Philadelphia Land Bank Board of Directors, Treasurer of the South Street Headhouse Business Improvement District, and as a Advisory Member for USAID-NASP African Institutional Advisory Council. He was also part of the Mayor’s Transition Team co-chairing the Economic and Immigrant Affairs Committee.

Dunbar has spoken at conferences in the US, Canada, Sub-Saharan Africa, and Europe on topics including capital market development, project finance, emerging markets investments, and ESG.
Dunbar holds a B.A. from Temple University and is a 2018 MBA candidate at Northeastern University.

A native of Liberia, Dunbar is the grandson of William VS Tubman, who served as President of the nation for 27 years, and a descendent of American abolitionist and humanitarian, Harriet Tubman.

Councilwoman Jannie L. Blackwell

Councilwoman Jannie L. Blackwell, a six-term council member born and reared in Philadelphia, is a seasoned advocate for social change with a 30-year reputation for serving community members and the poor and underprivileged in the City of Philadelphia, making her a leader in our City with her own vision.

Jannie L. Blackwell is a graduate of Cheyney University where she received a Bachelor of Science degree in Education and a graduate of St. Joseph’s University where she received a Master of Arts in Education. Councilwoman Blackwell began her political career by serving as Special Assistant to the Governor, assigned to the Pennsylvania Legislative Black Caucus in Harrisburg, Pennsylvania. She resigned with her husband, then State Representative Lucien E. Blackwell, when he ran for and was elected to City Council.

In addition to serving as delegate to the National Convention for the last four presidential elections, she served as Administrative Assistant to two Lucien E. Blackwell campaigns for Mayor, four for City Council and three for the U.S. Congress. She also served in this capacity during his fifteen-year tenure in City Council, before succeeding him.

Since taking office in 1992, Jannie has emerged as a strong contender and powerbroker in the local political arena. Elected among her peers as Majority Leader in 2000, Councilwoman Blackwell is a behind-the-scenes consensus builder and problem solver. A stellar politician who understands the making of solid policy, Councilwoman Blackwell has introduced significant legislation during her four Council terms.

In addition to her role as Majority Leader from 2000 -2008, Blackwell is also Chair of the Education Committee and the Chair of the Committee on Housing, Neighborhood Development and the Homeless. She is Vice Chair of the Finance Committee and member of the Committee of the Whole, Committee on Transportation and Public Utilities, and the Committee on Ethics. Councilwoman Blackwell is also a Co-Founder and Commissioner on the Mayor’s Commission on African and Caribbean Immigrant Affairs.

While rooted in the Blackwell tradition of empowering the underserved, Jannie has crafted her own vision for the Third Councilmanic District that focuses on increasing affordable housing and creating economic opportunity for her constituent base whose demographics are continually expanding. She has likewise enhanced her district by increasing commercial development and homeownership opportunities. As a Commissioner on the Philadelphia Housing Authority Board, she is proud of the blight removal and new housing construction across the City. The Lucien E. Blackwell Homes, located in and around 46th Street and Brown Streets in West Philadelphia total over 1,000 new homes available for rental and homeownership!

In 1999, Councilwoman Blackwell announced a Ten-Year Economic Development Plan for West and Southwest Philadelphia leading to the formation of a non-profit organization, “West Philadelphia on the Move”. The Plan incorporates her vision for increasing affordable housing and job and business development. Her leadership and hands-on approach with business leaders, public and private institutions, community groups, town watch leaders, block captains, and other elected officials, has continued to allow this economic development plan to come to fruition, culminating in over 3 billion dollars in public and private investment.
Councilwoman Blackwell has made a life-long commitment to move her community forward, and will always work to foster an end to homelessness, neighborhood blight and poor public education through using the tools of public policy, legislation and public involvement. Her overall vision is to improve her constituents’ quality of life—regardless of race, class, gender, or socio-economic status. She continues to believe that there is a solution to every problem, and that when we work together, everybody wins. "Politics is an open-ended opportunity to make life better for others."

Jerry Sorkin
Honorary Consul for the Commonwealth of Pennsylvania, representing the Republic of Tunisia.

On Wednesday, July 11, 2018 at the National Liberty Museum in Philadelphia, Tunisia’s Ambassador to the United States, His Excellency Faycal Gouia handed the official credentials to that country’s newest diplomatic representative, as Jerry Sorkin became the Honorary Consul for the Commonwealth of Pennsylvania, representing the Republic of Tunisia.

Tunisian-American relations date back to the 18th century. The announcement of a Consulate in Pennsylvania is the latest effort on the part of Tunisia to further the long-held relations between the United States and the Republic of Tunisia.

The appointment of Jerry Sorkin as the Honorary Consulate is not a surprise to the many Tunisians who have known him during his nearly four-decade relationship with the country. “A great friend of Tunisia, a successful entrepreneur and an advocate of strong and mutually beneficial bonds between Tunisia and the United States, Mr. Jerry Sorkin is a motivated and enthusiastic representative of Tunisia in Philadelphia,” notes Tunisia’s Ambassador to Washington, Faycal Gouia. “We are sure he will help further develop our economic, trade, investment, and tourism relations with Pennsylvania, and enhance cultural and people-to-people exchanges.

“In many ways, Jerry is the quiet diplomat,” notes Akram Khalifa, another longtime Tunisian friend and a Beirut based officer with the U.N. “He has spent many years behind the scenes as a Citizen Diplomat, using his tourism business to try and build bridges and greater understanding for Americans on issues ranging from the democratization process in Tunisia, clarifying issues between Americans and Iranians, Israelis and Palestinians, and Americans and Cubans. So, he brings this natural affinity to the position of representing Tunisia with the skills of a seasoned diplomat.”

“He’s the perfect choice to represent our country,” notes Badreddine Badreddine, a Tunisian executive who is with a French multi-national company operating in Tunisia. “Jerry knows our country as few people do and has always been on the forefront of promoting Tunisia and helping Americans get to know us better. This will be a real plus and a wonderful opportunity for Tunisia!”

Sorkin returned to Philadelphia in January 2016 after living more than six years in Tunisia, where he based operations for TunisUSA, as well as doing consulting on projects on cultural tourism with The World Bank and the European Union, in addition to serving as the Director for an academic program in Tunisia with George Washington University’s School of Tourism Studies. He continues to return to Tunisia frequently. His tourism operations have since expanded and morphed into

With both undergraduate and graduate degrees from the University of Pennsylvania in Philadelphia, Sorkin is conversant in Arabic, French and Hebrew. He is a guest instructor on the Middle East and North Africa at Temple University’s Osher Institute.

The Republic of Tunisia will mark the 55th country in the Consular Corps Association of Philadelphia.
WASHINGTON, DC

Joshua Meservey
Senior Policy Analyst, Africa and the Middle East
Joshua Meservey is Senior Policy Analyst, Africa and the Middle East at the Heritage Foundation.

He specializes in African geopolitics, counterterrorism, and refugee policy. From 2006 to 2009, he served as a Peace Corps Volunteer in Zambia and extended his service to work for the US Centers for Disease Control and Prevention. In 2009, he joined Church World Service (CWS) based out of Nairobi, Kenya, and traveled extensively in East and Southern Africa interviewing refugees. He ended his time at CWS as Field Team Manager responsible for a multinational team of nearly 100 staff. In 2012, he worked at the US Army Special Operations Command and helped write an Army concept paper, and in 2014 joined the Atlantic Council’s Africa Center before leaving as an Associate Director to join the Heritage Foundation.

He has testified twice before the Senate, on the South Sudan crisis and on Chinese activity in Africa, and twice before the House of Representatives on Chinese activity in Africa. He is lead author of a monograph on al-Shabaab’s insurgency, and his other work has appeared in publications including Foreign Affairs, the Washington Post, the National Interest, US News and World Report, the Hill, and various journals. His commentary is often featured in various print and digital media outlets, and he has presented at the National Defense University and the State Department.

Meservey holds a Master of Arts in Law and Diplomacy from the Fletcher School at Tufts University and a BA in history from the Templeton Honors College at Eastern University.

He lives in Washington, D.C., with his wife and daughter.

JOHN SANDWEG
Frontier Solutions
Frontier Solutions is an immigration law firm that helps their clients grow their businesses, handle crises and manage risk.

John R. Sandweg previously served as the Acting Director of U.S. Immigration and Customs Enforcement and as the Acting General Counsel of the Department of Homeland Security.

As the Acting Director, Mr. Sandweg led approximately 20,000 employees in every state and 47 countries in the agency’s mission to enhance public safety and border security through the enforcement of federal border control, customs, trade and immigration laws. While at ICE, Mr. Sandweg prioritized ICE’s intellectual property enforcement and cybersecurity efforts and worked to improve statistical transparency regarding immigration enforcement.

As the Acting General Counsel, Mr. Sandweg served as the chief legal officer for the Department, advising the Secretary and the Department’s senior leadership on all significant legal, policy, and operational issues and overseeing more than 1,800 lawyers in the Department’s headquarters and operating components. Mr. Sandweg played an instrumental role in Departmental policies, programs, and legislative efforts, including the Deferred Action for Childhood Arrivals program, pre-clearance operations, customs compliance and export controls, cybersecurity, and the SAFETY Act.
Prior to his service as Acting General Counsel, Mr. Sandweg served as Counselor at the Department of Homeland Security where he provided strategic advice and counsel on operational and policy direction and was a principal architect of the Department’s immigration, border security, and law enforcement policy. Mr. Sandweg is a recognized expert, frequently quoted in the New York Times, Associated Press, Los Angeles Times, NPR, and many other publications.

Prior to his service at the Department of Homeland Security, Mr. Sandweg was an attorney in private practice.

**DC Luncheon Invitees:**

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Mvemba Phezo Dizolele  
Sr. Advisor, IRI

Mvemba Phezo Dizolele has over two decades of experience in international affairs, foreign policy analysis, defense and security, democratization, corporate governance, advocacy and strategic communication. He is a former Peter J. Duignan Distinguished Visiting Fellow and a former National Fellow at Stanford University’s Hoover Institution.

A frequent commentator on African affairs, he has been a guest analyst on PBS’s NewsHour and Foreign Exchange; NPR’s Tell Me More and Weekend Edition, On Point, and the Diane Rehm Show; BBC’s World News Update; and Al Jazeera’s The Stream, NewsHour, and Inside Story.

He has testified before various subcommittees of both chambers of the United States Congress, as well as before the United Nations Security Council. He was a grantee of the Pulitzer Center on Crisis Reporting and covered the 2006 elections in the Democratic Republic of Congo, where he was embedded with UN peacekeepers in Congo’s Ituri district and South Kivu province as a reporter.

With the Pulitzer Center, he produced Congo’s Bloody Coltan, a documentary report on the relationship between the Congo conflict and the scramble for mineral resources.

He is a lecturer in African studies at Johns Hopkins University’s School of Advanced International Studies and a non-resident senior associate at the Center for Strategic and International Studies.

Dizolele holds an International MBA and an MPP from the University of Chicago, and he graduated magna cum laude with a BA in political science and French from Southern Utah University.

He is a veteran of the US Marine Corps Reserve, and he is fluent in several languages, including French, Norwegian and Kikongo.

**Nadra Franklin, PhD, MPH**

**Director, Global Education, Employment and Engagement**

Nadra Franklin leads FHI 360’s work in global learning and social and economic development. She oversees research and technical work and cultivates new business for projects and programs that operate globally.

Franklin has more than 30 years of international development experience. She has worked at FHI 360 since 1999, most recently as Director of Social and Economic Development, during which she led the organization’s work in civil society, climate and environment, gender, peacebuilding, technology, workforce, livelihoods and youth. Her prior positions within FHI 360 focused on the management of large projects and emphasized impact assessment and monitoring and evaluation. Franklin began her career with Africare and later served as an assistant research scientist at the University of Michigan’s Population Studies Center.

Franklin’s work has been published in several academic publications. From 2013 to 2017, Franklin served as an adjunct professor with the George Washington University Elliott School of International Affairs, where she taught a graduate course in civil society and development.

Franklin holds a PhD in demography and sociology from the University of Pennsylvania, a master’s degree in public health from the University of Michigan and a bachelor’s degree in political science, with a concentration in Africa and the Middle East, from Williams College.

FHI 360 is an international nonprofit working to improve the health and well-being of people in the United States and around the world. FHI 360 partners with governments, the private sector and civil society to bring about positive social change and to provide lifesaving health care, quality education and opportunities for meaningful economic participation. They have staff of more than 4,000 professionals work in more than 60 countries.

**Alan Inman**

**President, Global Peace Foundation-USA**

Alan Inman serves as the president of the Global Peace Foundation-USA headquartered in Washington, DC. Throughout Inman’s career, he has been dedicated to family and community strengthening initiatives and
representing the highest values of integrity and fiscal responsibility in public life. His dedication to these efforts was exemplified when serving as National Director for the Institute for Responsible Fatherhood where he led the development of an additional eight locations throughout the United States. He is also the author of the book, "The Colors of Love," which he developed as an educational insight on the family.

CALIFORNIA

Michael P. Davidson
Chief Executive Officer, Gen Next (http://ypleadershipsummit.com/michael-p-davidson/)

Michael P. Davidson serves as the CEO of Gen Next, an exclusive organization of successful individuals dedicated to learning about and becoming engaged with the most pressing challenges facing future generations.

Michael joined Gen Next as the first full-time hire in 2005 to focus on the growth and development of the then start-up organization. Since then Gen Next expanded from ten Members in Orange County and Los Angeles to close to 200 Members across the country and with operations in Orange County, Los Angeles, San Diego, Seattle, Arizona, and expanding into other major metropolitan markets. Gen Next regularly hosts programs with dignitaries, thought leaders, political leaders, and high profile business executives. Michael has also been part of Delegations of Gen Next Members to France, Brazil, Russia, and China where Members dialogued on global issues with high level government and business leaders in each country.

As CEO of Gen Next, Michael is also responsible for working with the National Board of Directors and Gen Equity Committee to develop and execute strategic political plans for Gen Equity PACs of Gen Next at the federal (US House, US Senate, Presidential) and statewide (gubernatorial, legislative, initiatives) levels. In 2010, Gen Equity PACs fundraised more than $1M for Gen Equity PACs causes in the election cycle. In election cycles prior, Gen Next Members have cumulatively fundraised more than $3.5M since Gen Next’s inception. Today, the investment is paying off, Members of Gen Next and Gen Equity PACs are actively working through the political process to confront the most daunting public policy challenges and support and elevate public officials who are forward thinking and lead with courage.

He is also the President of the Gen Next Foundation (GNF), which Members of Gen Next launched in 2010. GNF utilizes venture philanthropy and social entrepreneurship strategies to identify and create high impact solutions to latent and present challenges in the areas of economic opportunity, education, and global security. GNF has been active in projects and partnerships related to GNF issues, including a current major collaboration between Google Ideas and the Institute for Strategic Dialogue on AgainstViolentExtremism.org (AVE).

Michael’s participation in shaping generational issues goes beyond his affiliations with Gen Next. Michael is in the Joint Civilian Orientation Conference, a program run by the Department of Defense. He also serves on the U.S. Board of Directors for the Quilliam Foundation, the world’s first counter-extremism think tank based in London setup to address the unique challenges of citizenship, identity, and belonging in a globalized world. He is also a Fellow at the Unruh Institute of Politics at the University of Southern California.

In the private sector, he is on the Board of Managers of PersonalCare Physicians, a healthcare company in Southern California created to offer a unique and innovative healthcare environment where patients enjoy personal relationships with their physician and their care is tailored to their specific needs. He is also a Founding Member or PTTOW!, an annual summit that leads the discussion on culture, media, and marketing. PTTOW! was inspired by the economic and cultural impact of consumers between the ages of 14 and 34, a trillion plus dollar industry.
Prior to Gen Next, Michael concluded a national political campaign, for which he was endorsed by two governors; more than thirty congressmen and California state assemblymen and state senators; and senior political operatives. His campaign was profiled in The New Republic Magazine, Capitol Weekly, Roll Call, The Hill, and The L.A. Times.

Previous positions include Director of the Performance Institute’s California Government Accountability Council, a free market, government reform think tank. He has held leadership positions in three presidential campaigns and two gubernatorial campaigns.

Michael has provided commentary for CNN, Fox News, MTV, NBC, C-Span, KABC radio, Sacramento Bee, Orange County Business Journal, Houston Chronicle, San Francisco Chronicle, Los Angeles Times, California Political Review, Flashreport.org and more.

He graduated from the University of California, Berkeley and enjoys spending time with family and friends, travel, movies, trying to play guitar, and reading.
## DC LUNCHEON FINAL GUEST LIST

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Ben Bangoura, Photographer
SERVICES AGREEMENT
No Cost Extension
Consulting Services for Olfa Terras Rambourg

This Agreement extension is entered into as of the 1st day of September, 2019, between Olfa Terras Rambourg ("the Client"), located at 74 rue d’Assas 75006 Paris, France, and America to Africa Consulting, LLC, ("the Contractor" or "A2A"), with offices located at 1766 Verbena St., NW, Washington, DC 20012, USA. It formally serves to extend the services of A2A to the Client (ref. Article 2, Terms), on a no additional cost basis, effective from September 1-October 31, 2019.

All other terms and conditions under the original Agreement of May 7, 2019, remain unchanged, unless otherwise amended under a separate amendment document.

IN WITNESS WHEREOF the undersigned have executed this Agreement as of the day and year first written above. The parties hereto agree that facsimile signatures shall be as effective as if originals.

America to Africa Consulting (A2A), LLC

By: Jeannine B. Scott
Its: Principal

Olfa Terras Rambourg

By: Olfa Terras Rambourg
Its: