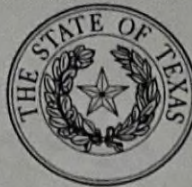


Corporations Section
P.O. Box 13697
Austin, Texas 78711-3697



Roger Williams
Secretary of State

Office of the Secretary of State

CERTIFICATE OF FILING OF

THUNDERBOLT CONSULTING, LLC
File Number: 800630305

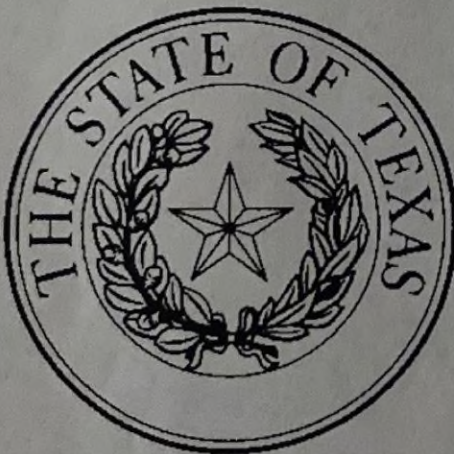
The undersigned, as Secretary of State of Texas, hereby certifies that a Certificate of Formation for the above named Domestic Limited Liability Company (LLC) has been received in this office and has been found to conform to the applicable provisions of law.

ACCORDINGLY, the undersigned, as Secretary of State, and by virtue of the authority vested in the secretary by law, hereby issues this certificate evidencing filing effective on the date shown below.

The issuance of this certificate does not authorize the use of a name in this state in violation of the rights of another under the federal Trademark Act of 1946, the Texas trademark law, the Assumed Business or Professional Name Act, or the common law.

Dated: 03/21/2006

Effective: 03/21/2006



A handwritten signature in black ink that reads "Roger Williams".

Roger Williams
Secretary of State

Come visit us on the internet at <http://www.sos.state.tx.us/>

Phone: (512) 463-5555

Fax: (512) 463-5709

TTY: 7-1-1

Prepared by: Lisa Sartin

Received by NSD/FARA Registration Unit 08/09/2021 11:07:51 AM

Document: 121669870002

FILED
In the Office of the
Secretary of State of Texas

MAR 21 2006
Corporations Section

**CERTIFICATE OF FORMATION
OF
THUNDERBOLT CONSULTING, LLC**

The undersigned, a natural person of the age of eighteen (18) years or more, acting as the organizer of a limited liability company under the Texas Business Organizations Code, as amended, does hereby adopt the following Certificate of Formation for such limited liability company:

ARTICLE I.

The name of the limited liability company is **THUNDERBOLT CONSULTING, LLC** (hereinafter referred to as the "Company").

ARTICLE II.

The purpose for which the Company is organized is the transaction of any or all lawful business for which limited liability companies may be organized under the Texas Business Organizations Code.

ARTICLE III.

The initial registered agent is an individual by the name of Gary D. Snow. The address of the registered agent and the registered office address are 8311 Buffalo Creek Dr., Richmond, Texas 77469.

ARTICLE IV.

The Company will have managers. The number of initial managers who shall serve as managers until the organizational meeting of members of the Company shall be one (1), and the name and address of the initial manager are as set forth below:

Gary D. Snow
8311 Buffalo Creek Dr.
Richmond, Texas 77469

The number and qualifications of the managers will be fixed and determined in the manner provided in the Company Agreement of the Company. The number of managers may be increased or decreased from time to time in the manner set forth in the Company Agreement of the Company.

ARTICLE V.

A manager of the Company shall not be liable to the Company or its members for monetary damages for an act or omission in the manager's capacity as a manager, except that this article does not eliminate or limit the liability of a manager to the extent the manager is found liable for (i) a breach of the manager's duty of loyalty to the Company or its members; (ii) an act or omission not in good faith that constitutes a breach of duty of the manager to the Company or an act or omission that involves intentional misconduct or a knowing violation of the law; (iii) a transaction from which the manager received an improper benefit, whether or not the benefit resulted from an action taken within the scope of the manager's office; or (iv) an act or omission for which the liability of a manager is expressly provided by an applicable statute. Any repeal or amendment of this article by the members of the Company shall be prospective only and shall not adversely affect any limitation on the liability of a manager of the Company existing at the time of such repeal or amendment. In addition to the circumstances in which the manager of the Company is not liable as set forth in the preceding sentences, the manager shall not be liable to the fullest extent permitted by any provision of the statutes of Texas now in existence or hereafter enacted that further limits the liability of a manager of a limited liability company.

ARTICLE VI.

The business of the Company may only be continued by the unanimous consent of its remaining members in the event of dissolution.

ARTICLE VII.

The Company Agreement may establish one or more classes or groups of one or more members having the relative rights, powers and duties, including voting rights, and may provide for the future creation of additional classes or groups of members having the relative rights, powers and duties, expressed either in the Company Agreement or at the time of creation of such classes or groups of members. The rights, powers or duties of a class or group of members may be senior to those of one or more existing classes or groups of members.

ARTICLE VIII.

The Company Agreement may provide that any action required or permitted to be taken at a meeting of the members may be taken without a meeting if a written consent thereto shall be signed by members entitled to vote thereon having not less than the minimum number of votes that would be necessary to take such action at a meeting.

ARTICLE IX.

The Certificate of Formation may be amended from time to time as provided in the Company Agreement.

ORGANIZER

The name and address of the Organizer of the Company are:

Bret L. Strong
Attorney at Law
The Strong Firm P. C.
10001 Woodloch Forest Drive, Suite 475
The Woodlands, Texas 77380

EFFECTIVENESS OF FILING

This document becomes effective when it is filed by the Secretary of State.

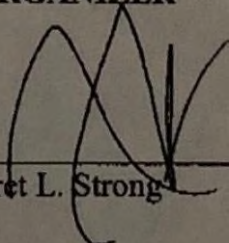
EXECUTION

The undersigned signs this document subject to the penalties imposed by law for the submission of a materially false or fraudulent instrument.

ORGANIZER

Date: _____

3-21-06



Bret L. Strong

EXECUTION

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date

Printed Name

Signature

09 AUGUST ²⁰²¹

GARY D. SWAN

Gary D. Swan