

## U.S. Department of Justice

Washington, DC 20530

**Exhibit A to Registration Statement****Pursuant to the Foreign Agents Registration Act of 1938, as amended**

INSTRUCTIONS. Furnish this exhibit for EACH foreign principal listed in an initial statement and for EACH additional foreign principal acquired subsequently. The filing of this document requires the payment of a filing fee as set forth in Rule (d)(1), 28 C.F.R. § 5.5(d)(1). Compliance is accomplished by filing an electronic Exhibit A form at <https://www.fara.gov>.

Privacy Act Statement. The filing of this document is required by the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide this information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the FARA Unit in Washington, DC. Statements are also available online at the FARA Unit's webpage: <https://www.fara.gov>. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public online at: <https://www.fara.gov>.

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .22 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, FARA Unit, Counterintelligence and Export Control Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

|                                                               |                                |
|---------------------------------------------------------------|--------------------------------|
| 1. Name of Registrant<br>The Friedlander Consulting Group LLC | 2. Registration Number<br>7009 |
|---------------------------------------------------------------|--------------------------------|

3. Primary Address of Registrant  
1227 44th Street, Brooklyn, NY 11219

|                                                                                   |                                                                                        |
|-----------------------------------------------------------------------------------|----------------------------------------------------------------------------------------|
| 4. Name of Foreign Principal<br>Ministry of Justice of the Republic of Azerbaijan | 5. Address of Foreign Principal<br>1 Inshaatchilar Avenue<br>Baku<br>AZERBAIJAN AZ1073 |
|-----------------------------------------------------------------------------------|----------------------------------------------------------------------------------------|

6. Country/Region Represented  
AZERBAIJAN

7. Indicate whether the foreign principal is one of the following:

- ☒ Government of a foreign country<sup>1</sup>
- ☐ Foreign political party
- ☐ Foreign or domestic organization: If either, check one of the following:
- |                                      |                                                         |
|--------------------------------------|---------------------------------------------------------|
| <input type="checkbox"/> Partnership | <input type="checkbox"/> Committee                      |
| <input type="checkbox"/> Corporation | <input type="checkbox"/> Voluntary group                |
| <input type="checkbox"/> Association | <input type="checkbox"/> Other ( <i>specify</i> ) _____ |
- ☐ Individual-State nationality \_\_\_\_\_

8. If the foreign principal is a foreign government, state:

- a) Branch or agency represented by the registrant  
Department of Justice
- b) Name and title of official(s) with whom registrant engages  
See Appendix for Response

<sup>1</sup> "Government of a foreign country," as defined in Section 1(e) of the Act, includes any person or group of persons exercising sovereign de facto or de jure political jurisdiction over any country, other than the United States, or over any part of such country, and includes any subdivision of any such group and any group or agency to which such sovereign de facto or de jure authority or functions are directly or indirectly delegated. Such term shall include any faction or body of insurgents within a country assuming to exercise governmental authority whether such faction or body of insurgents has or has not been recognized by the United States.

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9. If the foreign principal is a foreign political party, state:

a) Name and title of official(s) with whom registrant engages

b) Aim, mission or objective of foreign political party

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10. If the foreign principal is not a foreign government or a foreign political party:

a) State the nature of the business or activity of this foreign principal.

b) Is this foreign principal:

Supervised by a foreign government, foreign political party, or other foreign principal

Yes ☐ No ☐

Owned by a foreign government, foreign political party, or other foreign principal

Yes ☐ No ☐

Directed by a foreign government, foreign political party, or other foreign principal

Yes ☐ No ☐

Controlled by a foreign government, foreign political party, or other foreign principal

Yes ☐ No ☐

Financed by a foreign government, foreign political party, or other foreign principal

Yes ☐ No ☐

Subsidized in part by a foreign government, foreign political party, or other foreign principal

Yes ☐ No ☐

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11. Explain fully all items answered "Yes" in Item 10(b).

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12. If the foreign principal is an organization and is not owned or controlled by a foreign government, foreign political party or other foreign principal, state who owns and controls it.

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**EXECUTION**

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date

Printed Name

Signature

|       |       |                                     |       |
|-------|-------|-------------------------------------|-------|
| _____ | _____ | <input type="button" value="Sign"/> | _____ |
| _____ | _____ | <input type="button" value="Sign"/> | _____ |
| _____ | _____ | <input type="button" value="Sign"/> | _____ |
| _____ | _____ | <input type="button" value="Sign"/> | _____ |

## **Appendix Response to Item 8(b)**

**Item 8(b): If the foreign principal is a foreign government, state: Name and title of official(s) with whom registrant engages.**

Abiddin Huseynov  
Deputy Minister of Justice of the Rpublic of Azerbaijan  
Acting Minister

U.S. Department of Justice

Washington, DC 20530

**Exhibit B to Registration Statement****Pursuant to the Foreign Agents Registration Act of 1938, as amended**

**INSTRUCTIONS.** A registrant must furnish as an Exhibit B copies of each written agreement and the terms and conditions of each oral agreement with his foreign principal, including all modifications of such agreements, or, where no contract exists, a full statement of all the circumstances by reason of which the registrant is acting as an agent of a foreign principal. Compliance is accomplished by filing an electronic Exhibit B form at <https://www.fara.gov>.

**Privacy Act Statement.** The filing of this document is required for the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide the information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the FARA Unit in Washington, DC. Statements are also available online at the FARA Unit's webpage: <https://www.fara.gov>. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public online at: <https://www.fara.gov>.

**Public Reporting Burden.** Public reporting burden for this collection of information is estimated to average .32 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, FARA Unit, Counterintelligence and Export Control Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

## 1. Name of Registrant

The Friedlander Consulting Group LLC

## 2. Registration Number

7009

## 3. Name of Foreign Principal

Ministry of Justice of the Republic of Azerbaijan

Check Appropriate Box:

4. ☒ The agreement between the registrant and the above-named foreign principal is a formal written contract. If this box is checked, attach a copy of the contract to this exhibit.
5. ☐ There is no formal written contract between the registrant and the foreign principal. The agreement with the above-named foreign principal has resulted from an exchange of correspondence. If this box is checked, attach a copy of all pertinent correspondence, including a copy of any initial proposal which has been adopted by reference in such correspondence.
6. ☐ The agreement or understanding between the registrant and the foreign principal is the result of neither a formal written contract nor an exchange of correspondence between the parties. If this box is checked, give a complete description below of the terms and conditions of the oral agreement or understanding, its duration, and the fees and expenses, if any, to be received.
7. What is the date of the contract or agreement with the foreign principal? 10/01/2026
8. Describe fully the nature and method of performance of the above indicated agreement or understanding.

The Friedlander Group Consulting will implement a multi-faceted advocacy effort, media outreach and provide lobbying services to assist Azerbaijan to develop Azerbaijani - United States relations ("Services"). These services will include but not limited to:

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9. Describe fully the activities the registrant engages in or proposes to engage in on behalf of the above foreign principal.

See Appendix for Response

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10. Will the activities on behalf of the above foreign principal include political activities as defined in Section 1(o) of the Act.<sup>1</sup>

Yes ☒ No ☐

If yes, describe all such political activities indicating, among other things, the relations, interests or policies to be influenced together with the means to be employed to achieve this purpose. The response must include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials.

See Appendix for Response

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11. Prior to the date of registration<sup>2</sup> for this foreign principal has the registrant engaged in any registrable activities, including political activities, for this foreign principal?

Yes ☐ No ☒

If yes, describe in full detail all such activities. The response should include, among other things, the relations, interests, and policies sought to be influenced and the means employed to achieve this purpose. If the registrant arranged, sponsored, or delivered speeches, lectures, social media, internet postings, or media broadcasts, give details as to dates, places of delivery, names of speakers, and subject matter. The response must also include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials.

Set forth below a general description of the registrant's activities, including political activities.

Set forth below in the required detail the registrant's political activities.

| Date | Contact | Method | Purpose |
|------|---------|--------|---------|
|------|---------|--------|---------|

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12. During the period beginning 60 days prior to the obligation to register<sup>3</sup> to the date of registration for this foreign principal, has the registrant received from the foreign principal, or from any other source, for or in the interests of the foreign principal, any contributions, income, money, or thing of value either as compensation, or for disbursement, or otherwise?

Yes ☐ No ☒

If yes, set forth below in the required detail an account of such monies or things of value.

| Date Received | From Whom | Purpose | Amount/Thing of Value |
|---------------|-----------|---------|-----------------------|
|---------------|-----------|---------|-----------------------|

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13. During the period beginning 60 days prior to the obligation to register<sup>4</sup> to the date of registration for this foreign principal, has the registrant disbursed or expended monies, or disposed of anything of value other than money, in connection with activity on behalf of the foreign principal or transmitted monies to any such foreign principal?

Yes ☐ No ☒

If yes, set forth below in the required detail an account of such monies or things of value.

| Date | Recipient | Purpose | Amount/Thing of Value |
|------|-----------|---------|-----------------------|
|------|-----------|---------|-----------------------|

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<sup>1</sup> "Political activity," as defined in Section 1(o) of the Act, means any activity which the person engaging in believes will, or that the person intends to, in any way influence any agency or official of the Government of the United States or any section of the public within the United States with reference to formulating, adopting, or changing the domestic or foreign policies of the United States or with reference to the political or public interests, policies, or relations of a government of a foreign country or a foreign political party.

<sup>2,3,4</sup> Pursuant to Section 2(a) of the Act, an agent must register within ten days of becoming an agent, and before acting as such.

**EXECUTION**

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date

Printed Name

Signature

|       |       |                 |       |
|-------|-------|-----------------|-------|
| _____ | _____ | <div>Sign</div> | _____ |
| _____ | _____ | <div>Sign</div> | _____ |
| _____ | _____ | <div>Sign</div> | _____ |
| _____ | _____ | <div>Sign</div> | _____ |

## **Appendix Response to Item 9**

**Item 9: Describe fully the activities the registrant engages in or proposes to engage in on behalf of the above foreign principal.**

- (a) engaging with Members of Congress, and the Administration on issues of importance to Azerbaijan;
- (b) arranging speaking engagements and meetings in settings that will improve Azerbaijan's image and advance its interests;
- (c) proposing and pursuing passage of legislation and other U.S. government action that promotes Azerbaijan's interests, Azerbaijani-United States relationship and provides a positive image of Azerbaijan.

## **Appendix Response to Item 10**

**Item 10: Will the activities on behalf of the above foreign principal include political activities as defined in Section 1(o) of the Act. If yes, describe all such political activities indicating, among other things, the relations, interests or policies to be influenced together with the means to be employed to achieve this purpose. The response must include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials.**

- (a) engaging with Members of Congress, and the Administration on issues of importance to Azerbaijan;
- (b) arranging speaking engagements and meetings in settings that will improve Azerbaijan's image and advance its interests;
- (c) proposing and pursuing passage of legislation and other U.S. government action that promotes Azerbaijan's interests, Azerbaijani-United States relationship and provides a positive image of Azerbaijan.

## SERVICES AGREEMENT

02 October 2026

THIS AGREEMENT is made by and between the Ministry of Justice of the Republic of Azerbaijan ("Ministry") and The Friedlander Consulting Group ("TFG") (each individually may be referred to as a "Party" and collectively as "Parties").

### 1. SUBJECT-MATTER

The Friedlander Group Consulting will implement a multi-faceted advocacy effort, media outreach and provide lobbying services to assist Azerbaijan to develop Azerbaijani - United States relations ("Services"). These services will include but not limited to:

- (a) engaging with Members of Congress, and the Administration on issues of importance to Azerbaijan;
- (b) arranging speaking engagements and meetings in settings that will improve Azerbaijan's image and advance its interests;
- (c) proposing and pursuing passage of legislation and other U.S. government action that promotes Azerbaijan's interests, Azerbaijani-United States relationship and provides a positive image of Azerbaijan.

### 2. PERFORMANCE STANDARD

The TFG undertakes to perform the Services with the highest standards of professional and ethical competence and integrity. TFG shall comply with the Foreign Agents Registration Act and any other applicable US laws.

### 3. PAYMENT

- 3.1 Ministry agrees to pay TFG the professional fee of \$5,000 (five thousand United States Dollars) per month in consideration of the Services to be performed by TFG hereunder.
- 3.2 The payments to TFG shall be made within 30 (thirty days) from the date of the issuance of the invoice by TFG. If required by domestic law, the Parties may sign acceptance acts to confirm the provision of the Services for each month.
- 3.3 Should TFG incur extraordinary costs and expenses on Ministry's behalf that are not otherwise contemplated in the fee described above, Ministry shall reimburse these costs provided that Ministry has given prior written approval to such costs.

### 4. TERM

- 4.1 This Agreement shall be 12 (twelve) months, commencing on 1 October 2026, and expiring on September 30, 2027. Its term may be renewed for agreed upon periods upon the explicit written assent of both parties.
- 4.2 This agreement shall terminate upon its expiration, if not renewed.

- 4.3 Either Party may terminate this Agreement at any time prior to its expiration subject to 14 (fourteen) day advance written notice. In this event, Ministry shall pay TGF its pro-rata shares of earned fees apportioned on a daily basis through the end of the notice period.

**5. CONFIDENTIALITY**

TFG shall protect privileged communications or other confidential information developed by it or provided to it by Ministry during the term of this Agreement and shall not disclose it to any third party without Ministry's prior written consent. TFG shall consult Ministry before disclosing any privileged or other confidential information, should such disclosure be required by law. Termination of this Agreement shall not affect this provision, which shall remain in force for an indefinite period.

**6. OWNERSHIP OF THE MATERIAL**

Any studies, reports, opinions or other material prepared by the TFG for Ministry under this Agreement shall belong to and remain the property of Ministry.

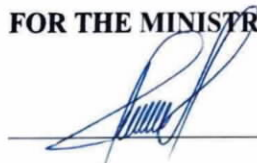
**7. GOVERNING LAW AND DISPUTE RESOLUTION**

This Agreement and any matters relating to or arising directly or indirectly out of this relationship shall be governed by and construed in accordance with English law. Any dispute arising out of or in connection with this Agreement between the Parties shall be referred to and finally resolved under the LCIA Rules. The number of arbitrators shall be 1 (one), the seat shall be London (UK), and language shall be English.

**8. POWER TO BIND**

Absent the express written consent of Ministry, neither The Friedlander Group nor its consultants and subcontractors have authority to bind Ministry in any manner whatsoever.

**FOR THE MINISTRY OF JUSTICE OF THE REPUBLIC OF AZERBAIJAN**



02/10/2026

By: Abiddin Huseynov  
Deputy Minister of Justice of the Republic of Azerbaijan/  
Acting Minister

**FOR THE FRIEDLANDER GROUP**



By: Ezra Friedlander  
The Friedlander Consulting Group  
CEO

02/10/2026