

U.S. Department of Justice  
 Washington, DC 20530

**Exhibit A to Registration Statement  
 Pursuant to the Foreign Agents Registration Act of  
 1938, as amended**

INSTRUCTIONS. Furnish this exhibit for EACH foreign principal listed in an initial statement and for EACH additional foreign principal acquired subsequently. The filing of this document requires the payment of a filing fee as set forth in Rule (d)(1), 28 C.F.R. § 5.5(d)(1). Compliance is accomplished by filing an electronic Exhibit A form at <https://www.fara.gov>.

Privacy Act Statement. The filing of this document is required by the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide this information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the FARA Unit in Washington, DC. Statements are also available online at the FARA Unit's webpage: <https://www.fara.gov>. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public in print and online at: <https://www.fara.gov>.

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .22 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, FARA Unit, Counterintelligence and Export Control Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

1. Name of Registrant Moran Global Strategies, Inc.	2. Registration Number 7255
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3. Primary Address of Registrant  
 1023 Queen Street, Alexandria, VA 22314

4. Name of Foreign Principal National Democratic Alliance of Armenia	5. Address of Foreign Principal 5/5 Atek Manukyan St. Yereven ARMENIA 0025
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6. Country/Region Represented  
 ARMENIA

7. Indicate whether the foreign principal is one of the following:

Government of a foreign country<sup>1</sup>

Foreign political party

Foreign or domestic organization: If either, check one of the following:

<input type="checkbox"/> Partnership	<input type="checkbox"/> Committee
<input type="checkbox"/> Corporation	<input type="checkbox"/> Voluntary group
<input type="checkbox"/> Association	<input type="checkbox"/> Other ( <i>specify</i> ) _____

Individual-State nationality \_\_\_\_\_

8. If the foreign principal is a foreign government, state:

a) Branch or agency represented by the registrant

b) Name and title of official(s) with whom registrant engages

<sup>1</sup> "Government of a foreign country," as defined in Section 1(e) of the Act, includes any person or group of persons exercising sovereign de facto or de jure political jurisdiction over any country, other than the United States, or over any part of such country, and includes any subdivision of any such group and any group or agency to which such sovereign de facto or de jure authority or functions are directly or indirectly delegated. Such term shall include any faction or body of insurgents within a country assuming to exercise governmental authority whether such faction or body of insurgents has or has not been recognized by the United States.

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9. If the foreign principal is a foreign political party, state:

a) Name and title of official(s) with whom registrant engages

Grigor Yeghukian, Member

b) Aim, mission or objective of foreign political party

The National Democratic Alliance of Armenia is a pro-western political party which seeks to significantly reduce the malign influence of Russia in Armenia, as well as forge close ties with the United States, the European Union, and with U.S. allies and partners.

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10. If the foreign principal is not a foreign government or a foreign political party:

a) State the nature of the business or activity of this foreign principal.

b) Is this foreign principal:

Supervised by a foreign government, foreign political party, or other foreign principal

Yes  No

Owned by a foreign government, foreign political party, or other foreign principal

Yes  No

Directed by a foreign government, foreign political party, or other foreign principal

Yes  No

Controlled by a foreign government, foreign political party, or other foreign principal

Yes  No

Financed by a foreign government, foreign political party, or other foreign principal

Yes  No

Subsidized in part by a foreign government, foreign political party, or other foreign principal

Yes  No

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11. Explain fully all items answered "Yes" in Item 10(b).

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12. If the foreign principal is an organization and is not owned or controlled by a foreign government, foreign political party or other foreign principal, state who owns and controls it.

**EXECUTION**

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date	Printed Name	Signature
06/20/2024	James P. Moran	<input data-bbox="886 405 954 443" type="button" value="Sign"/> /s/James P. Moran
_____	_____	<input data-bbox="886 489 954 527" type="button" value="Sign"/> _____
_____	_____	<input data-bbox="886 573 954 611" type="button" value="Sign"/> _____
_____	_____	<input data-bbox="886 657 954 695" type="button" value="Sign"/> _____

**EXECUTION**

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

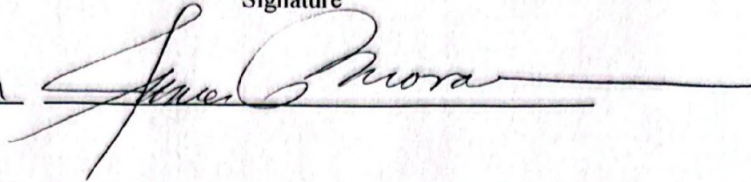
Date

Printed Name

Signature

6/20/2024

James P. Moran



U.S. Department of Justice  
Washington, DC 20530

**Exhibit B to Registration Statement  
Pursuant to the Foreign Agents Registration Act of  
1938, as amended**

**INSTRUCTIONS.** A registrant must furnish as an Exhibit B copies of each written agreement and the terms and conditions of each oral agreement with his foreign principal, including all modifications of such agreements, or, where no contract exists, a full statement of all the circumstances by reason of which the registrant is acting as an agent of a foreign principal. Compliance is accomplished by filing an electronic Exhibit B form at <https://www.fara.gov>.

**Privacy Act Statement.** The filing of this document is required for the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide the information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the FARA Unit in Washington, DC. Statements are also available online at the FARA Unit's webpage: <https://www.fara.gov>. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public in print and online at: <https://www.fara.gov>.

**Public Reporting Burden.** Public reporting burden for this collection of information is estimated to average .32 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, FARA Unit, Counterintelligence and Export Control Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

1. Name of Registrant Moran Global Strategies, Inc.	2. Registration Number 7255
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3. Name of Foreign Principal  
National Democratic Alliance of Armenia

Check Appropriate Box:

- 4.  The agreement between the registrant and the above-named foreign principal is a formal written contract. If this box is checked, attach a copy of the contract to this exhibit.
- 5.  There is no formal written contract between the registrant and the foreign principal. The agreement with the above-named foreign principal has resulted from an exchange of correspondence. If this box is checked, attach a copy of all pertinent correspondence, including a copy of any initial proposal which has been adopted by reference in such correspondence.
- 6.  The agreement or understanding between the registrant and the foreign principal is the result of neither a formal written contract nor an exchange of correspondence between the parties. If this box is checked, give a complete description below of the terms and conditions of the oral agreement or understanding, its duration, the fees and expenses, if any, to be received.
- 7. What is the date of the contract or agreement with the foreign principal? 06/13/2024
- 8. Describe fully the nature and method of performance of the above indicated agreement or understanding.

Registrant will provide strategic advice and representation on behalf of Foreign Principal with members of the legislative and executive branches of the U.S. government, as well as third-party interests such as think tanks, human rights organizations, non-profit entities, media outlets, and the Armenian-American diaspora to advance the bilateral relationship between the Foreign Principal and the United States government and other non-governmental stakeholders, as well as assist with the Foreign Principal's broader mission of reducing the malign influence of Russia in Armenia, and promote U.S.-Armenia bilateral relations.

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9. Describe fully the activities the registrant engages in or proposes to engage in on behalf of the above foreign principal.

Registrant will provide strategic advice and representation on behalf of Foreign Principal with members of the legislative and executive branches of the U.S. government, as well as third-party interests such as think tanks, human rights organizations, non-profit entities, media outlets, and the Armenian-American diaspora to advance the bilateral relationship between the Foreign Principal and the United States government and other non-governmental stakeholders, as well as assist with the Foreign Principal's broader mission of reducing the malign influence of Russia in Armenia, and promote U.S.-Armenia bilateral relations.

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10. Will the activities on behalf of the above foreign principal include political activities as defined in Section 1(o) of the Act<sup>1</sup>.

Yes  No

If yes, describe all such political activities indicating, among other things, the relations, interests or policies to be influenced together with the means to be employed to achieve this purpose. The response must include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials.

See Appendix for Response

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11. Prior to the date of registration<sup>2</sup> for this foreign principal has the registrant engaged in any registrable activities, such as political activities, for this foreign principal?

Yes  No

If yes, describe in full detail all such activities. The response should include, among other things, the relations, interests, and policies sought to be influenced and the means employed to achieve this purpose. If the registrant arranged, sponsored, or delivered speeches, lectures, social media, internet postings, or media broadcasts, give details as to dates, places of delivery, names of speakers, and subject matter. The response must also include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials.

Set forth below a general description of the registrant's activities, including political activities.

Set forth below in the required detail the registrant's political activities.

Date	Contact	Method	Purpose
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12. During the period beginning 60 days prior to the obligation to register<sup>3</sup> for this foreign principal, has the registrant received from the foreign principal, or from any other source, for or in the interests of the foreign principal, any contributions, income, money, or thing of value either as compensation, or for disbursement, or otherwise?

Yes  No

If yes, set forth below in the required detail an account of such monies or things of value.

Date Received	From Whom	Purpose	Amount/Thing of Value
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13. During the period beginning 60 days prior to the obligation to register<sup>4</sup> for this foreign principal, has the registrant disbursed or expended monies, or disposed of anything of value other than money, in connection with activity on behalf of the foreign principal or transmitted monies to any such foreign principal?

Yes  No

If yes, set forth below in the required detail an account of such monies or things of value.

Date	Recipient	Purpose	Amount/Thing of Value
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<sup>1</sup> "Political activity," as defined in Section 1(o) of the Act, means any activity which the person engaging in believes will, or that the person intends to, in any way influence any agency or official of the Government of the United States or any section of the public within the United States with reference to formulating, adopting, or changing the domestic or foreign policies of the United States or with reference to the political or public interests, policies, or relations of a government of a foreign country or a foreign political party.

<sup>2,3,4</sup> Pursuant to Section 2(a) of the Act, an agent must register within ten days of becoming an agent, and before acting as such.

**EXECUTION**

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date	Printed Name	Signature
06/20/2024	James P. Moran	<input data-bbox="889 457 954 485" type="text" value="Sign"/> /s/James P. Moran
_____	_____	<input data-bbox="889 541 954 581" type="text" value="Sign"/> _____
_____	_____	<input data-bbox="889 630 954 669" type="text" value="Sign"/> _____
_____	_____	<input data-bbox="889 709 954 753" type="text" value="Sign"/> _____

**EXECUTION**

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

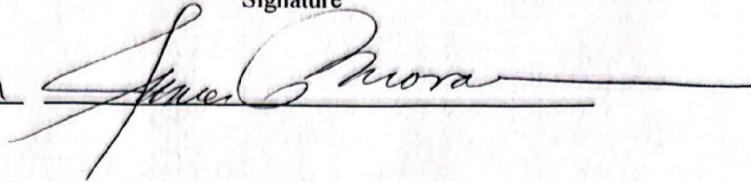
Date

Printed Name

Signature

6/20/2024

James P. Moran



## **Appendix Response to Item 10**

**Item 10: Will the activities on behalf of the above foreign principal include political activities as defined in Section 1(o) of the Act. If yes, describe all such political activities indicating, among other things, the relations, interests or policies to be influenced together with the means to be employed to achieve this purpose. The response must include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials.**

Registrant will provide strategic advice and facilitate interaction with members of the legislative and executive branches of the U.S. government, as well as third-party interests such as think tanks, human rights organizations, non-profit entities, media outlets, and the Armenian-American diaspora to advance the bilateral relationship between the Foreign Principal and the United States government and other non-governmental stakeholders, as well as assist with the Foreign Principal's broader mission of reducing the malign influence of Russia in Armenia, and promote U.S.-Armenia bilateral relations.



MORAN  
GLOBAL  
STRATEGIES INC.

June 10, 2024

Mr. Grigor Yeghukian  
National Democratic Alliance of Armenia  
5/5 Alek Manukyan St  
Yerevan, Armenia 0025

Dear Mr. Yeghukian:

We are excited to have the opportunity to work with you. This letter of Agreement sets forth the parameters of the business relationship between Moran Global Strategies Inc. (referred to as "MGS"), and National Democratic Alliance of Armenia (referred to as "NDA").

### Scope of Representation

This would be a bilateral contract which if signed and returned to us will establish a contract between MGS and NDA. We will devote our best efforts to representing the NDA and in doing so we will adhere strictly to both the legal and ethical obligations of our profession.

Under terms of this letter agreement, MGS agrees to provide NDA with strategic advice and facilitate interaction with appropriate members of the Executive and Legislative Branches of the U.S. government, as well as third-party interests such as think tanks, human rights organizations, non-profit entities, media outlets, and the Armenian-American diaspora.

MGS will promote relations between the NDA and U.S. government and non-governmental stakeholders, as well as the NDA's broader mission of reducing the malign influence of Russia in Armenia, as well as promoting U.S.-Armenia bilateral relations.

Anticipated activities include lobbying, promotion, perception management, public relations, and preparation or dissemination of informational materials.

MGS and the NDA agree to comply with all applicable laws, including those under the Lobbying Disclosure Act (LDA), as amended, the Foreign Agents Registration Act (FARA) as amended, and any regulations and/or rules promulgated thereunder. MGS acknowledges and understands that MGS will be solely responsible for its own compliance with all registration and reporting obligations imposed by FARA on MGS in connection with the services performed under this Agreement.

### Relationship and Terms of Engagement

Subject to the terms of this paragraph, the NDA will pay MGS a monthly fee of \$6,000.00 for services provided. This contract may be terminated with 30 days' notice provided on the first of

101 Constitution Ave. NW Suite 300  
Washington D.C. 20001



MORAN  
GLOBAL  
STRATEGIES INC.

the month prior to termination. The contract will commence on June 15, 2024 and conclude on June 14, 2025, with monthly fees billed in advance on the first of the month and due on or before the 15th day of each calendar month. This contract will automatically renew upon expiration on an annual basis on the same terms as indicated herein.

In addition, the NDA will reimburse MGS for reasonable and necessary out-of-pocket items that MGS receives prior authorization for, and that exceed, \$1,000.00. Administrative costs (phone, nominal travel, administrative support) are included in the retainer.

#### **Independent Contractor**

The Parties acknowledge awareness and stated preference that this is an agreement for services as an independent contractor. The Parties will exert all manner of good faith and take all reasonable efforts to ensure performance and prevent repudiation by other parties connected with its activities which could affect its performance under this Agreement. Furthermore, as an independent contractor, MGS shall not be held liable for any breach or failure to perform under subsequent contracts entered into between the NDA and any third Party.

It is further understood that MGS is retained by and has contracted with the NDA only for the purpose(s) and to the extent set forth above, and that MGS is an independent contractor, and shall be free to provide services to such persons or corporations as MGS deems advisable so long as same does not create a conflict of interest.

#### **General provisions.**

- a) No modification or waiver of this Agreement shall be binding unless in writing and signed by the parties hereto.
- b) Severability. If one or more of the provisions in this Agreement are deemed void by law, then the remaining provisions will continue in full force and effect.
- c) This Agreement, and all transactions contemplated hereby, shall be governed by, construed and enforced in accordance with the laws of the Commonwealth of Virginia and the United States of America, without regard to its conflicts of laws provisions.
- d) Any dispute arising under, related to or concerning this Agreement shall be litigated exclusively in federal or state court of competent jurisdiction that is situated in the Commonwealth of Virginia. In the event any legal action is necessary to enforce this Agreement, the prevailing party shall be able to recover any and all reasonable attorney fees and costs necessary to enforce this Agreement.
- e) During the term of this agreement and at all times thereafter, MGS shall not disclose confidential information related to the NDA, or to third parties, nor use confidential

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Washington D.C. 20001



information for any purpose whatsoever except for the purpose of performing services on behalf of the NDA.

- f) MGS shall have sole responsibility for payment of all federal, State, and local taxes or contributions imposed or required under unemployment insurance, workmen's compensation, Social Security, and income tax laws and for filing all required tax forms with respect to any amounts paid by the NDA hereunder and any amounts paid by MGS to its employees. MGS shall indemnify and hold the NDA harmless against any claims or liability (including penalties) resulting from failure of MGS to pay such taxes or contributions, or failure of MGS to file any such tax forms.

In signing this letter and returning it to MGS, the NDA will be indicating agreement to the fee schedule described herein and will be authorizing MGS to perform services according to the terms set forth herein.

Should you have any questions about our practices and procedures please call me at 202.258.9656.

Sincerely yours,  
Moran Global Strategies Inc.

By: [Signature]  
James P. Moran

AGREED AND ACCEPTED FOR NATIONAL DEMOCRATIC ALLIANCE OF ARMENIA:

By: [Signature]  
Title: \_\_\_\_\_  
Dated: 6-13-2024

101 Constitution Ave. NW Suite 900  
Washington D.C. 20001