

U.S. Department of Justice

Washington, DC 20530

Exhibit A to Registration Statement**Pursuant to the Foreign Agents Registration Act of 1938, as amended**

INSTRUCTIONS. Furnish this exhibit for EACH foreign principal listed in an initial statement and for EACH additional foreign principal acquired subsequently. The filing of this document requires the payment of a filing fee as set forth in Rule (d)(1), 28 C.F.R. § 5.5(d)(1). Compliance is accomplished by filing an electronic Exhibit A form at <https://www.fara.gov>.

Privacy Act Statement. The filing of this document is required by the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide this information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the FARA Unit in Washington, DC. Statements are also available online at the FARA Unit's webpage: <https://www.fara.gov>. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public online at: <https://www.fara.gov>.

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .22 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, FARA Unit, Counterintelligence and Export Control Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

1. Name of Registrant Moran Global Strategies, Inc.	2. Registration Number 7255
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3. Primary Address of Registrant
1023 Queen Street, Alexandria, VA 22314

4. Name of Foreign Principal Government of the Republic of Uganda	5. Address of Foreign Principal 5911 16th Street, NW Washington, DC 20011
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6. Country/Region Represented
UGANDA

7. Indicate whether the foreign principal is one of the following:

☒ Government of a foreign country¹

☐ Foreign political party

☐ Foreign or domestic organization: If either, check one of the following:

☐ Partnership

☐ Committee

☐ Corporation

☐ Voluntary group

☐ Association

☐ Other (*specify*) _____

☐ Individual-State nationality _____

8. If the foreign principal is a foreign government, state:

a) Branch or agency represented by the registrant

Government of the Republic of Uganda

b) Name and title of official(s) with whom registrant engages

Ambassador Robinah K. Kakonge, Head of Mission

¹ "Government of a foreign country," as defined in Section 1(e) of the Act, includes any person or group of persons exercising sovereign de facto or de jure political jurisdiction over any country, other than the United States, or over any part of such country, and includes any subdivision of any such group and any group or agency to which such sovereign de facto or de jure authority or functions are directly or indirectly delegated. Such term shall include any faction or body of insurgents within a country assuming to exercise governmental authority whether such faction or body of insurgents has or has not been recognized by the United States.

9. If the foreign principal is a foreign political party, state:

- a) Name and title of official(s) with whom registrant engages

- b) Aim, mission or objective of foreign political party

10. If the foreign principal is not a foreign government or a foreign political party:

- a) State the nature of the business or activity of this foreign principal.

b) Is this foreign principal:

- | | |
|---|--|
| Supervised by a foreign government, foreign political party, or other foreign principal | Yes ☐ No ☐ |
| Owned by a foreign government, foreign political party, or other foreign principal | Yes ☐ No ☐ |
| Directed by a foreign government, foreign political party, or other foreign principal | Yes ☐ No ☐ |
| Controlled by a foreign government, foreign political party, or other foreign principal | Yes ☐ No ☐ |
| Financed by a foreign government, foreign political party, or other foreign principal | Yes ☐ No ☐ |
| Subsidized in part by a foreign government, foreign political party, or other foreign principal | Yes ☐ No ☐ |

11. Explain fully all items answered "Yes" in Item 10(b).

12. If the foreign principal is an organization and is not owned or controlled by a foreign government, foreign political party or other foreign principal, state who owns and controls it.

EXECUTION

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date

Printed Name

Signature

07/10/2026

James P. Moran

Sign

/s/James P. Moran

Sign

Sign

Sign

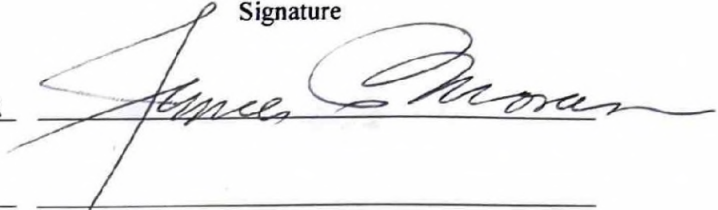
EXECUTION

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Date

Printed Name

Signature

July 6, 2026 James P. Moran 

U.S. Department of Justice

Washington, DC 20530

Exhibit B to Registration Statement**Pursuant to the Foreign Agents Registration Act of 1938, as amended**

INSTRUCTIONS. A registrant must furnish as an Exhibit B copies of each written agreement and the terms and conditions of each oral agreement with his foreign principal, including all modifications of such agreements, or, where no contract exists, a full statement of all the circumstances by reason of which the registrant is acting as an agent of a foreign principal. Compliance is accomplished by filing an electronic Exhibit B form at <https://www.fara.gov>.

Privacy Act Statement. The filing of this document is required for the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide the information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the FARA Unit in Washington, DC. Statements are also available online at the FARA Unit's webpage: <https://www.fara.gov>. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public online at: <https://www.fara.gov>.

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .32 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, FARA Unit, Counterintelligence and Export Control Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

1. Name of Registrant

Moran Global Strategies, Inc.

2. Registration Number

7255

3. Name of Foreign Principal

Government of the Republic of Uganda

Check Appropriate Box:

4. ☒ The agreement between the registrant and the above-named foreign principal is a formal written contract. If this box is checked, attach a copy of the contract to this exhibit.
5. ☐ There is no formal written contract between the registrant and the foreign principal. The agreement with the above-named foreign principal has resulted from an exchange of correspondence. If this box is checked, attach a copy of all pertinent correspondence, including a copy of any initial proposal which has been adopted by reference in such correspondence.
6. ☐ The agreement or understanding between the registrant and the foreign principal is the result of neither a formal written contract nor an exchange of correspondence between the parties. If this box is checked, give a complete description below of the terms and conditions of the oral agreement or understanding, its duration, and the fees and expenses, if any, to be received.
7. What is the date of the contract or agreement with the foreign principal? 06/29/2026
8. Describe fully the nature and method of performance of the above indicated agreement or understanding.

Provide strategic advice and representation on behalf of Foreign Principal within the United States. Registrant will facilitate communications with members of the legislative and executive branches of the US government, third party interest groups, think-tanks, and nonprofit organizations for the improvement of political, economic and commercial relations between the Republic of Uganda and the United States.

9. Describe fully the activities the registrant engages in or proposes to engage in on behalf of the above foreign principal.

Provide strategic advice and representation on behalf of Foreign Principal within the United States. Registrant will facilitate communications with members of the legislative and executive branches of the US government, third party interest groups, think-tanks, and nonprofit organizations for the improvement of political, economic and commercial relations between the Republic of Uganda and the United States.

10. Will the activities on behalf of the above foreign principal include political activities as defined in Section 1(o) of the Act.¹

Yes ☒ No ☐

If yes, describe all such political activities indicating, among other things, the relations, interests or policies to be influenced together with the means to be employed to achieve this purpose. The response must include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials.

Provide strategic advice and representation on behalf of Foreign Principal within the United States. Registrant will arrange high level official meetings with U.S. Administration officials, White House, Members of Congress, as well as third party interest groups, think-tanks, and nonprofit organizations for the improvement of political, economic and commercial relations between the Republic of Uganda and the United States.

11. Prior to the date of registration² for this foreign principal has the registrant engaged in any registrable activities, including political activities, for this foreign principal?

Yes ☐ No ☒

If yes, describe in full detail all such activities. The response should include, among other things, the relations, interests, and policies sought to be influenced and the means employed to achieve this purpose. If the registrant arranged, sponsored, or delivered speeches, lectures, social media, internet postings, or media broadcasts, give details as to dates, places of delivery, names of speakers, and subject matter. The response must also include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials.

Set forth below a general description of the registrant's activities, including political activities.

Set forth below in the required detail the registrant's political activities.

Date	Contact	Method	Purpose
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12. During the period beginning 60 days prior to the obligation to register³ to the date of registration for this foreign principal, has the registrant received from the foreign principal, or from any other source, for or in the interests of the foreign principal, any contributions, income, money, or thing of value either as compensation, or for disbursement, or otherwise?

Yes ☐ No ☒

If yes, set forth below in the required detail an account of such monies or things of value.

Date Received	From Whom	Purpose	Amount/Thing of Value
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13. During the period beginning 60 days prior to the obligation to register⁴ to the date of registration for this foreign principal, has the registrant disbursed or expended monies, or disposed of anything of value other than money, in connection with activity on behalf of the foreign principal or transmitted monies to any such foreign principal?

Yes ☐ No ☒

If yes, set forth below in the required detail an account of such monies or things of value.

Date	Recipient	Purpose	Amount/Thing of Value
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¹ "Political activity," as defined in Section 1(o) of the Act, means any activity which the person engaging in believes will, or that the person intends to, in any way influence any agency or official of the Government of the United States or any section of the public within the United States with reference to formulating, adopting, or changing the domestic or foreign policies of the United States or with reference to the political or public interests, policies, or relations of a government of a foreign country or a foreign political party.

^{2,3,4} Pursuant to Section 2(a) of the Act, an agent must register within ten days of becoming an agent, and before acting as such.

EXECUTION

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date

Printed Name

Signature

07/10/2026

James P. Moran

Sign

/s/James P. Moran

Sign

Sign

Sign

EXECUTION

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date

Printed Name

Signature

July 6, 2026 James P. Moran James P. Moran



CONSULTANCY SERVICES CONTRACT

BETWEEN

GOVERNMENT OF THE REPUBLIC OF UGANDA

AND

MORAN GLOBAL STRATEGIES INC.

JUNE 2026

CONTRACT

This Professional Services Contract is entered into between the Government of the Republic of Uganda represented by the Embassy of the Republic of Uganda ("the Client"), located at 5911 16th Street NW, Washington, D.C. 20011, and Moran Global Strategies Inc. ("the Firm"), located at 1023 Queen St. Alexandria VA 22314, U.S.A

RECITALS

WHEREAS the Government of the Republic of Uganda desires to obtain services prescribed herein, and

WHEREAS the Firm is desirous of accepting the duties and responsibilities of providing the services specified herein;

NOW THEREFORE, for and in consideration of the mutual covenants contained herein and for other good and valuable consideration the receipt and adequacy of which is hereby acknowledged, the parties hereby agree as follows:

ARTICLE I TERM OF THE CONTRACT

This Contract is for a period of six months with effect from the date of signature, hereinbelow

ARTICLE 2 SCOPE OF SERVICES

The Firm undertakes to provide strategic advice and facilitate interactions with appropriate authorities and stakeholders within the U.S Government as well as third party interest groups, think-tanks and non-profit organizations for the improvement of political, economic and commercial relations between the Republic of Uganda and the United States and shall be required to perform the terms of reference enlisted in the **annex A**, including (but not limited to):

- a) Design a programme for enhancing the volume of trade from Uganda to the United States and foreign direct investment from the United States to Uganda;
- b) Lobby for readmission of Uganda for eligibility to participate in the African Growth and Opportunity Act (AGOA);
- c) Lobby for duty free access and or reduction of the 15% tariff ad valorem imposed on Uganda in 2025;
- d) Gather market and political intelligence, disseminate information, communicate messages, deliver important material;
- e) Arrange high level official and non-official meetings with Administration officials, White House, Office of the First Lady, Members of Congress (House and Senate) and/or their staff for the Ugandan Ambassador to the United States, Embassy staff and/or Ugandan government representatives;
- f) Identify and lobby major investors and organize their travel to Uganda for investment related visits;
- g) Organize one Business, Investment and Tourism forum in the US that can attract up to 30 executives with ability to make investment and business decisions; and

- h) Attract major companies to attend the Uganda -USA Business Conference in Uganda and the United States.

The Firm shall be required to deliver the following:

- a) Congressional engagement targeting 25–40 key members, including House Freedom Caucus, Senate conservatives, and select Democrats.
- b) High-level White House access strategy for early engagement with NSC, First Lady, VP's office, and senior advisors.
- c) Think tank ecosystem influence plan (Heritage, Hudson, AEI, America First Policy Institute).
- d) Crisis communications and media stabilization, including preemptive opeds and narrative framing.
- e) Trade related sanctions-reversal action plan with a 90–120-day timeline.
- f) 2026 election diplomatic stabilization strategy to protect Uganda's economic interests
- g) Attract at least one (1) high level Business delegation to Uganda
- h) Attract business leaders and key note speakers to high-level events organized by the Uganda Embassy in Washington, D.C.
- i) An inception report within two weeks after the signing of the contract
- j) Hold Monthly meetings with Mission Contract Management Team and submit activity reports on performance of the ToRs
- k) Prepare and submit a Final report with recommendations not later than 30 days after the end of the contract

ARTICLE 3 GOVERNING LAW

This Contract shall be governed by the laws of the United States of America, including the Foreign Agents Registration Act ("FARA"), regulations of the Office of Foreign Asset Control ("OFAC"), without limitation the Foreign Corrupt Practices Act ("FCPA"). The Firm warrants and represents it will comply with all applicable registration and disclosure requirements.

ARTICLE 4 CLIENT-INDEPENDENT CONTRACTOR RELATIONSHIP

The parties acknowledge and agree that the Firm is an independent contractor and not an agent, employee, partner or joint venturer of or with the Client and that the Firm shall not hold itself out as such. Accordingly, the Firm shall and shall: (a) not bind the client to any contract except with the express written consent of the Client. Additionally, the Firm shall; (b) be solely responsible for the acts of its employees and/or agents, (c) defend and hold the Client harmless from any claims which arise from said acts, (d) be responsible for notifying the Client of any potential conflicts between its representation of the Client and any other party and (e) be solely responsible for payment of all federal, state and local taxes, unemployment or workers compensation insurance premiums, and other withholdings, if any, that may be due from it based upon the Services it provides and the compensation it receives under this Contract. Similarly, the Client has no authority to bind Firm in any matter whatsoever, absent the express written consent of the Firm .

ARTICLE 5
INDEMNIFICATION FOR DAMAGES, TAXES AND CONTRIBUTIONS

The Firm shall exonerate, indemnify, defend, and hold harmless the bear no liability to Client (which for the purpose of this Contract shall include, without limitation, its officers, agents, employees and volunteers) from and against:

- a) loss or damage in connection with advice or assistance by the Firm given in good-faith performance of the services set forth in this Contract, and neither makes any representations or warranties other than as expressly set forth in this Contract nor is providing any assurances or guaranty regarding any results or performance with respect to the services performed hereunder, provided, however, that the Client shall not be obligated to indemnify the Firm in any matter in which the Firm is determined to have breached this Contract or acted in a grossly negligent or intentionally wrongful manner;
- b) Any and all claims, demands, losses, damages, defense costs, or liability of any kind or nature which Client may sustain or incur or which may be imposed upon it for injury to reputations of persons, which may arise out of, pertain to, or relate to the Firm's negligence, recklessness, or wilful misconduct under the terms of this Contract. Such indemnification includes any damage to the person(s).
- c) Any and all Federal, State and Local taxes, charges, fees, or contributions required to be paid with respect to the Firm and the Firm's officers, employees and agents engaged in the performance of this Contract (including, without limitation, unemployment insurance, social security and payroll tax withholding).

ARTICLE 6
NON-EXCLUSIVITY & NON-COMPETITION

The Firm shall devote such time and effort to the performance of the Contract as are necessary to achieve the ends to which it is directed; provided, however, that Client acknowledges and agrees that the Firm may enter into Contracts to provide services to one or more other clients that are similar in nature to the Services. Additionally, the Firm shall not, during the term of this Contract, provide such services to any other party or other competitor of the Client, or to any other person, company, organization, association or other entity whose political or public policy goals conflict with the Client's; provided, however, that the Client's sole remedy for a breach of this provision shall be the immediate termination of this Contract for cause.

ARTICLE 7
CONFIDENTIALITY

a) General Provision

Except for as described in this Contract, Client and Firm recognize that the subject matter of this Contract requires the highest degree of confidentiality. Each party acknowledges its responsibility, both during and after the term of this Contract, to use all reasonable

and legally permissible efforts to preserve the proprietary or confidential information developed by the other party or disclosed by the other party.

b) Confidential information

For purposes of this Contract, "Confidential Information" means and includes any information prepared for, created by or received by the other Party in the course of performance of this Contract and information which the disclosing Party considers proprietary or confidential and either identifies in writing or orally to be confidential or proprietary or, from all the relevant circumstances should reasonably be assumed by receiving Party to be confidential and proprietary to disclosure Party, but shall not include (i) information which at the time of disclosure was already in the public domain; (ii) information which subsequent to disclosure is made public through no fault of the receiving Party; (iii) information which was lawfully in its possession prior to disclosure, transactions developed by it without access to or use of any of the disclosing Party's confidential information, or (iv) information lawfully received from a third party who was not subject to confidentiality obligations with respect to such information.

ARTICLE 8
COMPLIANCE AND REGISTRATION WITH THE U.S. LAWS

The Client understands that the Firm's work on behalf of the Government of the Republic of Uganda will require the Consultant to deliver the following:

- a) Congressional engagement targeting 25–40 key members, including House Freedom Caucus, Senate conservatives, and select Democrats;
- b) High-level White House access strategy for early engagement with NSC, First Lady, VP's office, and senior advisors;
- c) Think tank ecosystem influence plan (Heritage, Hudson, AEI, America First Policy Institute);
- d) Crisis communications and media stabilization, including preemptive opeds and narrative framing;
- e) Trade related sanctions-reversal action plan with a 90–120-day timeline;
- f) 2026 election diplomatic stabilization strategy to protect Uganda's economic interests;
- g) Attract at least one (1) high level Business delegation to Uganda;
- h) Invite business leaders and key note speakers to high level events organized by the Mission USA;
- i) An inception report within two weeks after the signing of the contract;
- j) Hold Monthly meetings with Mission Contract Management Team and submit activity reports on performance of the ToRs; and
- k) Prepare and submit a Final report with recommendations not later than 30 days after the end of the contract the Firm to register with the U.S. Department of Justice ("DOJ") pursuant to the Foreign Agents Registration Act (FARA), and that such registration requires the disclosure to DOJ, and in turn the public, of certain documents and other information related to this work, including this Contract. The

Client reserves the right to request all documentation supporting the Firm's compliance with applicable laws."

ARTICLE 9 COMPENSATION AND PAYMENT SCHEDULE

The Client agrees to compensate the Firm in the total sum of USD\$240,000 to be paid per the following payment schedule:

Percentage	Milestone
30%	On submission of inception report
10%	Per month on submission of monthly performance reports
10%	On submission of final report

The Firm will also be paid for ordinary and reasonable out-of-pocket expenses, including items such as transportation, hotel, car services, incidental expenses and meals; however, these will be expressly authorized by the Accounting Officer of the client in advance.

Payments will not derive from restricted or prohibited sources, including any accounts outside the United States under sanctions. Payments are made by wire transfer to an account identified separately by Firm.

ARTICLE 10 MONITORING AND EVALUATION OF SERVICES

10.1 Performance Monitoring

The Client or its designee shall have the right to monitor and evaluate the Firm's progress and performance at any time during the term of this Contract to ensure all services are performed in accordance with the Scope of Work and best management practices.

10.2 Reporting Requirements

The Firm shall provide on a monthly basis written briefs to the Client detailing all activities undertaken, including but not limited to:

- a) List of legislative or executive branch contacts made on behalf of the Client.
- b) Updates on the status of relevant legislation, regulations, or policy initiatives.
- c) Progress made toward specific goals or Key Performance Indicators (KPIs) established in the Scope of Work.

10.3 Periodic Performance Assessment

The parties agree to meet once every two months to evaluate the Firm's performance based on the achievement of strategic objectives, responsiveness to Client needs, and the quality of reporting.

ARTICLE 11

TERMINATION/ MODIFICATION AND SURVIVAL OF OBLIGATION

11.1 Modification and Termination

This Contract cannot be modified before 180 days post-signing, except as stated in the Contract or with mutual written consent. Thirty (30) days' notice is required for modification, except the Firm may terminate immediately if Uganda breaches compensation terms. The Firm is entitled to payment for services rendered and approved termination costs.

11.2 Survival of obligations.

The parties' rights and obligations, which by their nature would continue beyond the expiration or termination of this Contract, including but not limited to Confidential Information, shall survive such expiration or termination of this Contract.

ARTICLE 12

MISCELLANEOUS

12.1 Entire Contract

This Contract constitutes the entire Contract between the Client and the Firm, superseding all prior Contracts and understandings. Assignment of this Contract or its rights requires prior written consent from the other party and is binding on successors and assigns.

12.2 Force Majeure

Neither party is liable for delays or failures to perform its obligations under this Contract due to uncontrollable events (Force Majeure) including without limitation natural disasters, strikes, war, pandemics, or acts of the other party. Failures to pay are not excused under Force Majeure.

ARTICLE 13

DISPUTE SETTLEMENT

Any dispute arising under this Contract that is not disposed of by negotiations/Contract shall be decided by a committee consisting of the Client's representatives, who shall consider written or verbal information submitted by the Firm. Neither the pendency of a dispute, nor its consideration by the committee will excuse the Firm from full and timely performance in accordance with the terms of this contract. Either Party not satisfied with the decision of the committee may refer the matter to the courts of law of the United States of America.

ARTICLE 14

CLIENT REPRESENTATION

The Client hereby designates Uganda Embassy Washington D.C to act as its representative in connection with all matters arising under this Contract (the "Representative"). The Ambassador of Uganda or his or her designee, shall have the authority to act for and exercise any of the rights of Client as set forth in this Contract subsequent to, and in accordance with the authorization granted by the Client. The Client reserves the right to change the Representative at any time and shall give written notice to the Firm in respect thereof.

ARTICLE 15
NOTICES

All notices required by either Party pursuant to the provisions of this Contract may be given by fax or email and they shall be sufficient if addressed as follows:

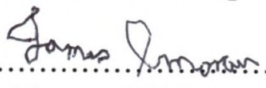
In the case of the Client:	In the case of Firm:
The Head of Mission Embassy of the Republic of Uganda 5911, 16 th ST NW Washington, D.C., 20011 washington@mofa.go.ug	James P. Moran Moran Global Strategies Inc. 1023 Queen St. Alexandria VA 22314, U.S.A

ARTICLE 16
COUNTERPARTS

The Contract may be executed in one or more counterparts, each of which shall be deemed to be an original and all which shall be considered as one document. Electronic signatures are valid.

In witness whereof, each of the parties hereto has caused this Contract to be executed by its duly authorized representative on this Day of 2026.

Agreed to and accepted by:


.....
For Moran Global Strategies Inc
James P. Moran
Director


.....
For Government of Uganda
Amb. Robinah K. Kakonge
Head of Mission


.....
Name Ted Trippi
Position V.P. Govt Relations

WITNESSED BY


.....
Name GEORGE TERAGANA
Position ACCOUNTING OFFICER