

U.S. Department of Justice
 Washington, DC 20530

**Exhibit A to Registration Statement
 Pursuant to the Foreign Agents Registration Act of
 1938, as amended**

INSTRUCTIONS. Furnish this exhibit for EACH foreign principal listed in an initial statement and for EACH additional foreign principal acquired subsequently. The filing of this document requires the payment of a filing fee as set forth in Rule (d)(1), 28 C.F.R. § 5.5(d)(1). Compliance is accomplished by filing an electronic Exhibit A form at <https://www.fara.gov>.

Privacy Act Statement. The filing of this document is required by the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide this information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the FARA Unit in Washington, DC. Statements are also available online at the FARA Unit's webpage: <https://www.fara.gov>. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public online at: <https://www.fara.gov>.

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .22 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, FARA Unit, Counterintelligence and Export Control Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

1. Name of Registrant Miller Strategies, LLC	2. Registration Number 7423
---	--------------------------------

3. Primary Address of Registrant
 801 Pennsylvania Avenue N.W., suite 350, Washington, DC 20004

4. Name of Foreign Principal Emirates Global Aluminium	5. Address of Foreign Principal PO Box 3627 Dubai UNITED ARAB EMIRATES
---	---

6. Country/Region Represented
 UNITED ARAB EMIRATES

7. Indicate whether the foreign principal is one of the following:

- Government of a foreign country¹
- Foreign political party
- Foreign or domestic organization: If either, check one of the following:
 - Partnership
 - Corporation
 - Association
 - Committee
 - Voluntary group
 - Other (*specify*) _____
- Individual-State nationality _____

8. If the foreign principal is a foreign government, state:

- a) Branch or agency represented by the registrant
- b) Name and title of official(s) with whom registrant engages

1 "Government of a foreign country," as defined in Section 1(e) of the Act, includes any person or group of persons exercising sovereign de facto or de jure political jurisdiction over any country, other than the United States, or over any part of such country, and includes any subdivision of any such group and any group or agency to which such sovereign de facto or de jure authority or functions are directly or indirectly delegated. Such term shall include any faction or body of insurgents within a country assuming to exercise governmental authority whether such faction or body of insurgents has or has not been recognized by the United States.

9. If the foreign principal is a foreign political party, state:

- a) Name and title of official(s) with whom registrant engages

- b) Aim, mission or objective of foreign political party

10. If the foreign principal is not a foreign government or a foreign political party:

a) State the nature of the business or activity of this foreign principal.

Emirates Global Aluminium is the world's largest 'premium aluminium' producer and the biggest industrial company in the United Arab Emirates outside oil and gas.

b) Is this foreign principal:

- | | |
|---|---|
| Supervised by a foreign government, foreign political party, or other foreign principal | Yes <input checked="" type="checkbox"/> No <input type="checkbox"/> |
| Owned by a foreign government, foreign political party, or other foreign principal | Yes <input checked="" type="checkbox"/> No <input type="checkbox"/> |
| Directed by a foreign government, foreign political party, or other foreign principal | Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> |
| Controlled by a foreign government, foreign political party, or other foreign principal | Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> |
| Financed by a foreign government, foreign political party, or other foreign principal | Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> |
| Subsidized in part by a foreign government, foreign political party, or other foreign principal | Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> |

11. Explain fully all items answered "Yes" in Item 10(b).

Item 10(b) supervised: EGA is supervised by Mubadala Investment Company of Abu Dhabi and Investment Corporation of Dubai.

Item 10(b) Owned: EGA is owned by Mubadala Investment Company of Abu Dhabi and Investment Corporation of Dubai.

12. If the foreign principal is an organization and is not owned or controlled by a foreign government, foreign political party or other foreign principal, state who owns and controls it.


EXECUTION

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date	Printed Name	Signature
12/05/2025	Jeffrey Miller	<input data-bbox="886 405 954 443" type="text" value="Sign"/> /s/Jeffrey Miller
_____	_____	<input data-bbox="886 489 954 527" type="text" value="Sign"/> _____
_____	_____	<input data-bbox="886 573 954 611" type="text" value="Sign"/> _____
_____	_____	<input data-bbox="886 657 954 695" type="text" value="Sign"/> _____

EXECUTION

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date	Printed Name	Signature
December 5, 2025	Jeffrey Miller	
_____	_____	_____
_____	_____	_____
_____	_____	_____

U.S. Department of Justice
Washington, DC 20530

**Exhibit B to Registration Statement
Pursuant to the Foreign Agents Registration Act of
1938, as amended**

INSTRUCTIONS. A registrant must furnish as an Exhibit B copies of each written agreement and the terms and conditions of each oral agreement with his foreign principal, including all modifications of such agreements, or, where no contract exists, a full statement of all the circumstances by reason of which the registrant is acting as an agent of a foreign principal. Compliance is accomplished by filing an electronic Exhibit B form at <https://www.fara.gov>.

Privacy Act Statement. The filing of this document is required for the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide the information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the FARA Unit in Washington, DC. Statements are also available online at the FARA Unit's webpage: <https://www.fara.gov>. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public online at: <https://www.fara.gov>.

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .32 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, FARA Unit, Counterintelligence and Export Control Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

1. Name of Registrant Miller Strategies, LLC	2. Registration Number 7423
---	--------------------------------

3. Name of Foreign Principal Emirates Global Aluminium

Check Appropriate Box:

- 4. The agreement between the registrant and the above-named foreign principal is a formal written contract. If this box is checked, attach a copy of the contract to this exhibit.
- 5. There is no formal written contract between the registrant and the foreign principal. The agreement with the above-named foreign principal has resulted from an exchange of correspondence. If this box is checked, attach a copy of all pertinent correspondence, including a copy of any initial proposal which has been adopted by reference in such correspondence.
- 6. The agreement or understanding between the registrant and the foreign principal is the result of neither a formal written contract nor an exchange of correspondence between the parties. If this box is checked, give a complete description below of the terms and conditions of the oral agreement or understanding, its duration, and the fees and expenses, if any, to be received.
- 7. What is the date of the contract or agreement with the foreign principal? 09/30/2025
- 8. Describe fully the nature and method of performance of the above indicated agreement or understanding.
consulting and lobbying services.

9. Describe fully the activities the registrant engages in or proposes to engage in on behalf of the above foreign principal.

Research, preparation, coordination and execution of oral, written, or electronic communication with contacts related to administrative and legislative matters.

10. Will the activities on behalf of the above foreign principal include political activities as defined in Section 1(o) of the Act.¹

Yes No

If yes, describe all such political activities indicating, among other things, the relations, interests or policies to be influenced together with the means to be employed to achieve this purpose. The response must include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials.

Research, preparation, coordination and execution of oral, written, or electronic communication with contacts related to administrative and legislative matters.

11. Prior to the date of registration² for this foreign principal has the registrant engaged in any registrable activities, including political activities, for this foreign principal?

Yes No

If yes, describe in full detail all such activities. The response should include, among other things, the relations, interests, and policies sought to be influenced and the means employed to achieve this purpose. If the registrant arranged, sponsored, or delivered speeches, lectures, social media, internet postings, or media broadcasts, give details as to dates, places of delivery, names of speakers, and subject matter. The response must also include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials.

Set forth below a general description of the registrant's activities, including political activities.

Research, preparation, coordination and execution of oral, written, or electronic communication with contacts related to administrative and legislative matters.

Set forth below in the required detail the registrant's political activities.

Date	Contact	Method	Purpose
09/30/2025	Senator Markwayne Mullin	In person meeting	To discuss international trade and tariff issues.

12. During the period beginning 60 days prior to the obligation to register³ to the date of registration for this foreign principal, has the registrant received from the foreign principal, or from any other source, for or in the interests of the foreign principal, any contributions, income, money, or thing of value either as compensation, or for disbursement, or otherwise?

Yes No

If yes, set forth below in the required detail an account of such monies or things of value.

Date Received	From Whom	Purpose	Amount/Thing of Value
---------------	-----------	---------	-----------------------

13. During the period beginning 60 days prior to the obligation to register⁴ to the date of registration for this foreign principal, has the registrant disbursed or expended monies, or disposed of anything of value other than money, in connection with activity on behalf of the foreign principal or transmitted monies to any such foreign principal?

Yes No

If yes, set forth below in the required detail an account of such monies or things of value.

Date	Recipient	Purpose	Amount/Thing of Value
------	-----------	---------	-----------------------

¹ "Political activity," as defined in Section 1(o) of the Act, means any activity which the person engaging in believes will, or that the person intends to, in any way influence any agency or official of the Government of the United States or any section of the public within the United States with reference to formulating, adopting, or changing the domestic or foreign policies of the United States or with reference to the political or public interests, policies, or relations of a government of a foreign country or a foreign political party.

^{2,3,4} Pursuant to Section 2(a) of the Act, an agent must register within ten days of becoming an agent, and before acting as such.


EXECUTION

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date	Printed Name	Signature
12/05/2025	Jeffrey Miller	<input data-bbox="889 457 959 485" type="text" value="Sign"/> /s/Jeffrey Miller
_____	_____	<input data-bbox="889 541 959 581" type="text" value="Sign"/> _____
_____	_____	<input data-bbox="889 630 959 665" type="text" value="Sign"/> _____
_____	_____	<input data-bbox="889 709 959 749" type="text" value="Sign"/> _____

EXECUTION

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date	Printed Name	Signature
December 5, 2025	Jeffrey Miller	
_____	_____	_____
_____	_____	_____
_____	_____	_____



801 PENNSYLVANIA AVE. N.W. | SUITE 350 | WASHINGTON, D.C. 20004
P. 202-849-2576
MILLERSTRATEGIES.COM

October 15, 2025

Emirates Global Aluminium PJSC
PO Box 10911,
Abu Dhabi, United Arab Emirates

Dear Sirs,

Miller Strategies, LLC has agreed to provide consulting and lobbying services for EGA operating in a consortium including the Alice Group, USA and/or its subsidiary Lauren Engineers & Constructors, Inc. Such services shall include research, preparation, coordination and execution or oral, written, or electronic communication with contacts related to administrative and legislative matters. We appreciate the confidence you have shown in us, and we are committed to providing you excellent and responsive service.

Miller Strategies and EGA are collectively referred to throughout this Agreement as the “Parties” and, individually, as a “Party”.

This Agreement sets forth the terms of engagement between the Parties. In providing the Services, Miller Strategies shall act as an independent contractor, and not as an employee. As an agent, Miller Strategies’ authority shall be limited to those matters to which Miller Strategies are assigned and authorized to act. Nothing in this Agreement shall be construed to create a partnership, joint venture, or employment relationship between the Parties.

The Services under this Agreement shall be performed in accordance with the applicable U.S. laws and regulations governing lobbying and public affairs. Miller Strategies represents and warrants that it is duly registered and in full compliance with all applicable U.S. lobbying and foreign-agent registration requirements, including the Lobbying Disclosure Act (**LDA**) and the Foreign Agents Registration Act (**FARA**).

The term of this Agreement shall commence on September 30, 2025, and end on September 29, 2026. The Agreement may be renewed for successive monthly periods only by mutual written agreement of the Parties. This Agreement constitutes the entire agreement between the Parties and may be amended only by a written instrument signed by the Parties. Miller Strategies shall provide monthly written updates summarizing lobbying activities and contacts made on behalf of EGA.

Either Party may terminate this Agreement immediately upon written notice if the other Party (i) breaches any material term of this Agreement and fails to cure within ten (10) days, or (ii) engages in any conduct that, in the terminating Party’s reasonable opinion, may breach applicable laws or create a regulatory, compliance, or reputational risk. Either Party may terminate this Agreement at any time upon thirty (30) days’ prior written notice to the other Party. For the avoidance of doubt,

LGJ

termination of this Agreement (or any part of this Agreement) shall not require a court order or award approving the termination.

As compensation for the Services, EGA shall pay Miller Strategies a monthly retainer fee of \$125,000 only (the “**Fees**”), which will be invoiced and is payable monthly without a prepayment penalty. The Fees shall be inclusive of all applicable taxes and overhead costs unless otherwise agreed in writing. No contingent, success-based, or percentage-based compensation shall be payable to Miller Strategies. If this Agreement is terminated by EGA prior to September 29, 2026, fees shall still be payable for the full term of this Agreement, unless termination is a result of the departure of Jeff Miller from Miller Strategies, or Jeff Miller is no longer the lead point of contact for EGA with respect to this Agreement.

The Parties shall keep strictly confidential all information received from the other Party in connection with this Agreement. They shall not disclose it to any third party without prior written consent, except as required by law. This obligation shall survive termination of this Agreement. Upon termination of the Agreement, Miller Strategies agrees to return to EGA all files, documents, and materials provided during the course of the Services. In addition, Miller Strategies shall promptly delete or destroy all materials received from EGA and certify such destruction.

Save to the extent such liability cannot be excluded by applicable law, EGA shall have no liability to Miller Strategies or any other person whatsoever (including for any direct or indirect loss) in respect of the provision of the Services, whether arising in tort (including negligence), for breach of contract or otherwise. Miller Strategies shall indemnify EGA, and each of its affiliates, advisors, directors, agents and employees (the “**Indemnified Parties**”) on demand, from and against any joint or several losses, liabilities, damages, costs, and expenses (including legal fees reasonably incurred) arising from, based on or in connection with this Agreement (the “**Losses**”), which may be imposed on, incurred by or asserted or awarded against any of the Indemnified Parties as a result of or in connection with any action, claim, demand, investigation by any third party (including, without limitation, any competent regulatory authority) or any judgment or proceedings, except to the extent such Losses (or part thereof) have resulted from (i) such Indemnified Parties’ fraud, willful default, breach of applicable law or regulation or (ii) any dispute between one Indemnified Party and another Indemnified Party.

The Parties shall comply with all applicable data protection and privacy laws. Miller Strategies shall ensure that any personal or confidential data received from EGA is processed solely for the purpose of performing the Services and is adequately safeguarded.

This Agreement and any dispute or claim arising out of or in connection with it or its subject matter, existence, negotiation, validity, termination or enforceability (including non-contractual disputes or claims) (together a “**Dispute**”) shall be governed by, and be interpreted in accordance with, the laws of New York. If any Dispute arises, The Parties agree to resolve it through binding arbitration in New York under the Commercial Rules of the American Arbitration Association.


Please indicate your acknowledgment and agreement to the terms of this Agreement by signing below.

LGJ

Best,

Jeff Miller

By: 
Jeff Miller
Chief Executive Officer
Miller Strategies, LLC

By: 
[•]
Authorized Signatory
Emirates Global Aluminium PJSC
Abdulnasser Ibrahim Saif Bin Kalban
Chief Executive Officers
29-Oct-25



LGJ