

[REDACTED]

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**From:** [REDACTED]  
**Sent:** Tuesday, February 10, 2026 2:46 PM  
**To:** [REDACTED]  
**Subject:** Speaker Suggestion: Richard Attias, FII Institute / CNBC Converge

Hi [REDACTED]

As you look to build the agenda for this year's event, I wanted to share a potential speaker who could bring a global investment and geopolitical perspective to conversations at CNBC Converge Live.

[Richard Attias](#), Chairman and acting CEO of the [Future Investment Initiative \(FII\) Institute](#) has led the charge in convening global leaders for over 9 years at FII, where he orchestrates discussions on the most pressing advancements around technology, education, healthcare and sustainability. His experience gives him a distinctive lens on the intersection of **geopolitics, public-private partnerships, and targeted long-term investment strategies** to drive global prosperity, innovation, and sustainable growth.

In a very uncertain world, leaders need to understand global priorities to identify and act upon strong investment opportunities, whether that's in the private markets, public markets or fueled by foreign direct investment.

Do you have a working agenda yet? Would love to discuss further where Richard might best fit in.

Very best,

[REDACTED]

[REDACTED]

[REDACTED]



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[REDACTED]

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**From:** [REDACTED]  
**Sent:** Tuesday, February 10, 2026 11:18 AM  
**To:** [REDACTED]  
**Subject:** FII POV: Public Private Partnerships

Hi [REDACTED]

Reaching out as I work with Richard Attias, Chairman of the Executive Committee and Acting CEO of the [Future Investment Initiative Institute \(FII\)](#), who I thought might be a fit for your coverage. The Institute just released their [Financing the Future Impact report](#), and thought you might be interested in a conversation to unpack some of the report's most timely points: **the world doesn't have an infrastructure capital shortage – it has a trust and design problem, which redesigned public-private partnerships are increasingly expected to solve.**

Despite trillions available for infrastructure, climate transition, and AI-ready digital systems, projects are stalling because partnerships aren't built for today's political and economic reality. Richard would be happy to discuss a few key takeaways from the report, including:

- **The real bottleneck isn't capital – it's trust:** Satisfaction reaches 83% for well-designed public-private partnerships, compared with 69% for traditional public projects, underscoring the importance of transparency and governance alongside financial capacity.
- **Why investors are demanding more resilient PPPs:** Nearly 45% of PPP contracts are renegotiated within ten years, pushing long-term capital to demand durability, policy certainty, and flexibility from the start.
- **Sovereign wealth funds are becoming market creators, not passive investors:** Funds like Saudi Arabia's PIF are emerging as "market seeders," taking early risk to make new sectors – from clean energy to AI infrastructure – investable for global private capital.

Richard brings a unique vantage point from convening global CEOs, policymakers, and investors at FII and other major forums – and from working across the public, private, and nonprofit worlds. Unlike many of his peers, Richard is someone who has occupied positions at the top of the corporate world and now as a global leader in the third sector, which gives him a set of unique perspectives, **including his steadfast belief in the need for the public sector to work in partnership with the private sector, which is often better placed to drive change and innovation.**

Would you be interested in connecting? Happy to coordinate.

Best,

[REDACTED]

[REDACTED]

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**F** [REDACTED]

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