From: [redacted]
Sent: 17 August 2026 09:54
To: [redacted]>
Subject: Danantara Indonesia Invests $2.5B in JBS - Conversation with Pandu Sjahrir, CIO?

Hi [redacted],

Hope all is well. Know we were unfortunatley unable to find time for you to meet in London so I wanted to offer you a virtual call with Pandu Sjahrir, CIO of Danantara Indonesia, following the fund's $2.5 billion investment in a new joint venture with JBS, a leading global protein producer.

The deal is one of Danantara's most significant investments to date, giving it a 25% stake in the JV and establishing a broader partnership that could ultimately deploy up to $5 billion across Indonesia, Southeast Asia, Australia and New Zealand.

Beyond the transaction itself, Pandu can offer an inside look at how Danantara approaches an investment of this scale, from the strategic rationale to the rigorous evaluation and diligence process that preceded the decision.

In particular, he can discuss:

- **Why JBS:** What made protein an attractive long-term investment opportunity and why JBS's Australia and New Zealand operations fit Danantara's mandate
- **How Danantara evaluates investments:** The financial, commercial, operational and strategic considerations that go into assessing a multibillion-dollar opportunity
- **Balancing returns and national priorities:** How Danantara thinks about generating competitive investment returns while creating longer-term value for Indonesia
- **What comes next:** What the JBS partnership says about the types of global companies, sectors and opportunities Danantara is looking to invest in going forward

Given the scale of the transaction – and broader interest in how Danantara is deploying capital and building its investment portfolio – I thought a conversation with Pandu could be particularly timely.

If of interest, happy to help coordinate a time to speak.

Kind regards,
[redacted]

[redacted]
Senior Account Executive

[redacted]

prosek

From: [redacted]
Sent: 17 August 2026 09:54
To: [redacted]
Subject: Danantara Indonesia Invests $2.5B in JBS - Conversation with Pandu Sjahrir, CIO?

Hi [redacted],

Hope all's well.

Know we were unable to book time for Milken so I wanted to see if you'd be interested in speaking with Pandu Sjahrir, CIO of Danantara Indonesia, following the fund's $2.5 billion investment in a new joint venture with JBS, a leading global protein producer.

The deal is one of Danantara's most significant investments to date, giving it a 25% stake in the JV and establishing a broader partnership that could ultimately deploy up to $5 billion across Indonesia, Southeast Asia, Australia and New Zealand.

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Given the scale of the transaction – and broader interest in how Danantara is deploying capital and building its investment portfolio – I thought a conversation with Pandu could be particularly timely.

Would you be interested in connecting with him? Happy to help coordinate.

Best,
[redacted]

[redacted]
Senior Account Executive

[redacted]

prosek

This material is distributed by Prosek Partners on behalf of Danantara. Additional information is available at the Department of Justice, Washington, DC.

From: [redacted]>
Sent: 17 August 2026 09:57
To: [redacted]
Subject: Re:Danantara Indonesia Invests $2.5B in JBS - Conversation with Pandu Sjahrir, C

Hi [redacted]
It would be great to catch up with Pandu on this deal.
Thanks for sharing.

Best,
[redacted]

Sent from Bloomberg Professional for Android

----- Original Message -----
From: [redacted]>
To: [redacted]
At: 08/16/26 23:54:01 UTC-07:00

Hi [redacted],
Hope you've been keeping well. Reaching out to see if you'd be interested in reconnecting with Pandu (CIO of Danantara Indonesia) following the fund's $2.5 billion investment in a new joint venture with JBS, a leading global protein producer.
The deal is one of Danantara's most significant investments to date, giving it a 25% stake in the JV and establishing a broader partnership that could ultimately deploy up to $5 billion across Indonesia, Southeast Asia, Australia and New Zealand.
Beyond the transaction itself, Pandu can offer an inside look at how Danantara approaches an investment of this scale, from the strategic rationale to the rigorous evaluation and diligence process that preceded the decision.
In particular, he can discuss:

- **Why JBS:** What made protein an attractive long-term investment opportunity and

why JBS's Australia and New Zealand operations fit Danantara's mandate
- **How Danantara evaluates investments:** The financial, commercial, operational and strategic considerations that go into assessing a multibillion-dollar opportunity
- **Balancing returns and national priorities:** How Danantara thinks about generating competitive investment returns while creating longer-term value for Indonesia
- **What comes next:** What the JBS partnership says about the types of global companies, sectors and opportunities Danantara is looking to invest in going forward

Given the scale of the transaction – and broader interest in how Danantara is deploying capital and building its investment portfolio – I thought a conversation with Pandu could be particularly timely.

Let me know if a catch-up conversation on this would be of interest and happy to help coordinate.

Best,

[redacted]

Senior Account Executive

[redacted]

prosek

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