

STATE OF MARYLAND
Department of Assessments and Taxation

I, Michael L. Higgs, Director of the State Department of Assessments and Taxation, hereby certify that the attached document, consisting of 1 pages, inscribed with the same Authentication Code, is a true copy of the public record of the

Articles of Organization

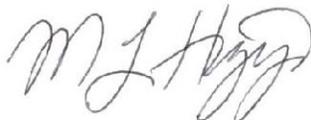
for

PRIMUS RESPONSUM, LLC

(Department ID: **W19056050**)

I further certify that this document is a true copy generated from the online service with the State Department of Assessments and Taxation.

In witness whereof, I have hereunto subscribed my signature and affixed the seal of the State Department of Assessments and Taxation of Maryland at Baltimore on this August 28, 2018.



Michael L. Higgs
Director



301 West Preston Street, Baltimore, Maryland 21201
Telephone Baltimore Metro (410) 767-1344 / Outside Baltimore Metro (888) 246-5941
MRS (Maryland Relay Service) (800) 735-2258 TT/Voice

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Certified Documents with a verifiable Authentication Code are Official, State-Approved Documents

ARTICLES OF ORGANIZATION

The undersigned, with the intention of creating a Maryland Limited Liability Company files the following Articles of Organization:

(1) The name of the Limited Liability Company is:

Primus Responsum, LLC (W19056050)

(2) The purpose for which the Limited Liability Company is filed is as follows:

To provide strategic and government affairs advice to companies and businesses investing in the Americas

(3) The address of the Limited Liability Company in Maryland is:

4813 Falstone Avenue, Chevy Chase, MD, 20815

(4) The Resident Agent of the Limited Liability Company in Maryland is:

Nicolas Lloreda

whose address is:

4813 Falstone Avenue, Chevy Chase, MD, 20815

(5) Signature(s) of Authorized Person(s):

Nicolas Lloreda

(6) Signature(s) of Resident Agent(s):

Nicolas Lloreda

(7) Filing party's name and return address:

Nicolas Lloreda, 4813 Falstone Avenue, Chevy Chase, MD, 20815

I hereby consent to my designation in this document.



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Department of Assessments and Taxation

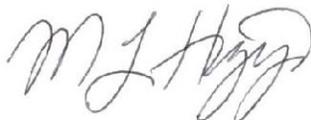
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EXECUTION

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date

Printed Name

Signature

<u>Dec 16 2024</u>	<u>KEVIN VARNEY</u>	<u>Kevin P. Varney</u>
_____	_____	_____
_____	_____	_____
_____	_____	_____

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Date

Printed Name

Signature

Date	Printed Name	Signature
12/08/2024	Nicolas Lloreda	Kevin P. Varney