

U.S. Department of Justice

Washington, DC 20530

Exhibit A to Registration Statement**Pursuant to the Foreign Agents Registration Act of 1938, as amended**

INSTRUCTIONS. Furnish this exhibit for EACH foreign principal listed in an initial statement and for EACH additional foreign principal acquired subsequently. The filing of this document requires the payment of a filing fee as set forth in Rule (d)(1), 28 C.F.R. § 5.5(d)(1). Compliance is accomplished by filing an electronic Exhibit A form at <https://www.fara.gov>.

Privacy Act Statement. The filing of this document is required by the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide this information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the FARA Unit in Washington, DC. Statements are also available online at the FARA Unit's webpage: <https://www.fara.gov>. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public online at: <https://www.fara.gov>.

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .22 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, FARA Unit, Counterintelligence and Export Control Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

1. Name of Registrant Continental Strategy LLC	2. Registration Number 7545
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3. Primary Address of Registrant
1747 Pennsylvania Ave. NW, 875, Washington, DC 20006

4. Name of Foreign Principal Kurdistan Regional Government	5. Address of Foreign Principal 1532 16th Street NW Washington, District of Columbia IRAQ 20036
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6. Country/Region Represented
IRAQ

7. Indicate whether the foreign principal is one of the following:

- ☒ Government of a foreign country¹
- ☐ Foreign political party
- ☐ Foreign or domestic organization: If either, check one of the following:
- | | |
|--------------------------------------|---|
| ☐ Partnership | ☐ Committee |
| ☐ Corporation | ☐ Voluntary group |
| ☐ Association | ☐ Other (<i>specify</i>) _____ |
- ☐ Individual-State nationality _____

8. If the foreign principal is a foreign government, state:

- a) Branch or agency represented by the registrant
Kurdistan Regional Government Representative to the United States
- b) Name and title of official(s) with whom registrant engages
Treefa Azia, Kurdistan Regional Government Representative to the United States

¹ "Government of a foreign country," as defined in Section 1(e) of the Act, includes any person or group of persons exercising sovereign de facto or de jure political jurisdiction over any country, other than the United States, or over any part of such country, and includes any subdivision of any such group and any group or agency to which such sovereign de facto or de jure authority or functions are directly or indirectly delegated. Such term shall include any faction or body of insurgents within a country assuming to exercise governmental authority whether such faction or body of insurgents has or has not been recognized by the United States.

9. If the foreign principal is a foreign political party, state:

- a) Name and title of official(s) with whom registrant engages

- b) Aim, mission or objective of foreign political party

10. If the foreign principal is not a foreign government or a foreign political party:

- a) State the nature of the business or activity of this foreign principal.

b) Is this foreign principal:

- | | |
|---|--|
| Supervised by a foreign government, foreign political party, or other foreign principal | Yes ☐ No ☐ |
| Owned by a foreign government, foreign political party, or other foreign principal | Yes ☐ No ☐ |
| Directed by a foreign government, foreign political party, or other foreign principal | Yes ☐ No ☐ |
| Controlled by a foreign government, foreign political party, or other foreign principal | Yes ☐ No ☐ |
| Financed by a foreign government, foreign political party, or other foreign principal | Yes ☐ No ☐ |
| Subsidized in part by a foreign government, foreign political party, or other foreign principal | Yes ☐ No ☐ |

11. Explain fully all items answered "Yes" in Item 10(b).

12. If the foreign principal is an organization and is not owned or controlled by a foreign government, foreign political party or other foreign principal, state who owns and controls it.

EXECUTION

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date

Printed Name

Signature

08/10/2026

Alyssa specht

Sign

/s/Alyssa specht

Sign

Sign

Sign

EXECUTION

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date

Printed Name

Signature

8/7/2026

Alyssa Spedht



U.S. Department of Justice

Washington, DC 20530

Exhibit B to Registration Statement**Pursuant to the Foreign Agents Registration Act of 1938, as amended**

INSTRUCTIONS. A registrant must furnish as an Exhibit B copies of each written agreement and the terms and conditions of each oral agreement with his foreign principal, including all modifications of such agreements, or, where no contract exists, a full statement of all the circumstances by reason of which the registrant is acting as an agent of a foreign principal. Compliance is accomplished by filing an electronic Exhibit B form at <https://www.fara.gov>.

Privacy Act Statement. The filing of this document is required for the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide the information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the FARA Unit in Washington, DC. Statements are also available online at the FARA Unit's webpage: <https://www.fara.gov>. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public online at: <https://www.fara.gov>.

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .32 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, FARA Unit, Counterintelligence and Export Control Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

1. Name of Registrant
Continental Strategy LLC

2. Registration Number
7545

3. Name of Foreign Principal
Kurdistan Regional Government

Check Appropriate Box:

4. ☒ The agreement between the registrant and the above-named foreign principal is a formal written contract. If this box is checked, attach a copy of the contract to this exhibit.
5. ☐ There is no formal written contract between the registrant and the foreign principal. The agreement with the above-named foreign principal has resulted from an exchange of correspondence. If this box is checked, attach a copy of all pertinent correspondence, including a copy of any initial proposal which has been adopted by reference in such correspondence.
6. ☐ The agreement or understanding between the registrant and the foreign principal is the result of neither a formal written contract nor an exchange of correspondence between the parties. If this box is checked, give a complete description below of the terms and conditions of the oral agreement or understanding, its duration, and the fees and expenses, if any, to be received.
7. What is the date of the contract or agreement with the foreign principal? 07/01/2026
8. Describe fully the nature and method of performance of the above indicated agreement or understanding.

Continental will provide government relations services to the Kurdistan Regional Government by facilitating and discussions and establish relationships with key stakeholders in the executive and legislative branches.

9. Describe fully the activities the registrant engages in or proposes to engage in on behalf of the above foreign principal.

continental will provide government relations services to the Kurdistan Regional Government by facilitating and discussions and establish relationships with key stakeholders in the executive and legislative branches.

10. Will the activities on behalf of the above foreign principal include political activities as defined in Section 1(o) of the Act.¹

Yes ☒ No ☐

If yes, describe all such political activities indicating, among other things, the relations, interests or policies to be influenced together with the means to be employed to achieve this purpose. The response must include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials.

Establish relationships and facilitate meetings and discussion with key stakeholders in the executive and legislative branches of the United States Government.

11. Prior to the date of registration² for this foreign principal has the registrant engaged in any registrable activities, including political activities, for this foreign principal?

Yes ☐ No ☒

If yes, describe in full detail all such activities. The response should include, among other things, the relations, interests, and policies sought to be influenced and the means employed to achieve this purpose. If the registrant arranged, sponsored, or delivered speeches, lectures, social media, internet postings, or media broadcasts, give details as to dates, places of delivery, names of speakers, and subject matter. The response must also include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials.

Set forth below a general description of the registrant's activities, including political activities.

Set forth below in the required detail the registrant's political activities.

Date	Contact	Method	Purpose
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12. During the period beginning 60 days prior to the obligation to register³ to the date of registration for this foreign principal, has the registrant received from the foreign principal, or from any other source, for or in the interests of the foreign principal, any contributions, income, money, or thing of value either as compensation, or for disbursement, or otherwise?

Yes ☐ No ☒

If yes, set forth below in the required detail an account of such monies or things of value.

Date Received	From Whom	Purpose	Amount/Thing of Value
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13. During the period beginning 60 days prior to the obligation to register⁴ to the date of registration for this foreign principal, has the registrant disbursed or expended monies, or disposed of anything of value other than money, in connection with activity on behalf of the foreign principal or transmitted monies to any such foreign principal?

Yes ☐ No ☒

If yes, set forth below in the required detail an account of such monies or things of value.

Date	Recipient	Purpose	Amount/Thing of Value
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¹ "Political activity," as defined in Section 1(o) of the Act, means any activity which the person engaging in believes will, or that the person intends to, in any way influence any agency or official of the Government of the United States or any section of the public within the United States with reference to formulating, adopting, or changing the domestic or foreign policies of the United States or with reference to the political or public interests, policies, or relations of a government of a foreign country or a foreign political party.

^{2,3,4} Pursuant to Section 2(a) of the Act, an agent must register within ten days of becoming an agent, and before acting as such.

EXECUTION

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date	Printed Name	Signature
08/10/2026	Alyssa Specht	Sign /s/Alyssa Specht
		Sign
		Sign
		Sign

EXECUTION

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date

Printed Name

Signature

8/7/2026

Alyssa Spedht





CONTINENTAL
STRATEGY

ContinentalStrategy.com
1747 Pennsylvania Avenue
Suite 875
Washington D.C. 20006

July 1, 2026

H.E. Treefa Aziz
Kurdistan Regional Government Representative to the United States
1532 16th ST NW,
Washington, DC 20036

Re: Engagement Agreement

Dear Representative Aziz,

We are pleased you have decided to engage CONTINENTAL STRATEGY LLC (the “Firm”) to provide strategic consulting to the Kurdistan Regional Government (“You” or the “Client”) in the United States. The Firm will assist in developing and implementing strategies to promote awareness and understanding of the Kurdistan Regional Government’s interests among U.S. policymakers, business leaders, and other key stakeholders, and provide advice on matters affecting the Kurdistan Region of Iraq’s interests in the United States and the US–KRG partnership. This Agreement will memorialize the terms and conditions of our engagement.

1. **Term of Agreement.** This agreement shall be effective on the date of signature (the “Effective Date”) and shall continue for six (6) months following the Effective Date. Thereafter, the Agreement shall continue month-to-month unless either party provides at least thirty (30) days written notice of non-renewal in advance of its proposed termination.
2. **Compensation.**
 - a. **Monthly Retainer.** The Client shall pay the Firm \$75,000 per month (the “Monthly Retainer”) for lobbying services beginning on the Effective Date. The First Monthly Retainer shall be due upon the Effective Date of this Agreement. Thereafter, each Monthly Retainer shall be due on or before the first (1st) day of each month for the duration of this Agreement or termination of this Agreement.
 - b. **Expenses.** In addition to the Monthly Retainer, the Client shall pay the Firm for reasonable costs incurred in connection with the performance of this Agreement, including but not limited to necessary registration fees and travel expenses, including but not limited to hotel, airfare, car services, and meals provided that all such expenses are pre-authorized in writing by the Client. The Client shall not be responsible for the costs associated with the Firm’s operation including overhead, staff, and equipment.
3. **Standard Terms and Conditions.** This Agreement is subject to the Firm’s Standard Engagement Terms & Conditions attached to this Agreement. We want to assure you that we will endeavor to serve you effectively and strive to advance your interests vigorously and efficiently. To advance these goals, you agree to disclose accurately all pertinent facts and keep us apprised of all developments in this matter.
4. **Expectations and Limitations.** During this Engagement, the Firm may express opinions regarding issues for which it has been engaged, including possible courses of action and anticipated results. Any such statement by the Firm is an expression of opinion only, based on information available to the Firm at the time, and shall not be construed as a promise or guarantee.

5. **Confidentiality.** The Parties acknowledge that each may receive private or proprietary information (“Confidential Information”). The receiving Party shall hold such information in strict confidence, use it only for the purposes of this Agreement, and not disclose it to any third party without written authorization except as required by law or applicable lobbying disclosure rules. These obligations survive termination of this Agreement.

Please review this Agreement, and if there are any questions concerning this Agreement, do not hesitate to contact the Firm.

If this Agreement is acceptable to you, please acknowledge that you have reviewed it, understand it, and desire to retain the Firm based on the terms of this Letter and Attachment by signing and delivering to us the enclosed copy.

We recommend that you keep a copy of this letter and our Standard Terms in your file.

Thank you for allowing us to be of service.

Sincerely,



Ambassador Carlos Trujillo (Ret.)
President, Continental Strategy

**THE ABOVE ENGAGEMENT IS ACCEPTED
AND AGREED TO BY:**


Sign: _____

Name: Treefa Aziz

Title: Representative to the United States

Date: July 1, 2026

STANDARD ENGAGEMENT TERMS

1. **Agreement.** These Standard Engagement Terms are incorporated into the Agreement and will apply to all matters handled by the Firm on behalf of the Client unless otherwise communicated and will control over any outside counsel or billing guidelines unless agreed to in writing by the Firm and Client. This Agreement is the entire understanding and supersedes any and all prior and contemporaneous agreements (oral or written), between the Firm and the Client regarding this Agreement's subject matter. This Agreement may only be modified if written, agreed to, and signed by both parties.
2. **Fees & Billing.** Unless otherwise agreed to in writing, the Firm expects payment for their services and the fees and costs are not contingent upon the outcome of the matters the Firm handles for the Client. The fees for the Matter have been agreed to and are outlined in this Agreement. Failure to pay any statement within thirty (30) days of due date will constitute a default. In the event of a default, the Client agrees that the Firm may cease performing services for the Client until satisfactory arrangements have been made for past due and future payments.
3. **Applicable Law.** The laws of the State of Florida will govern the interpretation of this Agreement, including all rules or codes of ethics, which apply to the provision of services pursuant to this Agreement.
4. **Attorney's Fees or Remedies.** In legal proceedings involving or regarding any issue which may arise under or may be related to this Agreement, including but not limited to collection of funds owed to the Firm, the prevailing party shall be entitled to recover Attorney's Fees and costs. If the Firm prevails, the Firm may recover Attorney's Fees whether the Firm represents itself or engages outside counsel. Jurisdiction for such lawsuit is exclusively proper in the State of Florida in Miami-Dade County, Florida, and by executing this Agreement the Client knowingly and voluntarily submits to jurisdiction in the State of Florida and to venue in Miami-Dade County, Florida.
5. **Jury Trial Waiver.** THE PARTIES HEREBY KNOWINGLY AND VOLUNTARILY WAIVE THEIR RIGHT TO A TRIAL BY JURY IN REGARD TO ALL DISPUTES, CLAIMS, COUNTERCLAIMS, DEFENSES AND CONTROVERSIES ARISING OUT OF CORRELATED TO THE SERVICES PROVIDED UNDER OR RELATING TO THIS ENGAGEMENT AGREEMENT.
6. **Exclusivity.** This Engagement Agreement is exclusively between Continental Strategy, LLC (the "Firm") and the Client. The Firm is not a law firm, and this Agreement does not include legal services or create an attorney-client relationship. This Agreement does not include the services of any third party.
7. **Affiliates.** Unless specifically requested by the Client and agreed to by the Firm, this Agreement does not extend to the Client's parent companies, affiliates, employees, directors, shareholders, or other related parties ("Affiliates"). Any services for Affiliates shall require a separate written agreement or a written amendment to this Agreement.
8. **Information Distribution and Public Disclosures.** The Firm may provide the Client with information about the Firm or matters of conflict or interest by email or other means. The Firm may disclose the Client's name as required by applicable lobbying disclosures or law. The Firm may list the Client on publicly disclosed lists or in the Firm's materials as one of the Firm's Clients.