

U.S. Department of Justice  
Washington, DC 20530

**Exhibit A to Registration Statement  
Pursuant to the Foreign Agents Registration Act of  
1938, as amended**

INSTRUCTIONS. Furnish this exhibit for EACH foreign principal listed in an initial statement and for EACH additional foreign principal acquired subsequently. The filing of this document requires the payment of a filing fee as set forth in Rule (d)(1), 28 C.F.R. § 5.5(d)(1). Compliance is accomplished by filing an electronic Exhibit A form at <https://www.fara.gov>.

Privacy Act Statement. The filing of this document is required by the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide this information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the FARA Unit in Washington, DC. Statements are also available online at the FARA Unit's webpage: <https://www.fara.gov>. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public online at: <https://www.fara.gov>.

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .22 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, FARA Unit, Counterintelligence and Export Control Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

1. Name of Registrant Lighthouse Strategies LLC	2. Registration Number 7583
--	--------------------------------

3. Primary Address of Registrant  
800 New Jersey Ave SE, unit 722, Washington, DC 20003

4. Name of Foreign Principal Qatar	5. Address of Foreign Principal 2555 M street NW Washington, DC 20037
---------------------------------------	---

6. Country/Region Represented  
QATAR

7. Indicate whether the foreign principal is one of the following:

- Government of a foreign country<sup>1</sup>
- Foreign political party
- Foreign or domestic organization: If either, check one of the following:
  - Partnership
  - Corporation
  - Association
  - Committee
  - Voluntary group
  - Other (*specify*) \_\_\_\_\_
- Individual-State nationality \_\_\_\_\_

8. If the foreign principal is a foreign government, state:

- a) Branch or agency represented by the registrant  
Legislative Branch
- b) Name and title of official(s) with whom registrant engages  
Dr. Hamad Al-Muftah

<sup>1</sup> "Government of a foreign country," as defined in Section 1(e) of the Act, includes any person or group of persons exercising sovereign de facto or de jure political jurisdiction over any country, other than the United States, or over any part of such country, and includes any subdivision of any such group and any group or agency to which such sovereign de facto or de jure authority or functions are directly or indirectly delegated. Such term shall include any faction or body of insurgents within a country assuming to exercise governmental authority whether such faction or body of insurgents has or has not been recognized by the United States.

---

9. If the foreign principal is a foreign political party, state:

- a) Name and title of official(s) with whom registrant engages
  
- b) Aim, mission or objective of foreign political party

---

10. If the foreign principal is not a foreign government or a foreign political party:

a) State the nature of the business or activity of this foreign principal.

b) Is this foreign principal:

- |   |                              |                             |
|---|------------------------------|-----------------------------|
| Supervised by a foreign government, foreign political party, or other foreign principal         | Yes <input type="checkbox"/> | No <input type="checkbox"/> |
| Owned by a foreign government, foreign political party, or other foreign principal              | Yes <input type="checkbox"/> | No <input type="checkbox"/> |
| Directed by a foreign government, foreign political party, or other foreign principal           | Yes <input type="checkbox"/> | No <input type="checkbox"/> |
| Controlled by a foreign government, foreign political party, or other foreign principal         | Yes <input type="checkbox"/> | No <input type="checkbox"/> |
| Financed by a foreign government, foreign political party, or other foreign principal           | Yes <input type="checkbox"/> | No <input type="checkbox"/> |
| Subsidized in part by a foreign government, foreign political party, or other foreign principal | Yes <input type="checkbox"/> | No <input type="checkbox"/> |

---

11. Explain fully all items answered "Yes" in Item 10(b).

---

12. If the foreign principal is an organization and is not owned or controlled by a foreign government, foreign political party or other foreign principal, state who owns and controls it.

---


**EXECUTION**

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date	Printed Name	Signature
05/02/2025	sam kuebler	<input data-bbox="886 405 954 443" type="text" value="Sign"/> /s/sam kuebler
_____	_____	<input data-bbox="886 489 954 527" type="text" value="Sign"/> _____
_____	_____	<input data-bbox="886 573 954 611" type="text" value="Sign"/> _____
_____	_____	<input data-bbox="886 657 954 695" type="text" value="Sign"/> _____

**EXECUTION**

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date	Printed Name	Signature
5/2/25	Sam Kuebler	
_____	_____	_____
_____	_____	_____
_____	_____	_____

U.S. Department of Justice  
Washington, DC 20530

**Exhibit B to Registration Statement  
Pursuant to the Foreign Agents Registration Act of  
1938, as amended**

**INSTRUCTIONS.** A registrant must furnish as an Exhibit B copies of each written agreement and the terms and conditions of each oral agreement with his foreign principal, including all modifications of such agreements, or, where no contract exists, a full statement of all the circumstances by reason of which the registrant is acting as an agent of a foreign principal. Compliance is accomplished by filing an electronic Exhibit B form at <https://www.fara.gov>.

**Privacy Act Statement.** The filing of this document is required for the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide the information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the FARA Unit in Washington, DC. Statements are also available online at the FARA Unit's webpage: <https://www.fara.gov>. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public online at: <https://www.fara.gov>.

**Public Reporting Burden.** Public reporting burden for this collection of information is estimated to average .32 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, FARA Unit, Counterintelligence and Export Control Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

1. Name of Registrant Lighthouse Strategies LLC	2. Registration Number 7583
--	--------------------------------

3. Name of Foreign Principal  
Qatar

Check Appropriate Box:

- 4.  The agreement between the registrant and the above-named foreign principal is a formal written contract. If this box is checked, attach a copy of the contract to this exhibit.
- 5.  There is no formal written contract between the registrant and the foreign principal. The agreement with the above-named foreign principal has resulted from an exchange of correspondence. If this box is checked, attach a copy of all pertinent correspondence, including a copy of any initial proposal which has been adopted by reference in such correspondence.
- 6.  The agreement or understanding between the registrant and the foreign principal is the result of neither a formal written contract nor an exchange of correspondence between the parties. If this box is checked, give a complete description below of the terms and conditions of the oral agreement or understanding, its duration, and the fees and expenses, if any, to be received.
- 7. What is the date of the contract or agreement with the foreign principal? 05/01/2025
- 8. Describe fully the nature and method of performance of the above indicated agreement or understanding.

Provide government relations assistance and advice for the United States/Qatar relations with U.S. Members of Congress and staff.

---

9. Describe fully the activities the registrant engages in or proposes to engage in on behalf of the above foreign principal.

Provide government relations assistance and advice for the United States/Qatar relations with U.S. Members of Congress and staff.

---

10. Will the activities on behalf of the above foreign principal include political activities as defined in Section 1(o) of the Act.<sup>1</sup>

Yes  No

If yes, describe all such political activities indicating, among other things, the relations, interests or policies to be influenced together with the means to be employed to achieve this purpose. The response must include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials.

---

11. Prior to the date of registration<sup>2</sup> for this foreign principal has the registrant engaged in any registrable activities, including political activities, for this foreign principal?

Yes  No

If yes, describe in full detail all such activities. The response should include, among other things, the relations, interests, and policies sought to be influenced and the means employed to achieve this purpose. If the registrant arranged, sponsored, or delivered speeches, lectures, social media, internet postings, or media broadcasts, give details as to dates, places of delivery, names of speakers, and subject matter. The response must also include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials.

Set forth below a general description of the registrant's activities, including political activities.

Set forth below in the required detail the registrant's political activities.

Date	Contact	Method	Purpose
------	---------	--------	---------

---

12. During the period beginning 60 days prior to the obligation to register<sup>3</sup> to the date of registration for this foreign principal, has the registrant received from the foreign principal, or from any other source, for or in the interests of the foreign principal, any contributions, income, money, or thing of value either as compensation, or for disbursement, or otherwise?

Yes  No

If yes, set forth below in the required detail an account of such monies or things of value.

Date Received	From Whom	Purpose	Amount/Thing of Value
---------------	-----------	---------	-----------------------

---

13. During the period beginning 60 days prior to the obligation to register<sup>4</sup> to the date of registration for this foreign principal, has the registrant disbursed or expended monies, or disposed of anything of value other than money, in connection with activity on behalf of the foreign principal or transmitted monies to any such foreign principal?

Yes  No

If yes, set forth below in the required detail an account of such monies or things of value.

Date	Recipient	Purpose	Amount/Thing of Value
------	-----------	---------	-----------------------

---

<sup>1</sup> "Political activity," as defined in Section 1(o) of the Act, means any activity which the person engaging in believes will, or that the person intends to, in any way influence any agency or official of the Government of the United States or any section of the public within the United States with reference to formulating, adopting, or changing the domestic or foreign policies of the United States or with reference to the political or public interests, policies, or relations of a government of a foreign country or a foreign political party.

<sup>2,3,4</sup> Pursuant to Section 2(a) of the Act, an agent must register within ten days of becoming an agent, and before acting as such.


**EXECUTION**

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date	Printed Name	Signature
05/02/2025	Sam Kuebler	<input data-bbox="889 457 959 485" type="text" value="Sign"/> /s/Sam Kuebler
_____	_____	<input data-bbox="889 541 959 583" type="text" value="Sign"/> _____
_____	_____	<input data-bbox="889 630 959 672" type="text" value="Sign"/> _____
_____	_____	<input data-bbox="889 718 959 760" type="text" value="Sign"/> _____

**EXECUTION**

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date	Printed Name	Signature
5/2/25	Sam Kuebler	
_____	_____	_____
_____	_____	_____
_____	_____	_____

## MASTER AGREEMENT FOR CONSULTING SERVICES

**THIS MASTER AGREEMENT FOR CONSULTING SERVICES** (hereinafter “**Agreement**”) is entered into this 1st day of May, 2025 (the “**Effective Date**”), by and between Lighthouse Strategies LLC (“**Consultant**”), a District of Columbia limited liability company with its principal office at 800 New Jersey SE, #722, Washington, DC 20003, and Bachner Group LLC (“**Client**”), a District of Columbia limited liability company with its principal office at 1701 Pennsylvania Ave. NW, Suite 200, Washington, DC 20006, each sometimes referred to singularly as a “**Party**” or collectively as the “**Parties**”.

### RECITALS

**WHEREAS**, Client desires to retain Consultant, and in particular, Consultant’s principal, Sam Kuebler, to provide strategic consulting services, including, but not limited to, government relations advice and assistance; and

**WHEREAS**, Consultant and its principal desire to provide Client with such services under the terms and conditions set forth herein.

### AGREEMENT

**NOW THEREFORE**, in consideration of the mutual promises and covenants contained herein, Consultant and Client agree as follows:

1. **TERM.** The term of this Agreement shall commence on the Effective Date and continue until either Party terminates this Agreement in accordance with the provisions of this Agreement (the “**Consulting Term**”).

2. **SERVICES PROVIDED BY CONSULTANT.**

2.1 Consultant will provide strategic consulting services (the “**Services**”) from time to time as authorized by Client and as set forth in one or more Statements of Work (“**SOW**”) agreed to and signed by the Parties.

2.2 Client acknowledges that Services are at Client’s request and direction, and that Consultant is not responsible for the results of the Services provided or their use by Client, but only for the technical quality of the Services performed in line with generally accepted standards in the industry.

2.3 Client will provide, at no cost to Consultant, working space, facilities, technical publication services, and related supplies necessary to support Consultant’s personnel while Consultant is working on Client’s project at Client’s site and will reimburse Consultant for any direct costs sustained relating to work under this Agreement that Client has approved in advance. Consultant will comply with Client policies, rules, and regulations relating to physical and data security, including, but not limited to, health and safety, that apply at Client’s site.

2.4 Client agrees to provide Consultant with all materials and information necessary, in Consultant’s reasonable discretion, for Consultant to perform the Services hereunder.

**3. CHARGES; PAYMENT FOR SERVICES.** Client shall pay the Consultant the sums set forth in each SOW. Additionally, Client agrees to the following:

3.1 Client agrees to reimburse Consultant for all preapproved reasonable travel expenses Consultant incurs in connection with providing the Services specified in an SOW unless otherwise agreed to by the Parties in an SOW.

3.2 Consultant's invoices to Client shall set forth in reasonable detail the nature and amount of Consultant's charges for the Services billed, as well as any expenses or costs incurred by Consultant for which Consultant claims reimbursement. Consultant shall provide to Client copies of all documentation in support of invoiced expenses as Client may request from time to time during the Consulting Term.

3.3 Customer shall invoice Client at the end of each month. Invoices are payable within thirty (30) days from the date of receipt of the invoice by Client. In the event Client disputes any invoice, Client shall only be obligated to pay the undisputed portion while the Parties act in good faith to resolve the dispute. During the pendency of any dispute, Consultant shall continue to provide the Services in accordance with this Agreement and any applicable SOW. It is expressly agreed by and between Consultant and Client that the compensation established on each invoice shall be the total compensation due for the services reflected on such invoice

**4. EXCLUSIVITY AND CONFLICTS OF INTEREST.** During the Term, and during the period ending one year after the end of the Term, Consultant agrees that it and its principal will not advise, represent or accept engagements from any sovereign state in the MENA Region (as defined by the World Bank) (or any entity that is substantially owned or controlled by such state), other than the State of Qatar. Consultant shall promptly disclose to Client any actual or apparent conflicts of interest that arise in the course of any engagement undertaken by Consultant, its principal, or their affiliates.

**5. CONFIDENTIALITY.** Consultant agrees that all documents, information or communications (whether verbal or recorded) exchanged between Consultant and Client and/or Client's customers (including Client's customers' officers, employees, contractors, or attorneys) in connection with the services to be provided under this Agreement and/or an SOW issued hereunder, and any information generated or received by Consultant in the course of performance of an SOW under this Agreement for one of Client's customers, are confidential, and will not be disclosed by Consultant to any person except as authorized by Client and/or the specific customer of Client for which Consultant is providing services hereunder, or as required by law. Consultant agrees that Consultant will not use any confidential information for any purpose other than performance of this Agreement, and Consultant will return all copies of such information upon request. Any deliverable that Consultant produces in the performance of this Agreement shall be the sole property of Client and/or Client's customer for which Consultant is providing services, and may be used by Client and/or Client's customer for which Consultant is providing services without restriction. This provision shall survive expiration or termination of this Agreement.

**6. INDEPENDENT CONTRACTOR.** Consultant's services shall be performed in the capacity of an independent contractor. This Agreement is not intended to establish an employer-employee relationship, or principal-agent relationship. Consultant is not authorized to commit Client or Client's customer for which Consultant is providing services to any cost, contract, or other obligation. Consultant is not authorized by this Agreement to act as a spokesperson or agent on behalf of Client or Client's customer for which Consultant is providing services in any political activity, in any public or private statement or informational materials, or in any media statement or interview.

**7. COMPLIANCE WITH LAW.** In the execution and performance of this Agreement, Consultant confirms that Consultant has complied, and will comply, with all applicable laws.

**8. RESPONSIBILITY FOR CONSULTANT EMPLOYEES AND SUBCONTRACTORS.** Consultant shall be responsible for assuring that Consultant's employees and subcontractors assigned to performance of this Agreement, if any, will comply with Paragraphs 4, 5, 6, 7, and 8 of this Agreement. Without limiting the generality of this provision, Consultant shall include substantially identical provisions in the corresponding subcontracts or employment contracts.

**9. TERMINATION.**

9.1 This Agreement may be terminated by either Party, without cause, by providing the other Party with at least ten (10) days' prior written notice of termination, which termination shall be effective upon the expiration of the notice period. In the event of termination, Consultant's compensation shall be prorated to the effective date of termination.

9.2 Either Party shall have a right to terminate this Agreement effective immediately upon delivery of written notice to the other Party if the other Party (i) makes a general assignment for the benefit of creditors; (ii) files a voluntary petition in bankruptcy, or a petition in bankruptcy or other insolvency protection is filed against such Party, and such proceeding is not dismissed with a finding in such Party's favor within thirty (30) days thereafter; (iii) files any petition or answer seeking, consenting to, or acquiescing in reorganization, liquidation, dissolution or similar relief; (iv) admits its inability to pay its debts as they come due; (v) engages in conduct that amounts to fraud, dishonesty, negligence or willful misconduct in the performance of its obligations under this Agreement or otherwise; or (vi) has breached or is engaging or is proposing to engage in conduct that could breach any of its material obligations under this Agreement.

**10. REPRESENTATIONS AND WARRANTIES OF CONSULTANT.** Consultant represents and warrants that in providing the Services hereunder, it will (i) only utilize employees or subcontractors who are adequately trained and who possess the requisite skills and professional knowledge to perform the Services; (ii) provide for the performance of the Services in a good and workmanlike manner consistent with industry standards for the provision of similar services and in accordance with the terms of this Agreement and any applicable SOW or other exhibits thereto; and (iii) maintain policies related to background checks and drug/alcohol testing of employees and subcontractors that are involved in performing the

Services. Consultant shall not subcontract any Services under this Agreement without Client's prior written consent. In the event Client approves Consultant's use of subcontractors, such subcontractors shall be responsible for compliance with this Agreement to the same extent as Consultant.

**11. FORCE MAJEURE.** Neither Party shall be liable for any failure of performance hereunder due to causes beyond its reasonable control, including but not limited to: acts of God, fire, explosion, vandalism, terrorism or other crime, cable cut, storm or tornado, meteorological, hydrological or geological conditions or other catastrophes caused thereby other similar catastrophes; any law, order, rule, regulation, statute, direction, action, administrative proceeding, or request of the United States government or of any other government, including state and local governments, having jurisdiction over either of the Parties, or of any department, agency, commission, court, bureau, corporation or other instrumentality of any one or more of said governments, or of any civil or military authority; national emergencies; insurrections or other civil disturbances; riots; wars; or strikes, lock-outs, work stoppages or other labor difficulties; unavailability of rights-of-way.

**12. INDEMNIFICATION.** Each Party (the "Indemnifying Party") agrees to indemnify, defend, and hold harmless the other Party (the "Indemnified Party") and its officers, directors, and members for, from, and against any liability, loss, damage, or expense (including without limitation reasonable attorney's fees) for any claims or demands arising out this Agreement that are the result of the Indemnifying Party's (or such Party's personnel's) willful, grossly negligent, or negligent actions.

**13. ADDITIONAL PROVISIONS.**

13.1 The failure of either Party to give notice of default or to enforce or insist upon compliance with any terms or conditions of this Agreement, the waiver of any term or condition of this Agreement, or the granting of an extension of time for performance shall not constitute the permanent waiver of any term or condition of this Agreement, and this Agreement and each of its provisions shall remain at all times in full force and effect until modified by the Parties in accordance with this Agreement.

13.2 Each Party agrees to comply with, and shall require its agents, servants, employees, and contractors to comply with all applicable laws, rules, regulations, and orders of all governmental and quasi-governmental agencies having jurisdiction over such Party and to obtain and maintain in effect all permits licenses, approvals, and agreements that are needed to operate its business and perform its obligations under this Agreement.

13.3 This Agreement shall be binding upon and inure to the benefit of the Parties hereto and their respective affiliates, successors, or assigns; provided, however, neither Party shall assign or transfer its right or obligations under this Agreement without prior written consent of the other Party.

13.4 This Agreement sets forth the entire understanding of the Parties and supersedes any and all prior or contemporaneous agreements, arrangements or understandings, whether oral

or written, relating to the subject matter hereof. The Parties agree that any modification to this Agreement must be made in writing and signed by both Parties.

13.5 This Agreement and all other documents and writings associated herewith shall be governed by the laws of the District of Columbia without regard to its principles of conflict of laws. The Parties irrevocably and unconditionally submit to the exclusive jurisdiction and venue of any court sitting in the District of Columbia, in any action or proceeding arising out of or relating to this Agreement.

13.6 In the event suit is brought or an attorney is retained by either Party to enforce the terms of this Agreement, or to collect any moneys due hereunder, or to collect money damages for breach hereof, the prevailing party shall be entitled to recover, in addition to any other remedy, reimbursement for reasonable attorney's fees, court costs, costs of investigation and other related expenses incurred in connection therewith. If there is no prevailing party in such suit, the court in which such suit was brought shall have the right to apportion attorney fees based upon the relative fault of the parties.

13.7 If any part of any provision of this Agreement or any other agreement, document or writing given pursuant to or in connection with this Agreement shall be invalid or unenforceable under applicable law, said part shall be ineffective to the extent of such invalidity only, without in any way affecting the remaining parts of said provision or remaining provisions of this Agreement and the Parties hereby agree to negotiate with respect to any such invalid or unenforceable part to the extent necessary to render such part valid and enforceable. In the event of any inconsistency between this Agreement and any SOW, the SOW shall govern.

13.8 It is the explicit intention of the Parties hereto that there are no third party beneficiaries to this Agreement, and no person or entity other than the Parties hereto is or shall be entitled to bring any action to enforce any provision of this Agreement against either of the Parties, and that the covenants, undertakings, and agreements set forth in this Agreement shall be solely for the benefit of, and shall be enforceable only by, the Parties hereto or their respective successors and assigns as permitted hereunder.

13.9 All demands, notices and communications hereunder shall be in writing and shall be deemed to have been duly given if personally delivered at or mailed by certified mail return receipt requested, postage prepaid, to the Party entitled to receive such notice at the address of notification contained in this Agreement, or to such other address as the Parties may designate in writing.

13.10 Each signatory to this Agreement confirms, declares and warrants that he or she is fully responsible, empowered, legally qualified and authorized by appropriate resolution to negotiate, accept, agree, execute, deliver and bind each Party to this Agreement.

13.11 This Agreement may be executed in multiple counterparts, each of which shall be deemed an original but all of which together shall constitute one and the same instrument. Facsimile or electronic (PDF) signatures shall be treated as original signatures.

13.12 All notices under this Agreement will be in writing and will be deemed to have been duly given (a) when received, if personally delivered; (b) when receipt is electronically

confirmed, if transmitted by facsimile or e-mail; (c) the day after it is sent, if sent for next day delivery by recognized overnight delivery service; or (d) upon receipt, if sent by certified or registered mail, return receipt requested. Notice shall be delivered to:

For Client •  
Bachner Group  
1701 Pennsylvania Ave. NW, Suite 200  
Washington, DC 20006  
Attn: Carrie Bachner-Mullins  
Email: CBM@bachnergrou.com

For Consultant:  
Lighthouse Strategies LLC  
800 New Jersey Ave. SE, #722  
Washington, DC 20003  
Attn: Sam Kuebler  
Email: Sam@lighthousestrategiesdc.com

IN WITNESS WHEREOF, Client and Consultant have executed this Agreement, by their duly authorized representatives, on the day and year indicated below.

CLIENT:

**Bachner Group LLC**

By: Carrie Bachner  
Name: Carrie Bachner  
Title: CEO  
Date: 01 May 2025

CONSULTANT:

**Lighthouse Strategies LLC**

By: Sam Kuebler  
Name: Sam Kuebler  
Title: Managing Partner  
Date: 01 May 2025

**Statement of Work #1**

**1. Project Information:**

Project Location: Washington, DC and Doha, Qatar

Client Contact Name: Embassy of the State of Qatar

Scope of Services: The service shall include government relations advice and assistance to the Embassy of the State of Qatar as directed by Bachner Group LLC

**2. Name of Consultants, Start Date and Compensation:**

<b>Name:</b>	<b>Period of Performance:</b>	<b>Consultant Bill Rate</b>
<b>Sam Kuebler</b>	<b>May 1, 2025 – December 31, 2025</b>	<b>\$15,000 per month</b>

**Client:**

Bachner Group LLC



**Signature**


**Name:** Carrie Bachner

**Title:** CEO

**Date:** 01May 2025

**Consultant:**

Lighthouse Strategies LLC



**Signature**

**Name:** Sam Kuebler

**Title:** Managing Partner

**Date:** 01May 2025