

Initial File #: L00008327062

GOVERNMENT OF THE DISTRICT OF COLUMBIA
DEPARTMENT OF LICENSING AND CONSUMER PROTECTION
CORPORATIONS DIVISION



C E R T I F I C A T E

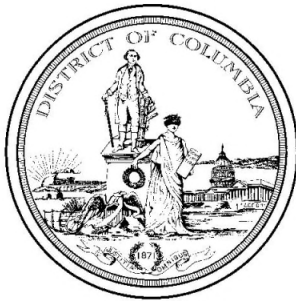
THIS IS TO CERTIFY that all applicable provisions of the District of Columbia Business Organizations Code have been complied with and accordingly, this **CERTIFICATE OF ORGANIZATION** is hereby issued to:

Lighthouse Strategies LLC

Effective Date: 3/16/2025

IN WITNESS WHEREOF I have hereunto set my hand and caused the seal of this office to be affixed as of 3/18/2025 2:22 PM

Business and Professional Licensing Administration



Rebecca Janovich

REBECCA JANOVICH
Superintendent of Corporations,
Corporations Division

Muriel Bowser
Mayor

Tracking #: RbiNb3Gh



DEPARTMENT OF LICENSING AND CONSUMER PROTECTION
District of Columbia Government
 Corporations Division

Articles of Organization for Domestic Limited Liability Company

One or more persons acting as the organizers under the provisions of the Title 29 of D.C. Code (Business Organizations Act) adopt the following Articles of Organization:

First: Company name:
Lighthouse Strategies LLC

Second: The street address of the initial principal office:
800 New Jersey Ave SE
Washington, District of Columbia 20003

Third: Registered agent's name and address in the District of Columbia:
Sam Harrison Kuebler
800 New Jersey Ave SE, unit 722
Washington, District of Columbia 20003

Fourth: The company will have one or more series that is treated as a separate entity which limits the debts, obligations, and other liabilities to the assets of a particular series as provided in the operating agreement as authorized by § 29-802.06: No

Answer 4A & 4B if answered "Yes"

Fourth A: The limited liability company has at least one member: YES

Fourth B: The date on which a person or persons became the company's initial member or members: 3/16/2025

Fifth: Effective Date: 3/16/2025

Sixth: Miscellaneous Provisions:

Beneficial Owner(s): Sam Harrison Kuebler, 800 New Jersey Ave SE, Washington, DC 20003

Seventh: Organizers Name & Address:

Name	Address
Sam Kuebler	800 New Jersey Ave SE, Washington, District of Columbia 20003

Eighth: Organizers executing this form:
No information provided.

If you sign this form you agree that anyone who makes a false statement can be punished by criminal penalties of a fine up to \$1000, imprisonment up to 180 days, or both, under DCOC § 22-2405;

Amount Paid: \$99.00
Date: 3/18/2025 2:22 PM
E-Signed

EXECUTION

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date	Printed Name	Signature
5/2/25	Sam Kuebler	