

Delaware

The First State

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I, JEFFREY W. BULLOCK, SECRETARY OF STATE OF THE STATE OF DELAWARE, DO HEREBY CERTIFY THE ATTACHED IS A TRUE AND CORRECT COPY OF THE CERTIFICATE OF CONVERSION OF A MARYLAND CORPORATION UNDER THE NAME OF "ACCESS PARTNERSHIP CORP." TO A DELAWARE CORPORATION, FILED IN THIS OFFICE ON THE THIRTIETH DAY OF DECEMBER, A.D. 2021, AT 1:08 O`CLOCK P.M.




Jeffrey W. Bullock, Secretary of State

6509968 8100F
SR# 20214265012

Authentication: 205125150
Date: 12-30-21

You may verify this certificate online at corp.delaware.gov/authver.shtml

STATE OF DELAWARE
CERTIFICATE OF CONVERSION
FROM A NON-DELAWARE CORPORATION
TO A DELAWARE CORPORATION
PURSUANT TO SECTION 265 OF THE
DELAWARE GENERAL CORPORATION LAW

- 1.) The jurisdiction where the Non-Delaware Corporation first formed is Maryland.
- 2.) The jurisdiction immediately prior to filing this Certificate is Maryland.
- 3.) The date the Non-Delaware Corporation first formed is April 2, 2001.
- 4.) The name of the Non-Delaware Corporation immediately prior to filing this Certificate is Access Partnership Corp..
- 5.) The name of the Corporation as set forth in the Certificate of Incorporation is Access Partnership Corp..

IN WITNESS WHEREOF, the undersigned being duly authorized to sign on behalf of the converting Non-Delaware Corporation have executed this Certificate on the 30th day of December, A.D. 2021.

By:  _____

Name: Gregory Francis
Print or Type

Title: President
Print or Type

State of Delaware
Secretary of State
Division of Corporations
Delivered 01:08 PM 12/30/2021
FILED 01:08 PM 12/30/2021
SR 20214265012 - File Number 6509968

Delaware

The First State

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I, JEFFREY W. BULLOCK, SECRETARY OF STATE OF THE STATE OF DELAWARE DO HEREBY CERTIFY THAT THE ATTACHED IS A TRUE AND CORRECT COPY OF THE CERTIFICATE OF INCORPORATION OF "ACCESS PARTNERSHIP CORP." FILED IN THIS OFFICE ON THE THIRTIETH DAY OF DECEMBER, A.D. 2021, AT 1:08 O`CLOCK P.M.




Jeffrey W. Bullock, Secretary of State

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STATE of DELAWARE
CERTIFICATE of INCORPORATION
A STOCK CORPORATION

- FIRST:** The name of this Corporation is Access Partnership Corp.
- SECOND:** Its registered office in the State of Delaware is to be located at 614 N DuPont Highway, Suite 210, in the City of Dover, County of Kent, Zip Code 19901.
- The registered agent in charge thereof is Advanced Corporate Agent Services, Inc.
- THIRD:** The purpose of the corporation is to engage in any lawful act or activity for which corporations may be organized under the General Corporation Law of Delaware.
- FOURTH:** The amount of the total stock this corporation is authorized to issue is 1,000 common shares with a par value of \$1.00 per share.

Holders of shares of common stock shall be entitled to one vote for each share of common stock held at all meetings of stockholders of the corporation (and written actions in lieu thereof). Holders of shares of common stock shall be entitled to receive ratably such dividends as may from time to time be declared by the board of directors. Dividends may be declared by the board of directors and paid by the corporation out of the unreserved and unrestricted earned surplus of the corporation, or out of the unreserved and unrestricted net earnings of the current fiscal year, or in treasury shares of the corporation, subject to the conditions and limitations imposed by the State of Delaware.

FIFTH: The name and mailing address of the incorporator are as follows:

- Name: Gregory Francis
- Mailing Address: 152 The Tower
1 St. George Wharf
London SW8 2DU
United Kingdom

I, the undersigned, for the purpose of forming a corporation under the laws of the State of Delaware, do make, file, and record this Certificate, and do certify that the facts herein stated are true, and I have accordingly hereunto set my hand this 30th day of December, A.D. 2021.



By: _____
(Incorporator)
Name: Gregory Francis

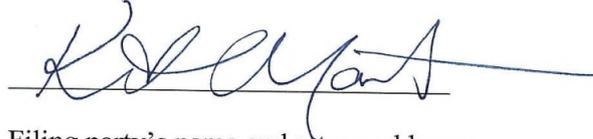
ARTICLES OF INCORPORATION FOR A MARYLAND STOCK CORPORATION

- FIRST: The undersigned, Kathryn Martin, whose address is 10832 Brewer House Road, Rockville, Maryland 20852, being at least eighteen years of age, does hereby form a corporation under the laws of the State of Maryland.
- SECOND: The name of the corporation is Access Partnership Corp.
- THIRD: The purposes for which the corporation is formed are to provide consulting services in the areas of telecommunications trade, telecommunications regulations, and/or telecommunications licensing; to have and exercise all powers now or hereafter conferred by the laws of the State of Maryland; and to do any and all things necessary, convenient or incidental to achievement of the foregoing.
- FOURTH: The street address of the principal office of the corporation in Maryland is 10832 Brewer House Road, Rockville, Maryland 20852.
- FIFTH: The name of the resident agent of the corporation in Maryland is Kathryn Martin, whose address is 10832 Brewer House Road, Rockville, Maryland 20852.
- SIXTH: The corporation has authority to issue (i) 1,000 shares of common stock, at \$1.00 par value per share; (ii) 1,000 shares of Class A Preferred Stock, at \$1.00 par value per share; and (iii) 1,000 shares of Class C Preferred Stock, at \$1.00 par value per share.
- SEVENTH: The number of directors of the corporation shall be four (4), which number may be increased or decreased pursuant to the bylaws of the corporation. The name(s) of the directors who shall act until the first meeting or until their successors are duly chosen and qualified are Gregory Francis, Kathryn Martin, Laura Sallstrom, and Colin Thomson.

[Signatures to follow]

IN WITNESS WHEREOF, I have signed these articles and acknowledge the same to be my act:

SIGNATURE OF INCORPORATOR:

A handwritten signature in cursive script, appearing to read 'K. Martin', written over a horizontal line.

Filing party's name and return address:

Kathryn Martin
10832 Brewer House Road, Rockville, MD 20852

I hereby consent to my designation in this document as resident agent for this corporation:

SIGNATURE OF RESIDENT AGENT LISTED IN FIFTH:

A handwritten signature in cursive script, appearing to read 'K. Martin', written over a horizontal line.

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date

Printed Name

Signature

11/08/25

Evan Yu

