

U.S. Department of Justice
 Washington, DC 20530

**Exhibit A to Registration Statement
 Pursuant to the Foreign Agents Registration Act of
 1938, as amended**

INSTRUCTIONS. Furnish this exhibit for EACH foreign principal listed in an initial statement and for EACH additional foreign principal acquired subsequently. The filing of this document requires the payment of a filing fee as set forth in Rule (d)(1), 28 C.F.R. § 5.5(d)(1). Compliance is accomplished by filing an electronic Exhibit A form at <https://www.fara.gov>.

Privacy Act Statement. The filing of this document is required by the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide this information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the FARA Unit in Washington, DC. Statements are also available online at the FARA Unit's webpage: <https://www.fara.gov>. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public online at: <https://www.fara.gov>.

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .22 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, FARA Unit, Counterintelligence and Export Control Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

1. Name of Registrant Universal Strategies Limited	2. Registration Number 7669
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3. Primary Address of Registrant
 2 Olde Hall Road, Hebron, CT 06248

4. Name of Foreign Principal Global Victoria - Victorian Government Trade & Investment Office	5. Address of Foreign Principal 1530 Wilson Blvd, suite 650 Arlington, VA 22209
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6. Country/Region Represented
 AUSTRALIA

7. Indicate whether the foreign principal is one of the following:

- Government of a foreign country¹
- Foreign political party
- Foreign or domestic organization: If either, check one of the following:
 - Partnership
 - Corporation
 - Association
 - Committee
 - Voluntary group
 - Other (*specify*) _____
- Individual-State nationality _____

8. If the foreign principal is a foreign government, state:

- a) Branch or agency represented by the registrant
 Government of Victoria - Global Victoria
- b) Name and title of official(s) with whom registrant engages
 See Appendix for Response

¹ "Government of a foreign country," as defined in Section 1(e) of the Act, includes any person or group of persons exercising sovereign de facto or de jure political jurisdiction over any country, other than the United States, or over any part of such country, and includes any subdivision of any such group and any group or agency to which such sovereign de facto or de jure authority or functions are directly or indirectly delegated. Such term shall include any faction or body of insurgents within a country assuming to exercise governmental authority whether such faction or body of insurgents has or has not been recognized by the United States.

9. If the foreign principal is a foreign political party, state:

- a) Name and title of official(s) with whom registrant engages

- b) Aim, mission or objective of foreign political party

10. If the foreign principal is not a foreign government or a foreign political party:

a) State the nature of the business or activity of this foreign principal.

b) Is this foreign principal:

- | | | |
|---|------------------------------|-----------------------------|
| Supervised by a foreign government, foreign political party, or other foreign principal | Yes <input type="checkbox"/> | No <input type="checkbox"/> |
| Owned by a foreign government, foreign political party, or other foreign principal | Yes <input type="checkbox"/> | No <input type="checkbox"/> |
| Directed by a foreign government, foreign political party, or other foreign principal | Yes <input type="checkbox"/> | No <input type="checkbox"/> |
| Controlled by a foreign government, foreign political party, or other foreign principal | Yes <input type="checkbox"/> | No <input type="checkbox"/> |
| Financed by a foreign government, foreign political party, or other foreign principal | Yes <input type="checkbox"/> | No <input type="checkbox"/> |
| Subsidized in part by a foreign government, foreign political party, or other foreign principal | Yes <input type="checkbox"/> | No <input type="checkbox"/> |

11. Explain fully all items answered "Yes" in Item 10(b).

12. If the foreign principal is an organization and is not owned or controlled by a foreign government, foreign political party or other foreign principal, state who owns and controls it.

EXECUTION

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date	Printed Name	Signature
11/19/2025	Anne S. Evans	Sign /s/Anne S. Evans
_____	_____	Sign _____
_____	_____	Sign _____
_____	_____	Sign _____

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date

Printed Name

Signature

11/16/2025

Anne S Evans



**Appendix
Response to Item 8(b)**

Item 8(b): If the foreign principal is a foreign government, state: Name and title of official(s) with whom registrant engages.

Brett Stevens
Commissioner, Americas
State of Victoria
330 Madison Ave, New York, NY 10017

U.S. Department of Justice
 Washington, DC 20530

**Exhibit B to Registration Statement
 Pursuant to the Foreign Agents Registration Act of
 1938, as amended**

INSTRUCTIONS. A registrant must furnish as an Exhibit B copies of each written agreement and the terms and conditions of each oral agreement with his foreign principal, including all modifications of such agreements, or, where no contract exists, a full statement of all the circumstances by reason of which the registrant is acting as an agent of a foreign principal. Compliance is accomplished by filing an electronic Exhibit B form at <https://www.fara.gov>.

Privacy Act Statement. The filing of this document is required for the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide the information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the FARA Unit in Washington, DC. Statements are also available online at the FARA Unit's webpage: <https://www.fara.gov>. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public online at: <https://www.fara.gov>.

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .32 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, FARA Unit, Counterintelligence and Export Control Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

1. Name of Registrant Universal Strategies Limited	2. Registration Number 7669
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3. Name of Foreign Principal
 Global Victoria – Victorian Government Trade & Investment Office

Check Appropriate Box:

- 4. The agreement between the registrant and the above-named foreign principal is a formal written contract. If this box is checked, attach a copy of the contract to this exhibit.
 - 5. There is no formal written contract between the registrant and the foreign principal. The agreement with the above-named foreign principal has resulted from an exchange of correspondence. If this box is checked, attach a copy of all pertinent correspondence, including a copy of any initial proposal which has been adopted by reference in such correspondence.
 - 6. The agreement or understanding between the registrant and the foreign principal is the result of neither a formal written contract nor an exchange of correspondence between the parties. If this box is checked, give a complete description below of the terms and conditions of the oral agreement or understanding, its duration, and the fees and expenses, if any, to be received.
7. What is the date of the contract or agreement with the foreign principal? 01/01/2021
8. Describe fully the nature and method of performance of the above indicated agreement or understanding.
 See Appendix for Response

9. Describe fully the activities the registrant engages in or proposes to engage in on behalf of the above foreign principal.

See Appendix for Response

10. Will the activities on behalf of the above foreign principal include political activities as defined in Section 1(o) of the Act.¹

Yes No

If yes, describe all such political activities indicating, among other things, the relations, interests or policies to be influenced together with the means to be employed to achieve this purpose. The response must include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials.

See Appendix for Response

11. Prior to the date of registration² for this foreign principal has the registrant engaged in any registrable activities, including political activities, for this foreign principal?

Yes No

If yes, describe in full detail all such activities. The response should include, among other things, the relations, interests, and policies sought to be influenced and the means employed to achieve this purpose. If the registrant arranged, sponsored, or delivered speeches, lectures, social media, internet postings, or media broadcasts, give details as to dates, places of delivery, names of speakers, and subject matter. The response must also include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials.

Set forth below a general description of the registrant's activities, including political activities.

Set forth below in the required detail the registrant's political activities.

Date	Contact	Method	Purpose
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12. During the period beginning 60 days prior to the obligation to register³ to the date of registration for this foreign principal, has the registrant received from the foreign principal, or from any other source, for or in the interests of the foreign principal, any contributions, income, money, or thing of value either as compensation, or for disbursement, or otherwise?

Yes No

If yes, set forth below in the required detail an account of such monies or things of value.

Date Received	From Whom	Purpose	Amount/Thing of Value
See Appendix for Response			

\$ 47,330.00

Total

13. During the period beginning 60 days prior to the obligation to register⁴ to the date of registration for this foreign principal, has the registrant disbursed or expended monies, or disposed of anything of value other than money, in connection with activity on behalf of the foreign principal or transmitted monies to any such foreign principal?

Yes No

If yes, set forth below in the required detail an account of such monies or things of value.

Date	Recipient	Purpose	Amount/Thing of Value
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1 "Political activity," as defined in Section 1(o) of the Act, means any activity which the person engaging in believes will, or that the person intends to, in any way influence any agency or official of the Government of the United States or any section of the public within the United States with reference to formulating, adopting, or changing the domestic or foreign policies of the United States or with reference to the political or public interests, policies, or relations of a government of a foreign country or a foreign political party.

2,3,4 Pursuant to Section 2(a) of the Act, an agent must register within ten days of becoming an agent, and before acting as such.

EXECUTION

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date	Printed Name	Signature
11/19/2025	Anne S. Evans	<input data-bbox="889 457 959 485" type="text" value="Sign"/> /s/Anne S. Evans
_____	_____	<input data-bbox="889 541 959 581" type="text" value="Sign"/> _____
_____	_____	<input data-bbox="889 630 959 669" type="text" value="Sign"/> _____
_____	_____	<input data-bbox="889 709 959 753" type="text" value="Sign"/> _____

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date

Printed Name

Signature

11/16/2025

Anne S Evans



Appendix Response to Item 8

Item 8: Describe fully the nature and method of performance of the above indicated agreement or understanding.

Agreement Date: 2021-present, event-based arrangements.

Written or Oral: Oral, confirmed via invoicing.

Terms & Scope: Lead generation; business-to-business matchmaking; company research; trade mission support; delegation logistics; event planning; capability analysis; introductions to U.S. commercial contacts; occasional support for meetings involving Victorian and U.S. officials.

Duration: Event-specific engagements from 2021 through present.

Compensation: Project-based lump-sum payments via wire transfer including professional fees and expenses.

Third-Party Contributions: None.

Appendix Response to Item 9

Item 9: Describe fully the activities the registrant engages in or proposes to engage in on behalf of the above foreign principal.

Activities Performed: Commercial trade and investment support; business-to-business matchmaking; lead generation; trade mission logistics; event coordination; dissemination of company profiles, questionnaires, and capability statements; participation in meetings that may include U.S. state or federal officials in a trade context.

Political Activities: None. No lobbying or attempts to influence U.S. policy or legislation.

Purpose of Activities: Promote trade and investment between the State of Victoria and U.S. companies; support Victorian company delegation visits; support U.S. companies exploring opportunities in Victoria; facilitate commercial discussions including AUKUS supply chain opportunities.

Specific Policies Influenced: None. No requests or advocacy for policy, regulatory, or legislative changes.

Intended Audience: U.S. aerospace and defense companies; state-level economic development agencies; Victorian companies; occasionally Members of Congress in trade contexts (e.g., Friends of Australia Caucus); U.S. officials interested in AUKUS commercial collaboration.

Appendix Response to Item 10

Item 10: Will the activities on behalf of the above foreign principal include political activities as defined in Section 1(o) of the Act. If yes, describe all such political activities indicating, among other things, the relations, interests or policies to be influenced together with the means to be employed to achieve this purpose. The response must include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials.

Activities Performed: Commercial trade and investment support; business-to-business matchmaking; lead generation; trade mission logistics; event coordination; dissemination of company profiles, questionnaires, and capability statements; participation in meetings that may include U.S. state or federal officials in a trade context.

Political Activities: None. No lobbying or attempts to influence U.S. policy or legislation.

Purpose of Activities: Promote trade and investment between the State of Victoria and U.S. companies; support Victorian company delegation visits; support U.S. companies exploring opportunities in Victoria; facilitate commercial discussions including AUKUS supply chain opportunities.

Specific Policies Influenced: None. No requests or advocacy for policy, regulatory, or legislative changes.

Intended Audience: U.S. aerospace and defense companies; state-level economic development agencies; Victorian companies; occasionally Members of Congress in trade contexts (e.g., Friends of Australia Caucus); U.S. officials interested in AUKUS commercial collaboration.

Informational Materials Distributed: business-to-business questionnaires; Victorian company profiles; event programs; capability statements; trade mission participant lists.

Prior Activities (NSD-1 Item 12)

2021 - State of Victoria Virtual Trade Mission: Recruited U.S. companies; distributed capability questionnaires; coordinated virtual business-to-business meetings. No U.S. government involvement.

2021 - New South Wales (NSW) One-Time Engagement: Prepared Boston-region trade & investment information for NSW companies; no U.S. government involvement; commercial-only materials; one invoice issued.

2022-2025 - Victoria Event Support: Lead generation; business-to-business matchmaking; delegation logistics; support for Land Forces (2022, 2024), Avalon (2023, 2025), AUSA (2022-2025), Sea Air Space (2022-2025), IndoPac (2022, 2025), UK 2023 trade show.

Meetings with U.S. Officials: Occasional, incidental to trade missions; discussions focus on commercial opportunities and AUKUS supply chain; no lobbying or policy advocacy by registrant.

Appendix Response to Item 12

Item 12: During the period beginning 60 days prior to the obligation to register for this foreign principal, has the registrant received from the foreign principal, or from any other source, for or in the interests of the foreign principal, any contributions, income, money, or thing of value either as compensation, or for disbursement, or otherwise? If yes, set forth below in the required detail an account of such monies or things of value.

Date Received	From Whom	Purpose	Amount/Thing of Value
01/14/2021	NSW Treasury, USA Office, San Francisco	Digital Tech Stream Program. Develop and present a 90 minute virtual program covering Boston and the New England Region.	\$ 5,000.00
03/03/2021	Global Victoria Victorian Government Trade and Investment	Support of Aerospace/Defense Trade Mission	\$ 10,000.00
10/07/2022	Global Victoria Victorian Government Trade and Investment	Consulting Services for Investment Prospects. Scheduled and conducted meetings with qualified investment prospects. Made introductions and schedule meetings with potential investors at Land Forces. Scheduled and participated in recruitment meetings for Avalon. Supported planning for AUSA meetings. Facilitate introductions of Victoria representatives and help moderate the discussions with companies that express potential interest in conducting defence-related business operations in Victoria.	\$ 8,000.00
04/16/2024	Global Victoria Victorian Government Trade and Investment	Support for Defence Roadshow. Working with industry groups, service providers, manufacturing clusters and primes to support B2B meeting and logistics. Support Victoria staff and participants during Roadshow US\$ to A\$ at exchange rate 1/66 Contract A\$ 20,000, 75% payment A\$ 15,000 received, US\$9,900, Due now remaining AU\$5,000 US\$ 3,330	\$ 3,330.00
05/29/2024	Global Victoria Victorian Government Trade and Investment	Support for Land Forces Show. Provide outreach to US States, companies, VIPs. Coordinate virtual and in person meetings.	\$ 5,000.00
01/09/2025	Global Victoria Victorian Government Trade and Investment	Support for Avalon 2025 Airshow. Working with industry groups, service providers, manufacturing clusters and primes to support recruitment, B2B meeting and logistics. Support Victoria staff and participants during the airshow.	\$ 8,000.00
05/19/2025	Global Victoria Victorian Government Trade and Investment	Gweo Trade Mission. Washington DC meetings and Events. Briefing for Trade mission participants at ADI.	\$ 8,000.00