

Space For Office Use Only

4. APPOINTMENT OF REGISTERED AGENT

Print or type name of agent: Lloyd R. Evans, Jr.	Business/initial registered office address: 2 Olde Hall Road Hebron, CT 06248
	Residence address: 2 Olde Hall Road Hebron, CT 06248

Acceptance of appointment

Lloyd R. Evans, Jr.

 Signature of agent

5. OTHER PROVISIONS:

6. EXECUTION

Dated this 7th day of July, 1999

Certificate must be signed by each incorporator.

PRINT OR TYPE NAME OF INCORPORATOR(S)	SIGNATURE(S)	COMPLETE ADDRESS(ES)
Anne S. Evans	<i>Anne S. Evans</i>	2 Olde Hall Road Hebron, CT 06248
Arthur P. Meisler	<i>Arthur P. Meisler</i>	30 Lafayette Square Vernon, CT 06066
Lloyd R. Evans, Jr.	<i>Lloyd R. Evans, Jr.</i>	2 Olde Hall Road Hebron, CT 06248

CERTIFICATE OF INCORPORATION

STOCK CORPORATION

Office of the Secretary of the State

30 Trinity Street / P.O. Box 150470 / Hartford, CT 06115-04 / new 1-97

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1. NAME OF CORPORATION:

UNIVERSAL STRATEGIES LIMITED

2. TOTAL NUMBER OF AUTHORIZED SHARES: Twenty Thousand

If the corporation has more than one class of shares, it must designate each class and the number of shares authorized within each class below

Class	Number of shares per class
Common, no par value	20,000

3. TERMS, LIMITATIONS, RELATIVE RIGHTS AND PREFERENCES OF EACH CLASS OF SHARES AND SERIES THEREOF PURSUANT TO CONN. GEN. STAT. SECTION 33-665:

ORGANIZATION AND FIRST REPORT**STOCK CORPORATION**

Office of the Secretary of the State

30 Trinity Street / P.O. Box 150470 / Hartford, CT 06115-0470 / Rev 1-97

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1. Name of Corporation:

UNIVERSAL STRATEGIES LIMITED

2. Date of Organization Meeting: July / 7th / 1999**3. Address of Principal Office** (street address required - P.O. Box not acceptable):2 Olde Hall Road
Hebron, CT 06248**4. Officers**

(street address required - P.O. Box not acceptable)

NAME	TITLE	RESIDENCE ADDRESS	BUSINESS ADDRESS
Lloyd R. Evans, Jr.	President	2 Olde Hall Road Hebron, CT 06248	2 Olde Hall Road Hebron, CT 06248
Anne S. Evans	Secretary Treasurer	2 Olde Hall Road Hebron, CT 06248	2 Olde Hall Road Hebron, CT 06248


5. Directors

(street address required - P.O. Box not acceptable)

NAME	RESIDENCE ADDRESS	BUSINESS ADDRESS
Anne S. Evans	2 Olde Hall Road Hebron, CT 06248	2 Olde Hall Road Hebron, CT - 06248
Lloyd R. Evans, Jr.	2 Olde Hall Road Hebron, CT 06248	2 Olde Hall Road Hebron, CT 06248
Arthur P. Meisler	4 Farmstead Road Storrs, CT 06268	30 Lafayette Square Vernon, CT 06066

Note: If additional space is needed, please reference an 812X11 attachment

6. EXECUTIONDated this 7th day of July, 1999

Anne S. Evans	Secretary	
Print or type name of signatory	Capacity of signatory	Signature

SECRETARY OF THE STATE
30 TRINITY STREET
P.O. BOX 150470
HARTFORD, CT 06115-0470

JULY 16, 1999

FLAHERTY, MEISLER & COURTNEY
30 LAFAYETTE SQ., STE. 116
VERNON, CT 06066-4554

RE: Acceptance of Business Filing

This letter is to confirm the acceptance of the following business filing:

Business Name:
UNIVERSAL STRATEGIES LIMITED

Work Order Number: 1999103130-001
Business Filing Number: 0001999128
Type of Request: ORGANIZATION AND FIRST REPORT
File Date/Time: JUL 15 1999 08:30 AM
Effective Date/Time: JUL 15 1999 08:30 AM
Work Order Payment Received: 100.00
Payment Received: 100.00
Account Balance: .00
Customer Id: 522913
Business Id: 0625425

If applicable for this type of request, a summary of the business information now on our records for this business is enclosed.

If you would like copies of this filing you must complete a Request for Corporate Copies and submit it with the appropriate fee.

FRANK GOULD
Commercial Recording Division
860-509-6003

RECEIVED
JUL 19 1999

FLAHERTY, MEISLER & COURTNEY

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date

Printed Name

Signature

11/16/2025

Anne S Evans

