

U.S. Department of Justice  
Washington, DC 20530

**Registration Statement**  
**Pursuant to the Foreign Agents Registration Act of 1938, as amended**

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**I--REGISTRANT**

1. Name of Registrant

universal strategies Limited

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2. Registration Number (To be assigned by the FARA Unit)

7669

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3. Primary Business Address

2 Olde Hall Road, Hebron, CT 06248

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4. If the registrant is an individual, furnish the following information:

(a) Residence address(es)

(b) Nationality

(c) Year of birth

(d) Present citizenship

(e) If present citizenship not acquired by birth, state when, where, and how acquired

(f) Occupation

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5. If the registrant is not an individual, furnish the following information:

(a) Type of organization: Committee  Association  Partnership  Voluntary group   
Corporation  Other (*specify*) \_\_\_\_\_

(b) Date and place of organization 07/07/1999, Hebron, CT

(c) Name of responsible individual Anne S. Evans  
(e.g., officer, director or partner)

(d) Other business address(es), if any, including 222 Pitkin Street, East Hartford, CT 06108  
locations of branch or local offices

(e) If a membership organization, provide number of members

(f) List all partners, officers, directors or persons performing the functions of an officer or director of the registrant.

Name	Residence Address	Citizenship	Position
Anne S Evans	2 Olde Hall Road Hebron, CT 06248	UNITED STATES	CEO, Universal Strategies Limited

(g) Which of the above named persons renders services directly in furtherance of the interests of any of the foreign principals?

Name	Foreign Principal(s)	Services
See Appendix for Response		

(h) Describe the nature of the registrant's regular business or activity.

Commercial trade and investment support; B2B matchmaking; lead generation; trade mission logistics; event coordination; dissemination of company profiles, questionnaires, and capability statements; participation in meetings that may include U.S. state or federal officials in a trade context.

(i) Give a complete description of the ownership and control structure of the registrant.

100% owned by Anne S. Evans (U.S. citizen), Director & CEO

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6. List all individuals, other than those listed in Item 5(g), who render services or will render services to the registrant directly in furtherance of the interests of any foreign principal(s) in other than a clerical, secretarial, or in a related or similar capacity.

Name	Residence Address	Foreign Principal(s)	Services
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**II--FOREIGN PRINCIPAL**

7. List every foreign principal<sup>1</sup> for whom the registrant is acting or has agreed to act.

Foreign Principal	Foreign Principal Address
Global Victoria - Victorian Government Trade & Investment Office	1530 Wilson Blvd, Suite 650 Arlington, VA 22209

**III--ACTIVITIES**

8. In addition to the activities described in any Exhibit B to this statement, will the registrant engage or is the registrant engaging now in activity or rendering services on its own behalf which benefits any or all of its foreign principals?

Yes  No

If yes, describe fully.

Foreign Principal	Activities/Services
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**IV--FINANCIAL INFORMATION**

9. (a) **RECEIPTS-MONIES**

During the period beginning 60 days prior to the date of the registrant's obligation to register<sup>2</sup> under FARA to the date of registration, has the registrant received from any foreign principal named in Item 7 of this statement, or from any other source, for or in the interests of any such foreign principal, any contributions, income, or money either as compensation, or for disbursement or otherwise? Yes  No

If yes, set forth below in the required detail and separately for each such foreign principal an account of such monies.<sup>3</sup>

Foreign Principal	Date Received	From Whom	Purpose	Amount	Subtotal
See Appendix for Response					

\$ 47,330.00

Total

<sup>1</sup> The term "foreign principal," as defined in Section 1(b) of the Act, includes a foreign government, foreign political party, foreign organization, foreign individual and, for the purpose of registration, an organization or an individual any of whose activities are directly or indirectly supervised, directed, controlled, financed, or subsidized in whole or in major part by a foreign government, foreign political party, foreign organization or foreign individual.

<sup>2</sup> An agent must register within 10 days of becoming an agent, and before acting as such.

<sup>3</sup> A registrant is required to file an Exhibit D if he collects or receives contributions, loans, monies, or other things of value for a foreign principal, as part of a fundraising campaign. There is no printed form for this exhibit. (See 28 C.F.R. § 5.201(e)).

**(b) RECEIPTS-THINGS OF VALUE**

During the period beginning 60 days prior to the date of the registrant's obligation to register<sup>4</sup> under FARA to the date of registration, has the registrant received anything of value<sup>5</sup> other than money, from any foreign principal named in Item 7 of this statement, or from any other source, for or in the interests of any such foreign principal?

Yes  No

If yes, furnish the following information:

Foreign Principal	Date Received	From Whom	Purpose	Thing of Value
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**10. (a) DISBURSEMENTS-MONIES**

During the period beginning 60 days prior to the date of the registrant's obligation to register<sup>6</sup> under FARA to the date of registration, has the registrant disbursed or expended monies in connection with activity on behalf of any foreign principal named in Item 7 of this statement or transmitted monies to any such foreign principal?

Yes  No

If yes, set forth below in the required detail and separately for each such foreign principal named including monies transmitted, if any, to each foreign principal.

Foreign Principal	Date	Recipient	Purpose	Amount	Subtotal
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**(b) DISBURSEMENTS-THINGS OF VALUE**

During the period beginning 60 days prior to the date of the registrant's obligation to register<sup>7</sup> under FARA to the date of registration, has the registrant disposed of any thing of value<sup>8</sup> other than money in furtherance of or in connection with its activities on behalf of any foreign principal named in Item 7 of this statement? Yes  No

If yes, furnish the following information:

Foreign Principal	Date	Recipient	Purpose	Thing of Value
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**(c) DISBURSEMENTS-POLITICAL CONTRIBUTIONS**

During the period beginning 60 days prior to the date of the registrant's obligation to register<sup>9</sup> under FARA to the date of registration, has the registrant (or any short form registrant) made any contribution of money or other thing of value from its own funds and on its own behalf in connection with an election to any political office or in connection with any primary election, convention, or caucus held to select candidates for any political office? Yes  No

If yes, furnish the following information:

Date	Donor	Political Organization/Candidate	Method	Amount/Thing of Value
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4, 6, 7 and 9 See *supra* note 2, at 3.

5 and 8 Things of value include but are not limited to gifts, interest-free loans, expense-free travel, favored stock purchases, exclusive rights, favored treatment over competitors, "kickbacks", and the like.

**V--INFORMATIONAL MATERIALS<sup>10</sup>**

11. Prior to the time of filing this statement,<sup>11</sup> has the registrant prepared, disseminated, or caused to be disseminated, any informational materials on behalf of any foreign principal listed in Item 7 of this statement?

Yes  No

If yes, identify each foreign principal, list the type of informational materials, and file the informational materials.

Foreign Principal	Type of Informational Materials
Global Victoria - Victorian Government Trade & Investment Office	Advertising campaigns; Pamphlets or other publications

12. (a) Will the activities of the registrant on behalf of any foreign principal include the preparation or dissemination of informational materials?

Yes  No

(b) If yes, identify each foreign principal and respond to the remaining items in this section.

Global Victoria - Victorian Government Trade & Investment Office

13. Has a budget been established or specified sum of money allocated to finance the registrant's activities in preparing or disseminating informational materials? Yes  No

If yes, identify each foreign principal, and specify the period of time and the amount.

Foreign Principal	Period of Time	Amount
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14. Will any individuals or organizations, including public relations firms or publicity agents, participate in the preparation or dissemination of informational materials?

Yes  No

If yes, furnish the names and addresses of the individuals or organizations.

Name	Address	Foreign Principal(s)
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15. Activities in preparing or disseminating informational materials will include the use of the following:

- Magazine or newspaper     
 Advertising campaigns     
 Press releases     
 Pamphlets or other publications  
 Lectures or speeches     
 Radio or TV broadcasts     
 Motion picture films     
 Letters or telegrams  
 Email  
 Website URL(s): \_\_\_\_\_  
 Social Media website URL(s): \_\_\_\_\_  
 Other (*specify*) \_\_\_\_\_

<sup>10</sup> The term informational materials includes any oral, visual, graphic, written, or pictorial information or matter of any kind, including that published by means of advertising, books, periodicals, newspapers, lectures, broadcasts, motion pictures, electronic communications, or any means or instrumentality of interstate or foreign commerce or otherwise. Informational materials disseminated by an agent of a foreign principal as part of an activity in itself exempt from registration, or an activity which by itself would not require registration, need not be filed pursuant to Section 4(b) of the Act.

<sup>11</sup> See *supra* note 2, at 3.

16. Informational materials will be disseminated among the following groups:

- |  |  |
|--|--|
| <input checked="" type="checkbox"/> Public officials | <input type="checkbox"/> Civic groups or associations                          |
| <input type="checkbox"/> Legislators                 | <input type="checkbox"/> Libraries   |
| <input type="checkbox"/> Government agencies         | <input type="checkbox"/> Educational groups                                    |
| <input type="checkbox"/> Newspapers                  | <input type="checkbox"/> Nationality groups                                    |
| <input type="checkbox"/> Editors                     | <input checked="" type="checkbox"/> Other ( <i>specify</i> ) <u>Businesses</u> |

17. Indicate the language to be used in the informational materials:

- English  Other (*specify*) \_\_\_\_\_

**VI--EXHIBITS AND ATTACHMENTS**

18. (a) The following described exhibits shall be filed with a Registration Statement:

*Exhibit A-* This exhibit, which is filed on Form NSD-3, sets forth the information required to be disclosed concerning each foreign principal named in Item 6.

*Exhibit B-* This exhibit, which is filed on Form NSD-4, sets forth the information concerning the agreement or understanding between the registrant and the foreign principal.

(b) An Exhibit C shall be filed when applicable. This exhibit, for which no printed form is provided, consists of a true copy of the charter, articles of incorporation, association, constitution, and bylaws of a registrant that is an organization. A waiver of the requirement to file an Exhibit C may be obtained for good cause shown upon written application to the Assistant Attorney General, National Security Division, U.S. Department of Justice, Washington, DC 20530. (*See* 28 C.F.R. § 5.201(c) and (d)).

(c) An Exhibit D shall be filed when applicable. This exhibit, for which no printed form is provided, sets forth an account of money collected or received as a result of a fund raising campaign and transmitted for a foreign principal (*See* 28 C.F.R. § 5.201(e)).

**VII--EXECUTION**

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date	Printed Name	Signature <sup>12</sup>
<u>11/19/2025</u>	<u>Anne S. Evans</u>	<u><input type="text" value="Sign"/> /s/Anne S. Evans</u>
<u>                    </u>	<u>                    </u>	<u><input type="text" value="Sign"/> _____</u>
<u>                    </u>	<u>                    </u>	<u><input type="text" value="Sign"/> _____</u>
<u>                    </u>	<u>                    </u>	<u><input type="text" value="Sign"/> _____</u>

12 This statement shall be signed by the individual agent, if the registrant is an individual, or by a majority of those partners, officers, directors or persons performing similar functions, if the registrant is an organization, except that the organization can, by power of attorney, authorize one or more individuals to execute this statement on its behalf.

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date

Printed Name

Signature

11/16/2025

Anne S Evans



## Appendix Response to Item 5(g)

**Item 5(g): If the registrant is not an individual, furnish the following information: Which of the above named persons renders services directly in furtherance of the interests of any of the foreign principals?**

<b>Person</b>	<b>Foreign Principal(s)</b>	<b>Services</b>
Anne S Evans	Global Victoria - Victorian Government Trade & Investment Office	Trade & investment support; delegation logistics; business-to-business facilitation; trade mission participation; capability analysis; attendance at meetings involving Victorian and U.S. officials in a commercial context.

## Appendix Response to Item 9(a)

**Item 9(a): RECEIPTS-MONIES:** During the period beginning 60 days prior to the date of the registrant's obligation to register under FARA, has the registrant received from any foreign principal named in Item 7 of this statement, or from any other source, for or in the interests of any such foreign principal, any contributions, income, or money either as compensation, or for disbursement or otherwise? If yes, set forth below in the required detail and separately for each such foreign principal an account of such monies.

Foreign Principal	Date Received	From Whom	Purpose	Amount	Subtotal
Global Victoria - Victorian Government Trade & Investment Office	01/14/2021	NSW Treasury, USA Office, San Francisco	Digital Tech Stream Program. Develop and present a 90 minute virtual program covering Boston and the New England Region.	\$ 5,000.00	
Global Victoria - Victorian Government Trade & Investment Office	03/03/2021	Global Victoria Victorian Government Trade and Investment	Support of Aerospace/Defense Trade Mission	\$ 10,000.00	
Global Victoria - Victorian Government Trade & Investment Office	10/07/2022	Global Victoria Victorian Government Trade and Investment	Consulting Services for Investment Prospects. Scheduled and conducted meetings with qualified investment prospects. Made introductions and schedule meetings with potential investors at Land Forces. Scheduled and participated in recruitment meetings for Avalon. Supported planning for AUSA meetings. Facilitate introductions of Victoria representatives and help moderate the discussions with companies that express potential interest in conducting defence-related business operations in Victoria.	\$ 8,000.00	
Global Victoria - Victorian Government Trade & Investment Office	04/16/2024	Global Victoria Victorian Government Trade and Investment	Support for Defence Roadshow. Working with industry groups, service providers, manufacturing clusters and primes to support B2B meeting and logistics. Support Victoria staff and participants during Roadshow US\$ to A\$ at exchange rate 1/66 Contract A\$ 20,000, 75% payment A\$ 15,000 received, US\$9,900, Due now remaining AU\$5,000 US\$ 3,330	\$ 3,330.00	
Global Victoria - Victorian Government Trade & Investment Office	05/29/2024	Global Victoria Victorian Government Trade and Investment	Support for Land Forces Show. Provide outreach to US States, companies, VIPs. Coordinate virtual and in person meetings.	\$ 5,000.00	
Global Victoria - Victorian Government Trade & Investment	01/09/2025	Global Victoria Victorian Government Trade	Support for Avalon 2025 Airshow. Working with industry groups,	\$ 8,000.00	

Office		and Investment	service providers, manufacturing clusters and primes to support recruitment, B2B meeting and logistics. Support Victoria staff and participants during the airshow.		
Global Victoria - Victorian Government Trade & Investment Office	05/19/2025	Global Victoria Victorian Government Trade and Investment	Gweo Trade Mission. Washington DC meetings and Events. Briefing for Trade mission participants at ADI.	\$ 8,000.00	
Global Victoria - Victorian Government Trade & Investment Office	-----	-----	-----	----->	\$ 47,330.00