

U.S. Department of Justice  
 Washington, DC 20530

**Exhibit A to Registration Statement  
 Pursuant to the Foreign Agents Registration Act of  
 1938, as amended**

INSTRUCTIONS. Furnish this exhibit for EACH foreign principal listed in an initial statement and for EACH additional foreign principal acquired subsequently. The filing of this document requires the payment of a filing fee as set forth in Rule (d)(1), 28 C.F.R. § 5.5(d)(1). Compliance is accomplished by filing an electronic Exhibit A form at <https://www.fara.gov>.

Privacy Act Statement. The filing of this document is required by the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide this information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the FARA Unit in Washington, DC. Statements are also available online at the FARA Unit's webpage: <https://www.fara.gov>. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public online at: <https://www.fara.gov>.

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .22 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, FARA Unit, Counterintelligence and Export Control Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

1. Name of Registrant  Dr. BARBARA ANN FECSO	2. Registration Number  7730
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3. Primary Address of Registrant  
 1701 N. STAFFORD STREET, ARLINGTON, VA 22207

4. Name of Foreign Principal  NATIONAL SUGAR CHAMBER	5. Address of Foreign Principal  RIO NIAGARA 11 COL. CUAUHTEMOC, CIUDAD DE MEXICO MEXICO 06500
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6. Country/Region Represented  
 MEXICO

7. Indicate whether the foreign principal is one of the following:

- Government of a foreign country<sup>1</sup>
- Foreign political party
- Foreign or domestic organization: If either, check one of the following:
  - Partnership
  - Corporation
  - Association
  - Committee
  - Voluntary group
  - Other (*specify*) \_\_\_\_\_
- Individual-State nationality \_\_\_\_\_

8. If the foreign principal is a foreign government, state:

- a) Branch or agency represented by the registrant
  
- b) Name and title of official(s) with whom registrant engages

<sup>1</sup> "Government of a foreign country," as defined in Section 1(e) of the Act, includes any person or group of persons exercising sovereign de facto or de jure political jurisdiction over any country, other than the United States, or over any part of such country, and includes any subdivision of any such group and any group or agency to which such sovereign de facto or de jure authority or functions are directly or indirectly delegated. Such term shall include any faction or body of insurgents within a country assuming to exercise governmental authority whether such faction or body of insurgents has or has not been recognized by the United States.

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9. If the foreign principal is a foreign political party, state:

- a) Name and title of official(s) with whom registrant engages
- b) Aim, mission or objective of foreign political party

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10. If the foreign principal is not a foreign government or a foreign political party:

a) State the nature of the business or activity of this foreign principal.

the Mexican Sugar Chamber (Cámara Nacional de las Industrias Azucarera y Alcohólera) serves as the official national body representing the industrial side of Mexico's sugarcane sector. Founded in 1943, its primary mandate is to protect, represent, and advance the interests of the business owners and corporations that operate the country's sugar mills (ingenios) and distilleries

b) Is this foreign principal:

- |   |   |
|---|---|
| Supervised by a foreign government, foreign political party, or other foreign principal         | Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> |
| Owned by a foreign government, foreign political party, or other foreign principal              | Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> |
| Directed by a foreign government, foreign political party, or other foreign principal           | Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> |
| Controlled by a foreign government, foreign political party, or other foreign principal         | Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> |
| Financed by a foreign government, foreign political party, or other foreign principal           | Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> |
| Subsidized in part by a foreign government, foreign political party, or other foreign principal | Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> |

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11. Explain fully all items answered "Yes" in Item 10(b).

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12. If the foreign principal is an organization and is not owned or controlled by a foreign government, foreign political party or other foreign principal, state who owns and controls it.

The National Sugar and Alcohol Chamber (CNIAA) is an industrial association established in 1943 pursuant to the Mexican Law of Business Chambers and their Confederations. Membership is comprised of sugar and alcohol production entities (mills) on a voluntary basis, and the Chamber is governed and administered exclusively by its members

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**EXECUTION**

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date	Printed Name	Signature
05/31/2026	BARBARA FECSO	<input data-bbox="886 407 954 443" type="text" value="Sign"/> /s/BARBARA FECSO
_____	_____	<input data-bbox="886 491 954 527" type="text" value="Sign"/> _____
_____	_____	<input data-bbox="886 575 954 611" type="text" value="Sign"/> _____
_____	_____	<input data-bbox="886 659 954 695" type="text" value="Sign"/> _____

Received by NSD/FARA Registration Unit 06/01/2026 9:15:39 AM  
22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date

Printed Name

Signature

5/29/2024 BARBARA ANN FECSO Barbara Ann Fecso  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

U.S. Department of Justice  
Washington, DC 20530

**Exhibit B to Registration Statement  
Pursuant to the Foreign Agents Registration Act of  
1938, as amended**

**INSTRUCTIONS.** A registrant must furnish as an Exhibit B copies of each written agreement and the terms and conditions of each oral agreement with his foreign principal, including all modifications of such agreements, or, where no contract exists, a full statement of all the circumstances by reason of which the registrant is acting as an agent of a foreign principal. Compliance is accomplished by filing an electronic Exhibit B form at <https://www.fara.gov>.

**Privacy Act Statement.** The filing of this document is required for the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide the information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the FARA Unit in Washington, DC. Statements are also available online at the FARA Unit's webpage: <https://www.fara.gov>. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public online at: <https://www.fara.gov>.

**Public Reporting Burden.** Public reporting burden for this collection of information is estimated to average .32 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, FARA Unit, Counterintelligence and Export Control Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

1. Name of Registrant DR. BARBARA ANN FECSO	2. Registration Number 7730
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3. Name of Foreign Principal  
NATIONAL SUGAR CHAMBER

Check Appropriate Box:

- 4.  The agreement between the registrant and the above-named foreign principal is a formal written contract. If this box is checked, attach a copy of the contract to this exhibit.
- 5.  There is no formal written contract between the registrant and the foreign principal. The agreement with the above-named foreign principal has resulted from an exchange of correspondence. If this box is checked, attach a copy of all pertinent correspondence, including a copy of any initial proposal which has been adopted by reference in such correspondence.
- 6.  The agreement or understanding between the registrant and the foreign principal is the result of neither a formal written contract nor an exchange of correspondence between the parties. If this box is checked, give a complete description below of the terms and conditions of the oral agreement or understanding, its duration, and the fees and expenses, if any, to be received.
- 7. What is the date of the contract or agreement with the foreign principal? 05/01/2026
- 8. Describe fully the nature and method of performance of the above indicated agreement or understanding.

consultant agrees to perform the scope of activities outlined below in return for \$10,000 per month compensation. Failure to perform ends the contract with a 30-day notice.

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9. Describe fully the activities the registrant engages in or proposes to engage in on behalf of the above foreign principal.

See Appendix for Response

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10. Will the activities on behalf of the above foreign principal include political activities as defined in Section 1(o) of the Act.<sup>1</sup>

Yes  No

If yes, describe all such political activities indicating, among other things, the relations, interests or policies to be influenced together with the means to be employed to achieve this purpose. The response must include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials.

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11. Prior to the date of registration<sup>2</sup> for this foreign principal has the registrant engaged in any registrable activities, including political activities, for this foreign principal?

Yes  No

If yes, describe in full detail all such activities. The response should include, among other things, the relations, interests, and policies sought to be influenced and the means employed to achieve this purpose. If the registrant arranged, sponsored, or delivered speeches, lectures, social media, internet postings, or media broadcasts, give details as to dates, places of delivery, names of speakers, and subject matter. The response must also include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials.

Set forth below a general description of the registrant's activities, including political activities.

Set forth below in the required detail the registrant's political activities.

Date	Contact	Method	Purpose
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12. During the period beginning 60 days prior to the obligation to register<sup>3</sup> to the date of registration for this foreign principal, has the registrant received from the foreign principal, or from any other source, for or in the interests of the foreign principal, any contributions, income, money, or thing of value either as compensation, or for disbursement, or otherwise?

Yes  No

If yes, set forth below in the required detail an account of such monies or things of value.

Date Received	From Whom	Purpose	Amount/Thing of Value
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13. During the period beginning 60 days prior to the obligation to register<sup>4</sup> to the date of registration for this foreign principal, has the registrant disbursed or expended monies, or disposed of anything of value other than money, in connection with activity on behalf of the foreign principal or transmitted monies to any such foreign principal?

Yes  No

If yes, set forth below in the required detail an account of such monies or things of value.

Date	Recipient	Purpose	Amount/Thing of Value
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<sup>1</sup> "Political activity," as defined in Section 1(o) of the Act, means any activity which the person engaging in believes will, or that the person intends to, in any way influence any agency or official of the Government of the United States or any section of the public within the United States with reference to formulating, adopting, or changing the domestic or foreign policies of the United States or with reference to the political or public interests, policies, or relations of a government of a foreign country or a foreign political party.

<sup>2,3,4</sup> Pursuant to Section 2(a) of the Act, an agent must register within ten days of becoming an agent, and before acting as such.

**EXECUTION**

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date	Printed Name	Signature
06/01/2026	Barbara Ann Fecso	<input data-bbox="889 457 959 485" type="text" value="Sign"/> /s/Barbara Ann Fecso
_____	_____	<input data-bbox="889 541 959 583" type="text" value="Sign"/> _____
_____	_____	<input data-bbox="889 630 959 672" type="text" value="Sign"/> _____
_____	_____	<input data-bbox="889 714 959 756" type="text" value="Sign"/> _____

Received by NSD/FARA Registration Unit 06/01/2026 9:15:43 AM  
22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date

Printed Name

Signature

5/29/2024    BARBARA ANN FECSO    Barbara Ann Fecso

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

## **Appendix Response to Item 9**

**Item 9: Describe fully the activities the registrant engages in or proposes to engage in on behalf of the above foreign principal.**

### Stakeholder Mapping and Meeting Agenda

Consultant shall prepare and deliver to Client a comprehensive map identifying key stakeholders and government officials connected to the Antidumping and Countervailing Duty Suspension Agreements ("AD/CVD SAs") between Mexico and the United States concerning sugar. Such deliverable shall include proposed messaging strategies and a recommended agenda for meetings with said stakeholders and officials.

### 2. Technical Advice Regarding AD/CVD SAs

Consultant shall provide technical advice to Client on potential modifications to the AD/CVD SAs to promote Mexico's guaranteed access to supply the United States' sugar needs, as they relate to U.S. law and Mexico's right of first refusal. Such advice shall include, without limitation, recommendations for establishing a benchmark guaranteeing a minimum of 500,000 metric tons of sugar per year.

### 3. Technical Assistance with U.S. Government Engagement

Consultant shall provide technical assistance to Client in connection with engagement with U.S. government officials and relevant stakeholders, with the objective of advocating for an increase in the high-tier tariff applicable to imports of sugar from third countries.

## Consulting Agreement

This Consulting Agreement (“Agreement”) is entered into as of May 1, 2026 (“Effective Date”) by and between **Cámara Nacional de las Industrias Azucarera y Alcohólica** (“Client”) and **Barbara Fecso Ph.D.** (“Consultant”).

### 1. Scope of Work

Consultant shall perform the following services for Client:

#### 1. Stakeholder Mapping and Meeting Agenda

Consultant shall prepare and deliver to Client a comprehensive map identifying key stakeholders and government officials connected to the Antidumping and Countervailing Duty Suspension Agreements (“AD/CVD SAs”) between Mexico and the United States concerning sugar. Such deliverable shall include proposed messaging strategies and a recommended agenda for meetings with said stakeholders and officials.

#### 2. Technical Advice Regarding AD/CVD SAs

Consultant shall provide technical advice to Client on potential modifications to the AD/CVD SAs to promote Mexico’s guaranteed access to supply the United States’ sugar needs, as they relate to U.S. law and Mexico’s right of first refusal. Such advice shall include, without limitation, recommendations for establishing a benchmark guaranteeing a minimum of 500,000 metric tons of sugar per year.

#### 3. Technical Assistance with U.S. Government Engagement

Consultant shall provide technical assistance to Client in connection with engagement with U.S. government officials and relevant stakeholders, with the objective of advocating for an increase in the high-tier tariff applicable to imports of sugar from third countries.

### 2. Compensation

Client shall pay Consultant a fee of **Ten Thousand U.S. Dollars (USD \$10,000)** per month, payable on the first day of each month, for a period of three (3) months commencing May 1, 2026.

### 3. Expenses

In the event Client requests Consultant to attend in-person meetings or prep meetings, Client shall reimburse Consultant for all reasonable and documented travel expenses incurred in connection with such meetings, including airfare, lodging, meals, and ground transportation. If applicable, Client will cover reasonable expenses for Consultant’s registration in compliance with Foreign Agents Registration Act.

### 4. Exclusivity and Conflict Notification

Consultant shall promptly notify Client in writing of any proposal for hire, engagement, or consulting arrangement that may reasonably present a potential conflict of interest with the services contemplated under this Agreement. Consultant shall not accept any such engagement without the prior written consent of Client.

### 5. Term

BF



This Agreement shall commence on May 1, 2026, and shall continue until July 31, 2026, unless terminated earlier in accordance with Section 6.

**6. Termination**

Either Party may terminate this Agreement upon thirty (30) days' written notice to the other Party. In the event of termination, Consultant shall be entitled to payment for services performed up to the effective date of termination.

**7. Governing Law**

This Agreement shall be governed by and construed in accordance with the laws of the State of New York, without regard to its conflict of law principles.

**8. Entire Agreement**

This Agreement constitutes the entire agreement between the Parties and supersedes all prior discussions, negotiations, and understandings.

Addendum A. Should the Client find fault in the work or advice provided by the consultant, the consultant's liability for monetary damages will be limited to the remaining balance of the contract.

Addendum B. The Parties agree that any communications or interactions by the Consultant with U.S. private sector representatives, trade associations, government officials, or think tanks shall be conducted strictly in the Consultant's independent capacity. Under no circumstances shall such communications be made, or construed as being made, on behalf of or in representation of the Client or the Client's interests. All requests for information from or testimony to those Branches will be made solely by the Client and shall not state or imply that the Consultant made the request or testimony. If required by Client, Consultant may be present at meetings with such Branches but must communicate only with Client in private during those meetings. Should Client breach this requirement, the Client shall provide whatever assistance necessary to absolve the Consultant from issues related to the breach.

**IN WITNESS WHEREOF**, the Parties have executed this Agreement as of the Effective Date.



\_\_\_\_\_  
Salvador Behar Lavalles



\_\_\_\_\_  
Barbara Fecso Ph.D.