

Delaware

The First State

I, CHARUNI PATIBANDA-SANCHEZ, SECRETARY OF STATE OF THE STATE OF DELAWARE, DO HEREBY CERTIFY "AO DEVELOPMENT COMPANY LLC" IS DULY FORMED UNDER THE LAWS OF THE STATE OF DELAWARE AND IS IN GOOD STANDING AND HAS A LEGAL EXISTENCE SO FAR AS THE RECORDS OF THIS OFFICE SHOW, AS OF THE THIRD DAY OF JUNE, A.D. 2026.

AND I DO HEREBY FURTHER CERTIFY THAT THE SAID "AO DEVELOPMENT COMPANY LLC" WAS FORMED ON THE FOURTH DAY OF MARCH, A.D. 2014.

AND I DO HEREBY FURTHER CERTIFY THAT THE ANNUAL TAXES HAVE BEEN PAID TO DATE.



5490996 8300

SR# 20263261979

You may verify this certificate online at corp.delaware.gov/authver.shtml

A handwritten signature in black ink that reads "C. B. Sanchez".

Charuni Patibanda-Sanchez, Secretary of State

Authentication: 204115851

Date: 06-03-26

State of Delaware
Secretary of State
Division of Corporations
Delivered 11:38 AM 03/04/2014
FILED 11:35 AM 03/04/2014
SRV 140281118 - 5490996 FILE

CERTIFICATE OF FORMATION

OF

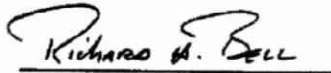
AO Development Company LLC

(A Delaware Limited Liability Company)

First: The name of the limited liability company is: AO Development Company LLC

Second: Its registered office in the State of Delaware is located at 16192 Coastal Highway, Lewes, Delaware 19958, County of Sussex. The registered agent in charge thereof is Harvard Business Services, Inc.

IN WITNESS WHEREOF, the undersigned, being fully authorized to execute and file this document have signed below and executed this Certificate of Formation on this 4th day of March, 2014.



Harvard Business Services, Inc., Authorized Person
By: Richard H. Bell, President

STATEMENT OF AUTHORIZED PERSON

STATEMENT OF ORGANIZATION

OF THE AUTHORIZED PERSON OF

AO Development Company LLC

We, Harvard Business Services, Inc., the Authorized Person of AO Development Company LLC -- a Delaware Limited Liability Company -- hereby certify pursuant to Section 18-201 of the Delaware Limited Liability Company Act and to the best of my knowledge that:

1. The Certificate of Formation of AO Development Company LLC was filed with the Secretary of State of Delaware on March 4, 2014.

2. On March 4, 2014 the following person(s) were named as the Managing Member(s) of the Limited Liability Company until their successors are elected and qualify:

Duncan Sellars

3. The undersigned signatory hereby resigns as the authorized person of the above named Limited Liability Company.

In witness whereof, I have signed this instrument as of the date when these actions were so taken this 4th day of March, 2014.

A

Harvard Business Services, Inc., Authorized Person

By: Richard H. Bell, President

*** This document is not part of the public record. Keep it in a safe place. ***


EXECUTION

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date

Printed Name

Signature

| Date | Printed Name | Signature |
|----------|------------------|--|
| 6/4/2026 | DUNCAN W SELLERS |  |
| | | |
| | | |
| | | |