

U.S. Department of Justice

Washington, DC 20530

Exhibit A to Registration Statement**Pursuant to the Foreign Agents Registration Act of 1938, as amended**

INSTRUCTIONS. Furnish this exhibit for EACH foreign principal listed in an initial statement and for EACH additional foreign principal acquired subsequently. The filing of this document requires the payment of a filing fee as set forth in Rule (d)(1), 28 C.F.R. § 5.5(d)(1). Compliance is accomplished by filing an electronic Exhibit A form at <https://www.fara.gov>.

Privacy Act Statement. The filing of this document is required by the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide this information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the FARA Unit in Washington, DC. Statements are also available online at the FARA Unit's webpage: <https://www.fara.gov>. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public online at: <https://www.fara.gov>.

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .22 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, FARA Unit, Counterintelligence and Export Control Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

1. Name of Registrant Guidepost Strategies	2. Registration Number 7749
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3. Primary Address of Registrant
1401 H St. NW, Washington, DC 20005

4. Name of Foreign Principal Presidential Administration of Romania	5. Address of Foreign Principal Cotroceni Palace, Bulevardul Geniului nr. 1-3, Sector 6 Bucharest ROMANIA 060116
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6. Country/Region Represented
ROMANIA

7. Indicate whether the foreign principal is one of the following:

- ☒ Government of a foreign country¹
- ☐ Foreign political party
- ☐ Foreign or domestic organization: If either, check one of the following:
- | | |
|--------------------------------------|---|
| ☐ Partnership | ☐ Committee |
| ☐ Corporation | ☐ Voluntary group |
| ☐ Association | ☐ Other (<i>specify</i>) _____ |
- ☐ Individual-State nationality _____

8. If the foreign principal is a foreign government, state:

- a) Branch or agency represented by the registrant
Presidential Administration of Romania
- b) Name and title of official(s) with whom registrant engages
General Secretary Andreea Miu

¹ "Government of a foreign country," as defined in Section 1(e) of the Act, includes any person or group of persons exercising sovereign de facto or de jure political jurisdiction over any country, other than the United States, or over any part of such country, and includes any subdivision of any such group and any group or agency to which such sovereign de facto or de jure authority or functions are directly or indirectly delegated. Such term shall include any faction or body of insurgents within a country assuming to exercise governmental authority whether such faction or body of insurgents has or has not been recognized by the United States.

9. If the foreign principal is a foreign political party, state:

a) Name and title of official(s) with whom registrant engages

b) Aim, mission or objective of foreign political party

10. If the foreign principal is not a foreign government or a foreign political party:

a) State the nature of the business or activity of this foreign principal.

b) Is this foreign principal:

Supervised by a foreign government, foreign political party, or other foreign principal

Yes ☐ No ☐

Owned by a foreign government, foreign political party, or other foreign principal

Yes ☐ No ☐

Directed by a foreign government, foreign political party, or other foreign principal

Yes ☐ No ☐

Controlled by a foreign government, foreign political party, or other foreign principal

Yes ☐ No ☐

Financed by a foreign government, foreign political party, or other foreign principal

Yes ☐ No ☐

Subsidized in part by a foreign government, foreign political party, or other foreign principal

Yes ☐ No ☐

11. Explain fully all items answered "Yes" in Item 10(b).

12. If the foreign principal is an organization and is not owned or controlled by a foreign government, foreign political party or other foreign principal, state who owns and controls it.

EXECUTION

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Signature

/s/Marie Sanderson

Sign

Sign

EXECUTION

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date	Printed Name	Signature
<u>July 16, 2026</u>	<u>Marie Sanderson</u>	<u></u>
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Washington, DC 20530

Exhibit B to Registration Statement**Pursuant to the Foreign Agents Registration Act of 1938, as amended**

INSTRUCTIONS. A registrant must furnish as an Exhibit B copies of each written agreement and the terms and conditions of each oral agreement with his foreign principal, including all modifications of such agreements, or, where no contract exists, a full statement of all the circumstances by reason of which the registrant is acting as an agent of a foreign principal. Compliance is accomplished by filing an electronic Exhibit B form at <https://www.fara.gov>.

Privacy Act Statement. The filing of this document is required for the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide the information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the FARA Unit in Washington, DC. Statements are also available online at the FARA Unit's webpage: <https://www.fara.gov>. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public online at: <https://www.fara.gov>.

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .32 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, FARA Unit, Counterintelligence and Export Control Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

1. Name of Registrant
Guidepost Strategies

2. Registration Number
7749

3. Name of Foreign Principal
Presidential Administration of Romania

Check Appropriate Box:

4. ☒ The agreement between the registrant and the above-named foreign principal is a formal written contract. If this box is checked, attach a copy of the contract to this exhibit.
5. ☐ There is no formal written contract between the registrant and the foreign principal. The agreement with the above-named foreign principal has resulted from an exchange of correspondence. If this box is checked, attach a copy of all pertinent correspondence, including a copy of any initial proposal which has been adopted by reference in such correspondence.
6. ☐ The agreement or understanding between the registrant and the foreign principal is the result of neither a formal written contract nor an exchange of correspondence between the parties. If this box is checked, give a complete description below of the terms and conditions of the oral agreement or understanding, its duration, and the fees and expenses, if any, to be received.
7. What is the date of the contract or agreement with the foreign principal? 07/15/2026
8. Describe fully the nature and method of performance of the above indicated agreement or understanding.

Registrant will provide services and representation, together with one or more strategic advisors engaged by Guidepost Strategies on behalf of the foreign principal, including providing strategic counsel, tactical planning, and assisting with government relations on matters before the U.S. Government, the U.S. Congress, state governments, academic institutions, think tanks, and other relevant stakeholders as may be requested by the foreign principal from time to time in order to broadly establish, strengthen and consolidate the national security of Romania by broadly strengthening the strategic partnership / cooperation between the United States and Romania and generally bolstering the relations between the two countries.

9. Describe fully the activities the registrant engages in or proposes to engage in on behalf of the above foreign principal.

Registrant will provide services and representation, together with one or more strategic advisors engaged by Guidepost Strategies on behalf of the foreign principal, including providing strategic counsel, tactical planning, and assisting with government relations on matters before the U.S. Government, the U.S. Congress, state governments, academic institutions, think tanks, and other relevant stakeholders as may be requested by the foreign principal from time to time in order to broadly establish, strengthen and consolidate the national security of Romania by broadly strengthening the strategic partnership / cooperation between the United States and Romania and generally bolstering the relations between the two countries.

10. Will the activities on behalf of the above foreign principal include political activities as defined in Section 1(o) of the Act.¹

Yes ☒ No ☐

If yes, describe all such political activities indicating, among other things, the relations, interests or policies to be influenced together with the means to be employed to achieve this purpose. The response must include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials.

See Appendix for Response

11. Prior to the date of registration² for this foreign principal has the registrant engaged in any registrable activities, including political activities, for this foreign principal?

Yes ☐ No ☒

If yes, describe in full detail all such activities. The response should include, among other things, the relations, interests, and policies sought to be influenced and the means employed to achieve this purpose. If the registrant arranged, sponsored, or delivered speeches, lectures, social media, internet postings, or media broadcasts, give details as to dates, places of delivery, names of speakers, and subject matter. The response must also include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials.

Set forth below a general description of the registrant's activities, including political activities.

Set forth below in the required detail the registrant's political activities.

Date	Contact	Method	Purpose
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12. During the period beginning 60 days prior to the obligation to register³ to the date of registration for this foreign principal, has the registrant received from the foreign principal, or from any other source, for or in the interests of the foreign principal, any contributions, income, money, or thing of value either as compensation, or for disbursement, or otherwise?

Yes ☐ No ☒

If yes, set forth below in the required detail an account of such monies or things of value.

Date Received	From Whom	Purpose	Amount/Thing of Value
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13. During the period beginning 60 days prior to the obligation to register⁴ to the date of registration for this foreign principal, has the registrant disbursed or expended monies, or disposed of anything of value other than money, in connection with activity on behalf of the foreign principal or transmitted monies to any such foreign principal?

Yes ☐ No ☒

If yes, set forth below in the required detail an account of such monies or things of value.

Date	Recipient	Purpose	Amount/Thing of Value
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¹ "Political activity," as defined in Section 1(o) of the Act, means any activity which the person engaging in believes will, or that the person intends to, in any way influence any agency or official of the Government of the United States or any section of the public within the United States with reference to formulating, adopting, or changing the domestic or foreign policies of the United States or with reference to the political or public interests, policies, or relations of a government of a foreign country or a foreign political party.

^{2,3,4} Pursuant to Section 2(a) of the Act, an agent must register within ten days of becoming an agent, and before acting as such.

EXECUTION

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date

Printed Name

Signature

07/16/2026Marie SandersonSign/s/Marie SandersonSignSignSign

EXECUTION

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date	Printed Name	Signature
<u>July 16, 2026</u>	<u>Marie Sanderson</u>	<u></u>
<u> </u>	<u> </u>	<u> </u>
<u> </u>	<u> </u>	<u> </u>
<u> </u>	<u> </u>	<u> </u>

Appendix Response to Item 10

Item 10: Will the activities on behalf of the above foreign principal include political activities as defined in Section 1(o) of the Act. If yes, describe all such political activities indicating, among other things, the relations, interests or policies to be influenced together with the means to be employed to achieve this purpose. The response must include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials.

Guidepost Strategies will advise and represent the Presidential Administration of Romania in its efforts to establish, strengthen, and consolidate the national security of Romania and the strategic partnership between the United States and Romania. Activities may include strategic counsel, tactical planning, government relations assistance, stakeholder engagement, preparation of briefing materials and other informational materials, and communications with or outreach to the U.S. Government, U.S. Congress, state governments, academic institutions, think tanks, and other relevant stakeholders on matters including trade, foreign direct investment, security, defense, energy security, economic cooperation, diplomatic cooperation, and related areas of mutual interest that broadly strengthen the strategic partnership / cooperation between the United States and Romania and generally bolster the relations between the two countries.

LETTER OF ENGAGEMENT

July 14, 2026

Eversheds Sutherland (US) LLP
220 West Monroe, Suite 6000
Chicago, IL 60606 USA
Attention: Theodore H Cominos, Partner

Dear Ted:

We are delighted that Eversheds Sutherland (US) LLP ("Eversheds") has agreed to engage Guidepost Strategies with the lead being Marie Sanderson ("Consultant"). Please accept this letter of engagement ("Agreement") to work with you and the Presidential Administration of Romania (based on your mandate with the Presidential Administration of Romania dated May 21, 2026).

1. Scope of Work: The Consultant representation will encompass providing advice, counsel, strategic consultancy, policy guidance, tactical planning, and government relations assistance to Eversheds (and the Presidential Administration of Romania) on matters before the U.S. Government, the U.S. Congress, state governments, academic institutions, think tanks, and any other relevant stakeholders, as from time to time requested and reasonably directed by Eversheds, in order to consolidate the national security of Romania by broadly strengthening the strategic partnership and cooperation between the United States and Romania and bolstering defense, diplomatic, economic and trade relations between the two countries (collectively, the "Services").
2. Fees and Term: This Agreement shall begin on July 15 and terminate on November 15, 2026 (the "Term"), unless otherwise agreed in writing by Eversheds and the Consultant. In consideration for the Services provided by the Consultant, Eversheds agrees to pay the Consultant a total fee of USD \$400,000.00 (the "Fee") during the Term. The Fee shall be paid in equal installments in arrears on or before the 15th day of each calendar month. Failure to make a timely payment may result in suspension of Services until payment is received.
3. Expenses: The Fee is inclusive of all expenses incurred by the Consultant except that the Consultant shall be entitled to the prompt reimbursement of reasonable (business class or equivalent) travel expenses.
4. Prior Receipt by Client: Notwithstanding anything to the contrary herein, the Consultant agrees and acknowledges that any obligation to pay any fee or cost reimbursement hereunder is conditional upon and subject to the continued engagement of Eversheds by its client (the Presidential Administration of Romania) and the prior receipt of such relevant funds by Eversheds from the its client (the Presidential Administration of Romania), and that Eversheds shall have no liability or obligation itself to the Consultant in respect thereof absent the continuation of such engagement by, and the prior receipt by Eversheds of such funds from, such client.
5. Invoices: The Consultant shall provide Eversheds with written invoices in advance of all payments or expense reimbursements required by this Agreement.
6. Payment Instructions: Eversheds shall make all payments and reimbursements required by this Agreement according to the Consultant's reasonable written instructions (separately provided) for payments via electronic funds transfer or physical check.
7. Termination and Cancellation: Either the Consultant or Eversheds may terminate the Agreement for any reason upon sixty (60) days written notice, with no further obligation, other than to pay such fees

that have accrued up to and through the 60-day notice period.

8. Confidentiality: The Consultant recognizes that in the course of the representation, each of them will become aware of information, data, practices or policies, which Eversheds or the Presidential Administration of Romania require to be kept confidential. The Consultant agrees to maintain such information, data, practices and policies strictly private and confidential and to not disclose it to any outside party during the Term and the five (5) year period immediately thereafter, to the fullest extent permitted by law, without the prior consent of Eversheds.
9. Compliance: The Consultant shall comply with all applicable federal, state, and local laws and regulations in connection with the Services, including but not limited to: (a) the Lobbying Disclosure Act of 1995 (LDA), as amended; (b) the Foreign Agents Registration Act of 1938 (FARA), as amended; and (c) any other applicable lobbying registration and reporting requirements. The Consultant shall be responsible for ensuring that all necessary registrations, disclosures, and filings are made in a timely and accurate manner and shall provide Eversheds Sutherland (US) LLP and/or the Presidential Administration of Romania with reasonable evidence of such compliance upon request. The parties acknowledge that in light of the engagement letter entered into between Eversheds Sutherland (US) LLP and the Presidential Administration of Romania on May 21, 2025, Eversheds has filed such engagement letter and made a compliant submission pursuant to FARA with the U.S. Department of Justice. Within five (5) business days from the date of execution of this Agreement, a short-form FARA filing for the Consultant will also be made, and the Consultant shall take a reasonable actions and provide all reasonable data and information necessary to do so.
10. Lines of Communication: Consultant will (a) take direction from Eversheds, and maintain lines of communication with and through Eversheds, for all material matters arising from or relating to the Services; (b) 'carbon-copy/cc' Eversheds on all material written communications (text, e-mail or otherwise) with any representative of the Presidential Administration of Romania, and (c) generally direct all material communications / information relating to this engagement through, or together with, the Eversheds -- so that Eversheds may, *inter alia*, be well informed at all times of the status of, and manage and administer, the Services as expected and required of Eversheds by the Presidential Administration of Romania.
11. Entire Understanding: This Agreement contains the entire understanding between the parties. Amendment, modification or waiver of this Agreement may be accomplished with a written instrument signed by both parties.

Please sign this Agreement and return the countersigned copy to us. We look forward to our relationship with Eversheds Sutherland (US) LLP.

Guidepost Strategies



Marie Sanderson, its Authorized Signatory

Eversheds Sutherland (US) LLP



Theodore H Cominos