Received by NSD/FARA Registration Unit 10/30/2026 10:20:02 AM

OMB No. 1124-0006; Expires September 30, 2029

U.S. Department of Justice
Washington, DC 20530

Exhibit A to Registration Statement Pursuant to the Foreign Agents Registration Act of 1938, as amended

INSTRUCTIONS. Furnish this exhibit for EACH foreign principal listed in an initial statement and for EACH additional foreign principal acquired subsequently. The filing of this document requires the payment of a filing fee as set forth in Rule (d)(1), 28 C.F.R. § 5.5(d)(1). Compliance is accomplished by filing an electronic Exhibit A form at https://www.fara.gov.

Privacy Act Statement. The filing of this document is required by the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide this information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the FARA Unit in Washington, DC. Statements are also available online at the FARA Unit's webpage: https://www.fara.gov. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public online at: https://www.fara.gov.

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .22 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, FARA Unit, Counterintelligence and Export Control Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

1. Name of Registrant
Guidepost Strategies

2. Registration Number
7749

3. Primary Address of Registrant
1401 H St. NW, Washington, DC 20005

4. Name of Foreign Principal
Embassy of the United Arab Emirates (through Akin Gump Strauss Hauer & Feld LLP)

5. Address of Foreign Principal
3522 International Ct NW #100
Washington, DC 20008

6. Country/Region Represented
UNITED ARAB EMIRATES

7. Indicate whether the foreign principal is one of the following:

- ☒ Government of a foreign country [1]
- ☐ Foreign political party
- ☐ Foreign or domestic organization: If either, check one of the following:
  - ☐ Partnership
  - ☐ Corporation
  - ☐ Association
  - ☐ Committee
  - ☐ Voluntary group
  - ☐ Other *(specify)* _____
- ☐ Individual-State nationality _____

8. If the foreign principal is a foreign government, state:

a) Branch or agency represented by the registrant
Embassy of the United Arab Emirates

b) Name and title of official(s) with whom registrant engages
Alia Al Suwaidi, Deputy Chief of Mission

1 "Government of a foreign country," as defined in Section 1(e) of the Act, includes any person or group of persons exercising sovereign de facto or de jure political jurisdiction over any country, other than the United States, or over any part of such country, and includes any subdivision of any such group and any group or agency to which such sovereign de facto or de jure authority or functions are directly or indirectly delegated. Such term shall include any faction or body of insurgents within a country assuming to exercise governmental authority whether such faction or body of insurgents has or has not been recognized by the United States.

Received by NSD/FARA Registration Unit 10/30/2026 10:20:02 AM

9. If the foreign principal is a foreign political party, state:

a) Name and title of official(s) with whom registrant engages

b) Aim, mission or objective of foreign political party

10. If the foreign principal is not a foreign government or a foreign political party:

a) State the nature of the business or activity of this foreign principal.

b) Is this foreign principal:

Supervised by a foreign government, foreign political party, or other foreign principal	Yes ☐ No ☐
Owned by a foreign government, foreign political party, or other foreign principal	Yes ☐ No ☐
Directed by a foreign government, foreign political party, or other foreign principal	Yes ☐ No ☐
Controlled by a foreign government, foreign political party, or other foreign principal	Yes ☐ No ☐
Financed by a foreign government, foreign political party, or other foreign principal	Yes ☐ No ☐
Subsidized in part by a foreign government, foreign political party, or other foreign principal	Yes ☐ No ☐

11. Explain fully all items answered "Yes" in Item 10(b).

12. If the foreign principal is an organization and is not owned or controlled by a foreign government, foreign political party or other foreign principal, state who owns and controls it.

Received by NSD/FARA Registration Unit 10/30/2026 10:20:02 AM

EXECUTION

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date	Printed Name		Signature
10/30/2026	Jennifer Poersch	Sign	/s/Jennifer Poersch
		Sign	
		Sign	
		Sign	

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Date	Printed Name	Signature
10-29-26	Jennifer Poersch	

Received by NSD/FARA Registration Unit 10/30/2026 10:20:02 AM

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OMB No. 1124-0004; Expires September 30, 2029

U.S. Department of Justice

Washington, DC 20530

Exhibit B to Registration Statement Pursuant to the Foreign Agents Registration Act of 1938, as amended

INSTRUCTIONS. A registrant must furnish as an Exhibit B copies of each written agreement and the terms and conditions of each oral agreement with his foreign principal, including all modifications of such agreements, or, where no contract exists, a full statement of all the circumstances by reason of which the registrant is acting as an agent of a foreign principal. Compliance is accomplished by filing an electronic Exhibit B form at https://www.fara.gov.

Privacy Act Statement. The filing of this document is required for the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide the information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the FARA Unit in Washington, DC. Statements are also available online at the FARA Unit's webpage: https://www.fara.gov. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public online at: https://www.fara.gov.

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .32 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, FARA Unit, Counterintelligence and Export Control Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

1. Name of Registrant	2. Registration Number
Guidepost Strategies	7749

3. Name of Foreign Principal

Embassy of the United Arab Emirates (through Akin Gump Strauss Hauer & Feld LLP)

Check Appropriate Box:

4. ☒ The agreement between the registrant and the above-named foreign principal is a formal written contract. If this box is checked, attach a copy of the contract to this exhibit.

5. ☐ There is no formal written contract between the registrant and the foreign principal. The agreement with the above-named foreign principal has resulted from an exchange of correspondence. If this box is checked, attach a copy of all pertinent correspondence, including a copy of any initial proposal which has been adopted by reference in such correspondence.

6. ☐ The agreement or understanding between the registrant and the foreign principal is the result of neither a formal written contract nor an exchange of correspondence between the parties. If this box is checked, give a complete description below of the terms and conditions of the oral agreement or understanding, its duration, and the fees and expenses, if any, to be received.

7. What is the date of the contract or agreement with the foreign principal? 10/29/2026

8. Describe fully the nature and method of performance of the above indicated agreement or understanding.

Guidepost will be paid $100,000/month via Akin Gump Strauss Hauer & Feld LLP for its work supporting the Embassy of the UAE.

Received by NSD/FARA Registration Unit 10/30/2026 10:19:39 AM

9. Describe fully the activities the registrant engages in or proposes to engage in on behalf of the above foreign principal.

Support and guidance in furtherance of the interests of the Embassy of the United Arab Emirates, with an emphasis on strengthening bilateral relations and regional security of the United Arab Emirates

10. Will the activities on behalf of the above foreign principal include political activities as defined in Section 1(o) of the Act.[1]

Yes ☒ No ☐

If yes, describe all such political activities indicating, among other things, the relations, interests or policies to be influenced together with the means to be employed to achieve this purpose. The response must include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials.

Support and guidance in furtherance of the interests of the Embassy of the United Arab Emirates, with an emphasis on strengthening bilateral relations and regional security of the United Arab Emirates

11. Prior to the date of registration[2] for this foreign principal has the registrant engaged in any registrable activities, including political activities, for this foreign principal?

Yes ☐ No ☒

If yes, describe in full detail all such activities. The response should include, among other things, the relations, interests, and policies sought to be influenced and the means employed to achieve this purpose. If the registrant arranged, sponsored, or delivered speeches, lectures, social media, internet postings, or media broadcasts, give details as to dates, places of delivery, names of speakers, and subject matter. The response must also include, but not be limited to, activities involving lobbying, promotion, perception management, public relations, economic development, and preparation and dissemination of informational materials.

Set forth below a general description of the registrant's activities, including political activities.

Set forth below in the required detail the registrant's political activities.

Date	Contact	Method	Purpose

Received by NSD/FARA Registration Unit 10/30/2026 10:19:39 AM

12. During the period beginning 60 days prior to the obligation to register[3] to the date of registration for this foreign principal, has the registrant received from the foreign principal, or from any other source, for or in the interests of the foreign principal, any contributions, income, money, or thing of value either as compensation, or for disbursement, or otherwise?

Yes ☐ No ☒

If yes, set forth below in the required detail an account of such monies or things of value.

Date Received	From Whom	Purpose	Amount/Thing of Value

13. During the period beginning 60 days prior to the obligation to register[4] to the date of registration for this foreign principal, has the registrant disbursed or expended monies, or disposed of anything of value other than money, in connection with activity on behalf of the foreign principal or transmitted monies to any such foreign principal?

Yes ☐ No ☒

If yes, set forth below in the required detail an account of such monies or things of value.

Date	Recipient	Purpose	Amount/Thing of Value

1 "Political activity," as defined in Section 1(o) of the Act, means any activity which the person engaging in believes will, or that the person intends to, in any way influence any agency or official of the Government of the United States or any section of the public within the United States with reference to formulating, adopting, or changing the domestic or foreign policies of the United States or with reference to the political or public interests, policies, or relations of a government of a foreign country or a foreign political party.

2,3,4 Pursuant to Section 2(a) of the Act, an agent must register within ten days of becoming an agent, and before acting as such.

Received by NSD/FARA Registration Unit 10/30/2026 10:19:39 AM

Received by NSD/FARA Registration Unit 10/30/2026 10:19:39 AM

EXECUTION

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Date	Printed Name		Signature
10/30/2026	Jennifer Poersch	Sign	/s/Jennifer Poersch
		Sign	
		Sign	
		Sign	

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Date	Printed Name	Signature
10-29-26	Jennifer Poersch	

Received by NSD/FARA Registration Unit 10/30/2026 10:19:39 AM

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F +1 310.229.1001
akingump.com

Akin

Shiva Aminian
+1 310.552.6476
saminian@akingump.com

October 28, 2026

VIA E-MAIL

Jennifer Poersch
GuidePost Strategies
1401 H Street NW, 5th Floor
Washington, DC 20005

Re: *Embassy of the United Arab Emirates*

Dear Ms. Poersch:

This engagement letter ("**Agreement**") confirms that GuidePost Strategies ("**GuidePost**") has been engaged on behalf of or by the Embassy of the United Arab Emirates ("**Client**") to assist and support Akin Gump Strauss Hauer & Feld LLP ("**Counsel**") in its fulfillment of legal services to Client.

1. Services. In connection with its representation of Client, Counsel has been authorized to retain or liaise with relevant technical and other experts who would work under Counsel's direction and report directly to Counsel, as instructed by Client. This work contemplates services of character and quality that will be a necessary adjunct to Counsel's services as attorneys and it is the parties' intention and Counsel's position that the attorney-client communication privilege and attorney work-product privilege will extend to all work performed by GuidePost in connection with Counsel's rendering or Client's receiving of legal advice, to the fullest extent allowable by law. More specifically, GuidePost will provide public relations advice and guidance, at Client or Counsel's request, in support of the legal services provided by Counsel to the Client. To the extent there is a conflict between the terms of the Statement of Work and this Agreement, then the terms of this Agreement control unless explicitly stated otherwise in the Statement of Work.

2. Fees and Work to be Performed. GuidePost shall receive as compensation for the Services a fee of $100,000 per month, beginning November 1, 2026. In addition, GuidePost shall receive an initial payment of $100,000, to be invoiced upon signature by GuidePost below of this

Received by NSD/FARA Registration Unit 10/30/2026 10:19:39 AM

Received by NSD/FARA Registration Unit 10/30/2026 10:19:39 AM

engagement letter. GuidePost will also be entitled to reimbursement of reasonable and necessary expenses incurred in connection with providing the Services, subject to prior approval of Client, or at Client's direction, Counsel, and reasonable documentation evidencing such expenses, as may be requested by Client or Counsel from time to time.

3. Payment of Fees. GuidePost understands that Counsel will pass on GuidePost's fees at cost as a disbursement to Client, and that Counsel will pay all amounts promptly upon receipt of payments by Client. Counsel's obligation to make payments is specifically and fully conditioned upon the receipt by Counsel from Client of funds designated for that purpose. In the event of nonpayment of fees and expenses related to the Services, GuidePost will look exclusively to Client to collect payment and not to Counsel. GuidePost shall provide periodic billing updates and progress reports upon request. This engagement may be terminated by either party at any time for any reason upon 10 days written notice. However, the confidentiality obligations contained in this agreement shall survive termination.

4. Term and Termination. The term of this Agreement shall commence on the date of GuidePost's signature, below, and shall continue on a monthly basis until terminated as provided herein. Client or at Client's direction, Counsel, may terminate this Agreement at any time, with or without cause, upon written notice to GuidePost. In the event of termination, Client will pay GuidePost the fees earned, and reimbursable expenses approved and incurred, up to and including the effective date of termination.

5. Confidentiality.

(a) In connection with Counsel's work, Counsel and Client will exchange with GuidePost information, data, and documents that are nonpublic, confidential or proprietary, or otherwise not intended to be shared or consented to being shared outside of the working group ("**Confidential Materials**"). GuidePost understands that the sole purpose of any exchange of Confidential Materials is to assist Counsel in providing legal advice to Client. GuidePost agrees to keep confidential all Confidential Materials it prepares or obtains and not to make any use thereof except as expressly instructed or requested by Counsel or as required by law. GuidePost may retain a copy of Confidential Materials at the direction of Counsel, provided that, GuidePost agrees to destroy, deliver, or return to Counsel or Client all Confidential Materials if requested at any time by Counsel or Client.

(b) In connection with GuidePost's assistance to Counsel, all communications between any person on behalf of GuidePost and Counsel, Client, or other technical experts working under Counsel's direction shall be regarded as confidential and made solely for the purpose of assisting Counsel in its representation of Client. GuidePost will take all steps reasonably necessary to ensure that all Confidential Materials communicated to it or prepared by it with respect to this engagement be maintained in a separate, secure and confidential manner and that only authorized persons who are legally bound to keep such information confidential are privy to that

Received by NSD/FARA Registration Unit 10/30/2026 10:19:39 AM

Received by NSD/FARA Registration Unit 10/30/2026 10:19:39 AM

documentation on a need to know basis. At a minimum, GuidePost shall use the same measures and standards that it uses to protect its own confidential information. Except as may be required by law or court order after following the procedures set forth below, GuidePost will not disclose to anyone, without the Client's or Counsel's prior written authorization, the existence, nature, or content of any oral or written communication, or any information gained from the inspection of any Confidential Materials reviewed or obtained during the course of this engagement, and GuidePost will not permit the inspection of any Confidential Materials without the Client's or Counsel's prior written consent.

(c) GuidePost acknowledges that the unauthorized disclosure of any Confidential Materials would cause irreparable harm to the Client. Accordingly, in addition to any other remedy to which Counsel or Client may be entitled, at law or in equity, Counsel and Client will be entitled to seek an injunction to prevent breaches or threatened breaches of the provisions of this agreement and to enforce specifically this agreement and its provisions, without bond or other security being required and without any need to prove actual damages.

6. Third-Party Requests for Documents and Other Information. GuidePost acknowledges and understands that the communications made pursuant to this agreement are regarded by Counsel as privileged communications subject to the attorney-client privilege and attorney-work product doctrine. In the event that GuidePost is requested, either informally or pursuant to subpoena or other legal process, to answer questions or to produce documents relating to work performed under this engagement, GuidePost shall promptly notify Counsel so that Counsel can seek a protective order or other judicial or administrative relief as Client in consultation with its counsel at the time, shall determine appropriate. Client and Counsel shall be entitled to assert the attorney-client privilege and the attorney-work product doctrine and to exercise control over the requested documents or information as may be necessary to preserve such privilege and protect such documents or information from disclosure or production pursuant to any subpoena or other legal process. GuidePost shall cooperate in any course of action that Client, in consultation with its counsel, shall determine to be appropriate under the circumstances.

7. Records. All retained books and records shall be maintained in a manner consistent with the professional standards ordinarily followed within GuidePost's industry, and shall be open at all times for inspection and copying by Client, including after expiration or termination of this Agreement. Such books and records shall be maintained separately from the records and files of any other client of GuidePost.

8. Information Security Incidents. An Information Security Incident ("**ISI**") is a situation in which an unauthorized party has accessed any information that GuidePost has in its possession from the Client or Counsel and obtained as part of this engagement. GuidePost agrees to, on discovering an ISI, promptly alert Counsel in writing, and in no instance more than seventy-two (72) hours following GuidePost's discovery of the ISI. GuidePost agrees that in the event of

Received by NSD/FARA Registration Unit 10/30/2026 10:19:39 AM

Received by NSD/FARA Registration Unit 10/30/2026 10:19:39 AM

an ISI, it will (i) reasonably coordinate with Counsel to take all necessary steps to minimize the impact of the ISI; (ii) reasonably cooperate with Counsel in handling the matter, including, but not limited to, assisting with any investigation and making available all relevant records, files, data, and other material required to comply with applicable laws and regulations; and (iii) promptly use reasonable efforts to prevent a recurrence of any such ISI.

9. Ownership of Work Product. All work product that is produced or obtained by GuidePost in furtherance of the Services are works made for hire and shall become and remain the exclusive property of the Client. GuidePost (a) assigns all rights, title and interest to such work product, including copyright and other intellectual property rights, to Client now to the maximum extent allowable by law and not already owned by Client by operation of law; (b) will assign any other such rights to Client in the future; (c) will promptly execute and deliver all documents and take other actions that Client or Counsel reasonably request to realize these assignments.

10. GuidePost Representations and Warranties. GuidePost represents to Counsel and Client that:

(a) GuidePost has the right to enter into this Agreement and to perform fully all of its obligations in this Agreement;

(b) GuidePost's entering into this Agreement and performance of the Services do not and will not conflict with or result in any breach or default under any other obligation or agreement to which GuidePost is subject;

(c) GuidePost shall perform the Services in compliance with all applicable federal, state, and local laws and regulations;

(d) Client will receive good and valid title to all work product, free and clear of all encumbrances and liens of any kind;

(e) All work product will be GuidePost's original work (except for material in the public domain or provided by Client) and does not and will not violate or infringe upon the intellectual property right or any other right whatsoever of any third party.

11. Independent Contractor. It is understood that GuidePost is an independent contractor and is not an employee, agent, partner, spokesperson or representative of Counsel, and shall not hold itself out to the public as an employee, agent, partner, spokesperson or representative of Counsel. Counsel will not provide, nor will it be responsible to pay for, any employment benefits for GuidePost or its personnel.

Received by NSD/FARA Registration Unit 10/30/2026 10:19:39 AM

Received by NSD/FARA Registration Unit 10/30/2026 10:19:39 AM

12. Miscellaneous.

(a) The Agreement may not be altered, extended, or modified nor any of its provisions waived, except by a written agreement by the party against whom such alteration, modification, extension or waiver is sought to be enforced.

(b) If any portion of this agreement is to any extent invalid or incapable of being enforced, whether in form or substance, such portion shall be excluded to the extent of such invalidity or unenforceability; all other terms hereof shall remain in full force and effect; and, to the maximum extent permitted and possible under law, the invalid or unenforceable portion shall be deemed replaced by an understanding that is valid and enforceable and that comes closest to expressing the intention of such invalid or unenforceable portion.

(c) A waiver by either party of any breach, act or omission of the other party is not to be deemed a waiver of any subsequent similar breach, act or omission.

(d) This agreement shall not be construed against the party drafting this agreement, notwithstanding any contrary rule of construction or interpretation at law or in equity.

(e) This agreement will be governed by and construed in accordance with the laws of the District of Columbia without regard to its conflict of laws principles. The Parties hereto submit to any court in the District of Columbia as the exclusive jurisdiction for any actions arising under this agreement.

Received by NSD/FARA Registration Unit 10/30/2026 10:19:39 AM

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Akin

Please confirm your acceptance of the foregoing terms and conditions by signing this Agreement and returning it to us. We look forward to working with you on this project.

Very truly yours,

Shiva Aminian

AGREED AND ACCEPTED:

GuidePost Strategies

By: _____

Date: 10-29-26

By its execution and delivery hereof, the undersigned Client hereby confirms that Counsel has been authorized to retain or liaise with GuidePost to assist Counsel in rendering legal advice to Client, and as part of and contemporaneous with that assistance, Client agrees to the terms and conditions set forth herein or any accompanying documents annexed hereto.

Embassy of the United Arab Emirates

By: _____

Date: 10/29/26

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