

## STATEMENT OF INCORPORATOR

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### IN LIEU OF ORGANIZATIONAL MEETING FOR

Manchester Trade Limited Inc.  
December 3, 2021

We, Harvard Business Services, Inc., the incorporator of Manchester Trade Limited Inc. -- a Delaware Corporation -- hereby adopt the following resolution:

**Resolved:** That the Certificate of Incorporation of Manchester Trade Limited Inc. was filed with the Secretary of State of Delaware on December 3, 2021.

**Resolved:** That on December 3, 2021 the following persons were appointed as the initial directors of the Corporation until their successors are elected and qualify:

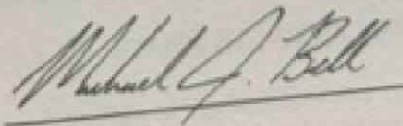
Mr. Stephen Lande

**Resolved:** That the bylaws included with this resolution are the initial bylaws approved by the incorporator.

**Resolved:** That the Secretary of the Company is hereby authorized and directed to execute a certificate of adoption of the bylaws or repeal the initial bylaws and create a custom set of bylaws to be adopted and approved by the directors.

**Resolved:** The powers of this incorporator are hereby terminated, and said incorporator shall no longer be considered a part of the body corporate of the above named corporation.

This resolution shall be filed in the minute book of the company.



Harvard Business Services, Inc., Incorporator  
By: Michael J. Bell, President