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Registration Statement, Item 11 — Informational materials prepared or disseminated by the registrant

Registrant: Margot Kiel, 11921 Amistoso Lane, Las Vegas, NV 89138
Foreign principal: Free State of Bavaria, acting through the Bavarian State Ministry of Economic Affairs, Regional Development and Energy (StMWi), Prinzregentenstraße 28, 80538 Munich, Germany
Part 1 of 4: e-mails, business card, event invitation, website, LinkedIn posts (September 2025 – October 2026).

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4. Business card "Bavarian Trade & Investment Office USA" pp. 5
5. E-mail "save the date" invitation, "Bavaria–US Tech Dialogue", San Francisco, October 12, 2026 — sent September 25, 2026 via Constant Contact to approx. 250 addresses pp. 6
6. Website www.bavaria-usa.org — screenshot of October 2026 pp. 7
7. LinkedIn post on the registrant's personal account (linkedin.com/in/margot-kiel-kcs), September 29, 2025 pp. 8
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Margot Kiel April 23, 2026 at 4:12 PM

Visit at your booth @ Rapid + TCT 2026 in Boston

To: [redacted] Cc: Martin Weigold & 3 more Details

Dear Ryan,

It was a pleasure talking to you during the Rapid + TCT Convention last week in Boston, where we were exhibiting with a Bavarian Pavilion. You mentioned your branch in the UK and that Germany could be an opportunity as a European location - if the right conditions present themselves. Well, this might be your chance :-).

At **INVEST IN BAVARIA** we not only support companies with new setups or traditional site expansions, but also with a wide range of additional services: guidance on funding opportunities, talent acquisition, research collaborations, and networking with potential partners and customers. We're also able to assist quickly and pragmatically with administrative challenges. We would be pleased to make our confidential and free-of-charge services available to Electroimpact, Inc, which are provided by the State of Bavaria to support your operations on site.

I'd also like to introduce you to Martin Weigold and Jens Huefner (in cc), our ADDITIVE MANUFACTURING specialists within our agency in Munich.

In the meantime, I am enclosing a short infographic, highlighting the strengths of Bavaria's ADDITIVE MANUFACTURING ecosystem.

Looking forward to hearing from you!

PDF **IIB_Info_Additive-Fertigung_RGB copy...**

Kind regards / Freundliche Grüße,
Margot

Margot Kiel
Bavarian Trade & Investment Office USA

invest in bavaria

Bavarian Ministry of Economic Affairs, Regional Development and Energy

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Margot Kiel
Intersolar - Bavarian Battery Technology Ecosystem
To: [redacted] Cc: & 4 more

Sent - offic...bavaria-usa.org March 25, 2026 at 12:19 PM
Details

Dear John,

it was a pleasure talking to you during the Intersolar & Battery Storage Show in San Diego. I am sorry, it took me so long to send you some information on our battery technology ecosystem - but here we are.

A few words about us:

Invest in Bavaria is the Business Promotion Agency of the State of Bavaria. We guide international companies through all stages of the setup and expansion process in Bavaria. You can find more about our service portfolio here. You told me that you have distributors located in Germany but no physical office. We can certainly help you there. Since we are a publicly funded organization of the Bavarian Ministry of Economic Affairs, our services are free of charge and confidential.

We have several tech focus areas with different specialists in Munich and Nuremberg in Bavaria and I would like to introduce you to Hannah Winkler, in cc, one of our senior investment consultants for solar and battery technology topics.

I also attach an infographic about our ecosystem for you to have a first glance into this network in Bavaria.

We would appreciate the opportunity to continue our conversation and look forward to hearing from you. We can certainly set up an online meeting, if interested.

BAI_Infografik_Battery-Technology copy 2.pdf

Kind regards / Freundliche Grüße,

Margot Kiel
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Margot Kiel
Photonics West - Bavaria
Sent -...ria-usa.org February 11, 2026 at 6:06 PM
To: [redacted] Cc: Agata Butenko Details

Dear Malcolm,

It was a pleasure talking to you at your booth @Photonics West. I hope you had a successful convention!

A few words about us:

Invest in Bavaria is the Business Promotion Agency of the State of Bavaria. We guide international companies through all stages of the expansion process in Bavaria. You can find more about our service portfolio here. Since we are a publicly funded organization of the Bavarian Ministry of Economic Affairs, our services are free of charge and confidential.

We have several tech focus areas with different specialists in Munich and Nuernberg in Bavaria and I would like to introduce you to Agata Butenko, in cc, one of our senior investment consultants for semiconductors and related fields like photonics.

I also attach an infographic about our semiconductor ecosystem for you to have a first glance into this network in Bavaria.

We would appreciate the opportunity to continue our conversation and look forward to hearing from you. We can certainly set up an online meeting, if interested.

PDF **2025_Infografik_Semiconductor_Ecosystem...**

Kind regards / Freundliche Grüße
Margot

Margot Kiel
Bavarian Trade & Investment Office USA

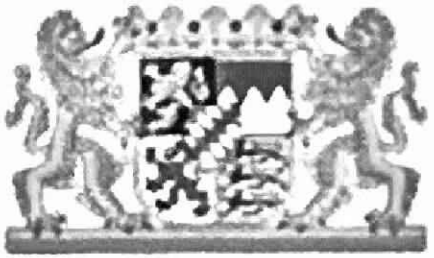
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Bavarian Ministry of Economic Affairs,
Regional Development and Energy



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Join us for an exclusive evening exploring how **Bavaria & the US** are shaping the future of the semiconductor industry.

What to expect:

- Panel led by **Prof. Hussam Amrouch (TUM)**, a leading expert in AI processor design.
- Insights from **German industry leaders** and further leading innovation partners.
- How world-class **R&D** and an outstanding **talent pool** create the foundation for innovation, scalable technologies, and commercial success.
- Business opportunities for U.S. companies looking to enter or expand in the **European market.**
- **Networking** with industry executives, researchers, entrepreneurs, and decision-makers.

After the panel:
Continue the conversation over authentic Bavarian cuisine at **Schroeder's** in the heart of San Francisco.

Experience an evening of innovation, collaboration, and valuable new connections!

For any questions, please contact **Agata Butenko** or **Margot Kiel**.

RSVP

Bavaria - US Tech Dialogue

Join us for a panel discussion, expert Q&A, and networking reception with

Beer, Brats & Bavarian Flavor!

Schroeder's,
240 Front St, San Francisco

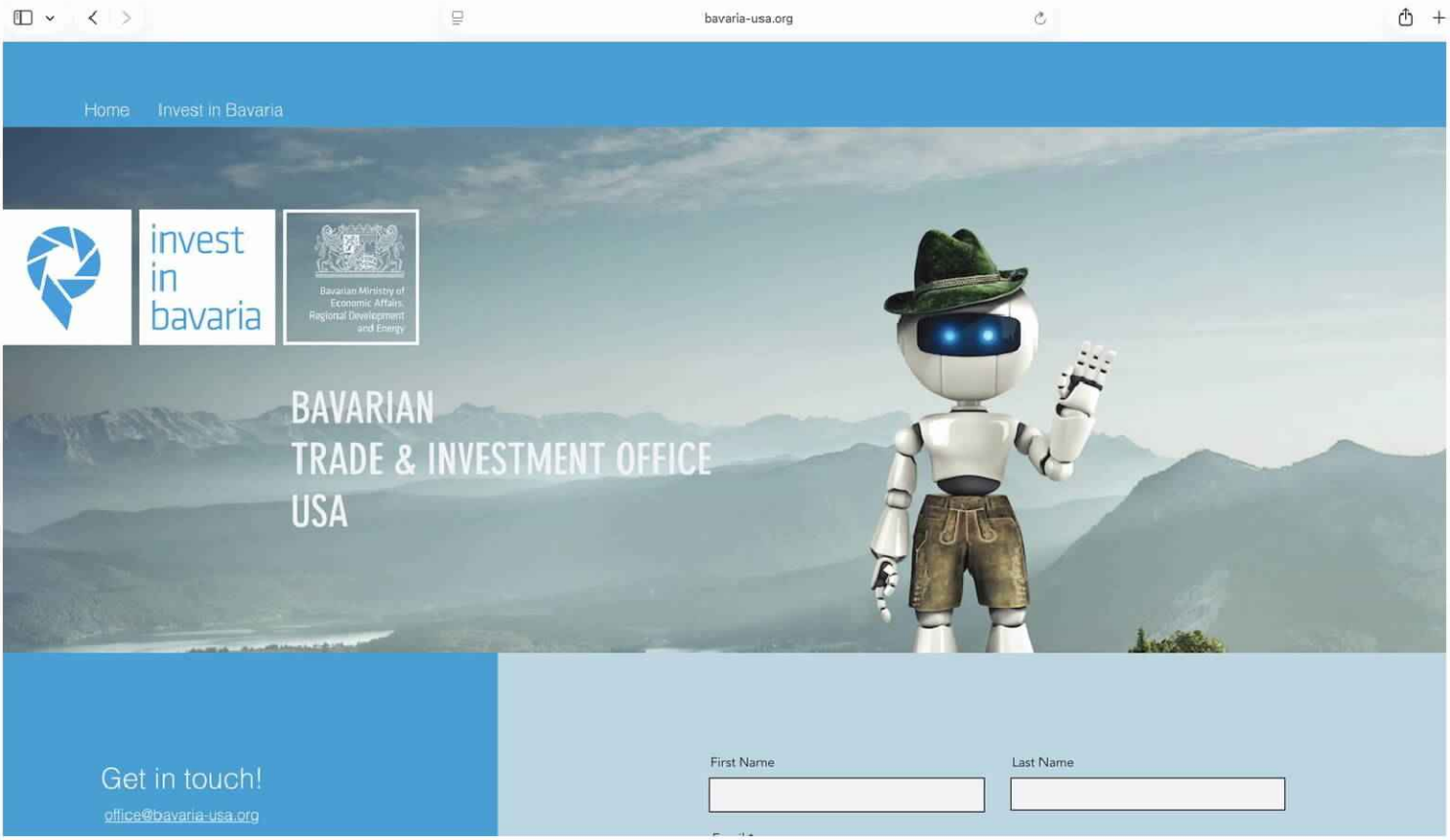
🗓 Monday, October 12, 2026, 6:00 – 9:00 PM

Bavarian Trade & Investment Office USA | 11921 Amistoso Ln | Las Vegas, NV 89138 US

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Margot Kiel · You
International Consulting
1yr · Edited

Wrapping up an exciting week in the Bay Area! Grateful to have met such a dynamic business and science community—open, collaborative, and eager to strengthen ties with Bavaria's ecosystem. Appreciate the warm welcome from **Sven Thorsten Potthoff**, **Dennis Wilkens**, **Zahar Barth-Manzoori**, **Tim Bombosch, PhD** and specially the new German Consul General in San Francisco, Theo Kiddes! On the American side, a special thanks to **Rozalia Beica** and **Farhang Yazdani** for an insightful experience and valuable connections at the **International Microelectronics Assembly and Packaging Society (IMAPS)** conference in Santa Clara.





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International Consulting
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Lovely evening at the **The Wende Museum** in Los Angeles to celebrate 35 years of German Reunification. Thank you to the **German Consulate General Los Angeles** and Consul General Andrea Sasse for organizing this special event, deepening ties within the German community abroad and fostering meaningful connections in a historic site that highlights German heritage.

#TransatlanticRelations #GermanUnityDay #TagDerDeutscheEinheit







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Truly inspiring - and plenty of food for thought! Thank you, Michael Metzger and the whole GABA - Team for putting this together and thanks to the insightful panelists and the great community for an engaging discussion and excellent networking opportunity.

GABA Southern California - German American ...
11mo

AI at the Edge of Innovation – A Sold-Out Evening at Microsoft Playa Vista
What an inspiring night! GABA and the Center for the Future of Organization (CFFO) at the Drucker School of Management... more



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Margot Kiel · You
International Consulting
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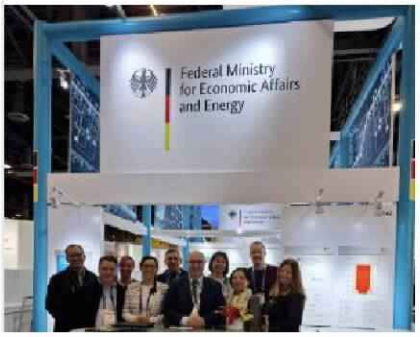
It's a wrap 🎬. Thank you to everyone who contributed to a wonderful trade show experience at #CES. Looking forward to staying in touch and building on great connections!



Sebastian Zettelmeier · 1st
Senior Manager Trade fairs & Conferences
9mo

🚀 Fully packed days at CES in #LasVegas are lying behind us with so many good talks, innovations & inspirations. Always great teaming up with Margot Kiel x Jürgen Frickinger for our... more









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Margot Kiel · You
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8mo

The show has come to an end - but the conversations continue. A strong German and European presence #SPIEPhotonicsWest highlights the power of scientific diplomacy and grown business relationships.

On a 🤍🩵 note, great meeting you Stephanie Wiedenmann and learning about #bayernphotonics and Anke Odouli, your contact in Munich for #laserworldofphotonics #worldofquantum









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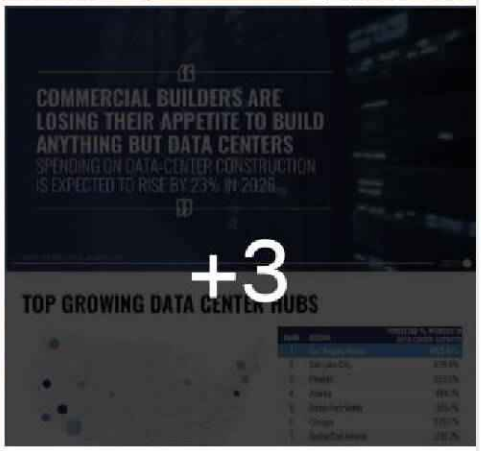
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Thank you for the meaningful insights & outlook and perfect organization, **Vegas Chamber**! Proud to call this exciting city home for 16 years and counting ♠♦♣❤









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🙏Thank you to the Arizona Commerce Authority, @Kevin O'Shea, **Caleb Rhodes**, **Agnese Sturmane** & team for organizing a truly outstanding event — excellent speakers and valuable networking throughout.

🇩🇪 Always great to reconnect with familiar faces — it was wonderful to see **Carolin Gey** and **Dennis Wilkens** again and meet **Frederik Bohn**, a reminder of growing German-Arizona relationships.

A few highlights worth recognizing:

🤝 Congratulations on bringing such a large delegation from Taiwan and on the MOU signing with TAITRA — another step forward for an already extensive Arizona-Taiwan technology and business collaboration.

🎓 ASU's presentation was a standout — their forward-thinking approach to embedding AI throughout coursework and reimagining education for the next generation of talent is exactly the kind of vision this industry needs.

#AISemiconductors #Arizona #Germany #TAITRA #ASU #Semiconductors #Innovation #ArizonaCommerceAuthority







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Margot Kiel · You
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3mo • Edited

Moments like these highlight the importance of international partnerships, cultural exchange, and the lasting ties that connect our communities across the Atlantic 🤍💙🇺🇸🫶
Wishing everyone a wonderful Independence Day 🎉
#FourthOfJuly #TransatlanticRelations #InternationalPartnership #Munich

Bayern.de | Bayerische Staatsregierung
3mo

Bayerisch-Amerikanisches Freundschaftsfest im Hofgarten vor der Bayerischen Staatskanzlei – Happy Independence Day! 🇺🇸🤝🇩🇪... more



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Margot Kiel · You
International Consulting
2mo · Edited

Visionary days at **Ai4 - Artificial Intelligence Conferences**, filled with great conversations and new perspectives across the AI ecosystem came to an end!

One of the highlights was the opportunity to learn from the "Godfather of AI," Geoffrey Hinton. His reflections on the future of AI and the responsibility that comes with advancing the technology were a powerful reminder of both the opportunities and challenges ahead.

I had the pleasure of meeting founders, enterprise leaders, partners and AI aficionados from around the world.



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Bavaria meets Silicon Valley 🤍🩵🤝💙💛

I was fortunate to join another Bavarian delegation to Silicon... more









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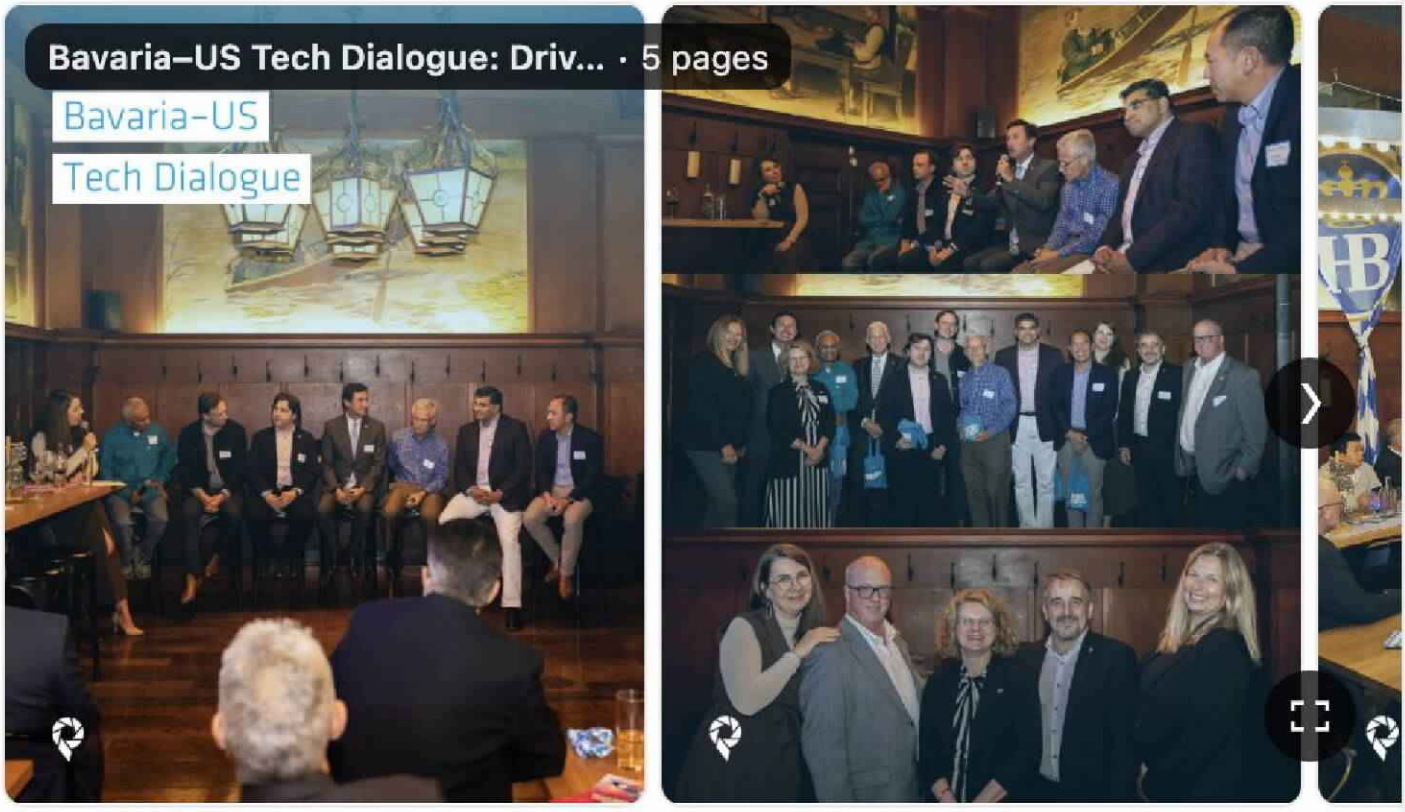
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Margot Kiel reposted this

Invest in Bavaria - The Business Promotion Agency of t...

5d • Edited

With so many semiconductor specialists in town, San Francisco was the perfect setting for an evening dedicated to technology, research, and cross-Atlantic collaboration. 🤝... more



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