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OMB No. 1124-0001; Expires September 30, 2029

U.S. Department of Justice
Washington, DC 20530

Registration Statement
Pursuant to the Foreign Agents Registration Act of 1938, as amended

I--REGISTRANT

1. Name of Registrant

Enterprise Singapore (Americas - North America)

2. Registration Number (To be assigned by the FARA Unit)

7794

3. Primary Business Address

55 East 59th Street Suite 21A, New York, NY 10022

4. If the registrant is an individual, furnish the following information:

(a) Residence address(es)

(b) Nationality

(c) Year of birth

(d) Present citizenship

(e) If present citizenship not acquired by birth, state when, where, and how acquired

(f) Occupation

5. If the registrant is not an individual, furnish the following information:

(a) Type of organization: Committee ☐ Association ☐ Partnership ☐ Voluntary group ☐
Corporation ☐ Other *(specify)* Miscellaneous Foreign Government Office (MFGO)

(b) Date and place of organization 04/01/2018, New York, NY, US

(c) Name of responsible individual (e.g., officer, director or partner) Seow Hui Lim

(d) Other business address(es), if any, including locations of branch or local offices See Appendix for Response

(e) If a membership organization, provide number of members

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(f) List all partners, officers, directors or persons performing the functions of an officer or director of the registrant.

Name	Residence Address	Citizenship	Position
Ms. Charlene Yong		SINGAPORE	Regional Director
Mr. Nirankar Khalsa		UNITED STATES	Business Director
Ms. Ka Mung Chee		SINGAPORE	Regional Director
Ms. Seow Hui Lim		SINGAPORE	Director
Mr. Darren Cheng Loong Lee		SINGAPORE	Regional Director
Mr. Ken Mun Wong		SINGAPORE	Regional Director
Mr. Chun Hee Kennie Ong		SINGAPORE	Regional Director

(g) Which of the above named persons renders services directly in furtherance of the interests of any of the foreign principals?

Name	Foreign Principal(s)	Services
See Appendix for Response		

(h) Describe the nature of the registrant's regular business or activity.

Provide general business to business assistance to Singapore companies establishing an office or exploring business partnerships in the US.

(i) Give a complete description of the ownership and control structure of the registrant.

Registrant is the North America division of Enterprise Singapore.

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6. List all individuals, other than those listed in Item 5(g), who render services or will render services to the registrant directly in furtherance of the interests of any foreign principal(s) in other than a clerical, secretarial, or in a related or similar capacity.

Name	Residence Address	Foreign Principal(s)	Services
See Appendix for Response			

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II--FOREIGN PRINCIPAL

7. List every foreign principal[1] for whom the registrant is acting or has agreed to act.

Foreign Principal	Foreign Principal Address
Enterprise Singapore	230 Victoria St, #09-00 Bugis Junction Towers singapore SINGAPORE 188024

III--ACTIVITIES

8. In addition to the activities described in any Exhibit B to this statement, will the registrant engage or is the registrant engaging now in activity or rendering services on its own behalf which benefits any or all of its foreign principals?

Yes ☐ No ☒

If yes, describe fully.

Foreign Principal	Activities/Services

IV--FINANCIAL INFORMATION

9. (a) **RECEIPTS-MONIES**

During the period beginning 60 days prior to the date of the registrant's obligation to register[2] under FARA to the date of registration, has the registrant received from any foreign principal named in Item 7 of this statement, or from any other source, for or in the interests of any such foreign principal, any contributions, income, or money either as compensation, or for disbursement or otherwise? Yes ☒ No ☐

If yes, set forth below in the required detail and separately for each such foreign principal an account of such monies.[3]

Foreign Principal	Date Received	From Whom	Purpose	Amount	Subtotal
Enterprise Singapore	10/22/2026- 10/22/2026	Enterprise Singapore	Operating costs	$ 688,000.00	
Enterprise Singapore	----------	----------	----------	---------->	$ 688,000.00

$ 688,000.00

Total

1 The term "foreign principal," as defined in Section 1(b) of the Act, includes a foreign government, foreign political party, foreign organization, foreign individual and, for the purpose of registration, an organization or an individual any of whose activities are directly or indirectly supervised, directed, controlled, financed, or subsidized in whole or in major part by a foreign government, foreign political party, foreign organization or foreign individual.

2 An agent must register within 10 days of becoming an agent, and before acting as such.

3 A registrant is required to file an Exhibit D if he collects or receives contributions, loans, monies, or other things of value for a foreign principal, as part of a fundraising campaign. There is no printed form for this exhibit. (*See* 28 C.F.R. § 5.201(e)).

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(b) **RECEIPTS-THINGS OF VALUE**

During the period beginning 60 days prior to the date of the registrant's obligation to register[4] under FARA to the date of registration, has the registrant received anything of value[5] other than money, from any foreign principal named in Item 7 of this statement, or from any other source, for or in the interests of any such foreign principal?

Yes ☐ No ☒

If yes, furnish the following information:

Foreign Principal	Date Received	From Whom	Purpose	Thing of Value

10. (a) **DISBURSEMENTS-MONIES**

During the period beginning 60 days prior to the date of the registrant's obligation to register[6] under FARA to the date of registration, has the registrant disbursed or expended monies in connection with activity on behalf of any foreign principal named in Item 7 of this statement or transmitted monies to any such foreign principal?

Yes ☒ No ☐

If yes, set forth below in the required detail and separately for each such foreign principal named including monies transmitted, if any, to each foreign principal.

Foreign Principal	Date	Recipient	Purpose	Amount	Subtotal
See Appendix for Response					
					$ 259,570.00
					Total

(b) **DISBURSEMENTS-THINGS OF VALUE**

During the period beginning 60 days prior to the date of the registrant's obligation to register[7] under FARA to the date of registration, has the registrant disposed of any thing of value[8] other than money in furtherance of or in connection with its activities on behalf of any foreign principal named in Item 7 of this statement? Yes ☐ No ☒

If yes, furnish the following information:

Foreign Principal	Date	Recipient	Purpose	Thing of Value

(c) **DISBURSEMENTS-POLITICAL CONTRIBUTIONS**

During the period beginning 60 days prior to the date of the registrant's obligation to register[9] under FARA to the date of registration, has the registrant (or any short form registrant) made any contribution of money or other thing of value from its own funds and on its own behalf in connection with an election to any political office or in connection with any primary election, convention, or caucus held to select candidates for any political office? Yes ☐ No ☒

If yes, furnish the following information:

Date	Donor	Political Organization/Candidate	Method	Amount/Thing of Value

4, 6, 7 and 9 *See supra* note 2, at 3.

5 and 8 Things of value include but are not limited to gifts, interest-free loans, expense-free travel, favored stock purchases, exclusive rights, favored treatment over competitors, "kickbacks", and the like.

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V--INFORMATIONAL MATERIALS[10]

11. Prior to the time of filing this statement,[11] has the registrant prepared, disseminated, or caused to be disseminated, any informational materials on behalf of any foreign principal listed in Item 7 of this statement?

Yes ☒ No ☐

If yes, identify each foreign principal, list the type of informational materials, and file the informational materials.

Foreign Principal	Type of Informational Materials
Enterprise Singapore	Email; Press releases; Social Media Website URL(s); Website URL(s)

12. (a) Will the activities of the registrant on behalf of any foreign principal include the preparation or dissemination of informational materials?

Yes ☒ No ☐

(b) If yes, identify each foreign principal and respond to the remaining items in this section.

Enterprise Singapore

13. Has a budget been established or specified sum of money allocated to finance the registrant's activities in preparing or disseminating informational materials? Yes ☐ No ☒

If yes, identify each foreign principal, and specify the period of time and the amount.

Foreign Principal	Period of Time	Amount

14. Will any individuals or organizations, including public relations firms or publicity agents, participate in the preparation or dissemination of informational materials?

Yes ☒ No ☐

If yes, furnish the names and addresses of the individuals or organizations.

Name	Address	Foreign Principal(s)
Finn partners	1675 Broadway New York, NY 10019	Enterprise Singapore

15. Activities in preparing or disseminating informational materials will include the use of the following:

☐ Magazine or newspaper ☐ Advertising campaigns ☒ Press releases ☐ Pamphlets or other publications
☐ Lectures or speeches ☐ Radio or TV broadcasts ☐ Motion picture films ☐ Letters or telegrams
☒ Email
☒ Website URL(s): https://www.enterprisesg.gov.sg/
☒ Social Media website URL(s): linkedin.com/showcase/enterprisesg-north-america
☐ Other *(specify)* _____

10 The term informational materials includes any oral, visual, graphic, written, or pictorial information or matter of any kind, including that published by means of advertising, books, periodicals, newspapers, lectures, broadcasts, motion pictures, electronic communications, or any means or instrumentality of interstate or foreign commerce or otherwise. Informational materials disseminated by an agent of a foreign principal as part of an activity in itself exempt from registration, or an activity which by itself would not require registration, need not be filed pursuant to Section 4(b) of the Act.

11 *See supra* note 2, at 3.

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16. Informational materials will be disseminated among the following groups:

- ☐ Public officials
- ☐ Legislators
- ☒ Government agencies
- ☐ Newspapers
- ☐ Editors
- ☐ Civic groups or associations
- ☐ Libraries
- ☐ Educational groups
- ☐ Nationality groups
- ☒ Other *(specify)* US corporations

17. Indicate the language to be used in the informational materials:

- ☒ English
- ☐ Other *(specify)* _____

VI--EXHIBITS AND ATTACHMENTS

18. (a) The following described exhibits shall be filed with a Registration Statement:

Exhibit A- This exhibit, which is filed on Form NSD-3, sets forth the information required to be disclosed concerning each foreign principal named in Item 6.

Exhibit B- This exhibit, which is filed on Form NSD-4, sets forth the information concerning the agreement or understanding between the registrant and the foreign principal.

(b) An Exhibit C shall be filed when applicable. This exhibit, for which no printed form is provided, consists of a true copy of the charter, articles of incorporation, association, constitution, and bylaws of a registrant that is an organization. A waiver of the requirement to file an Exhibit C may be obtained for good cause shown upon written application to the Assistant Attorney General, National Security Division, U.S. Department of Justice, Washington, DC 20530. (*See* 28 C.F.R. § 5.201(c) and (d)).

(c) An Exhibit D shall be filed when applicable. This exhibit, for which no printed form is provided, sets forth an account of money collected or received as a result of a fund raising campaign and transmitted for a foreign principal (*See* 28 C.F.R. § 5.201(e)).

VII--EXECUTION

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date	Printed Name		Signature[12]
11/06/2026	Seow Hui Lim	Sign	/s/Seow Hui Lim
		Sign	
		Sign	
		Sign	

12 This statement shall be signed by the individual agent, if the registrant is an individual, or by a majority of those partners, officers, directors or persons performing similar functions, if the registrant is an organization, except that the organization can, by power of attorney, authorize one or more individuals to execute this statement on its behalf.

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EXECUTION

In accordance with 28 U.S.C. § 1746, and subject to the penalties of 18 U.S.C. § 1001 and 22 U.S.C. § 618, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this statement filed pursuant to the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, that he/she is familiar with the contents thereof, and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date	Printed Name	Signature
Nov 06 2026	Seow Hui Lim	LSH

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Appendix
Response to Item 5(d)

Item 5(d): If the registrant is not an individual, furnish the following information: Other business address(es), if any, including locations of branch or local offices.

1 Broadway 4th Floor, Cambridge, MA 02142

600 Congress Ave., Floor 16, Rm 122, Austin, TX 78701

999 Baker Way, Suite 120, San Mateo, CA 94404

633 W 5th Street, Suite 825, Los Angeles, CA 90071

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Appendix
Response to Item 5(g)

Item 5(g): If the registrant is not an individual, furnish the following information: Which of the above named persons renders services directly in furtherance of the interests of any of the foreign principals?

Person	Foreign Principal(s)	Services
Ms. Charlene Yong	Enterprise Singapore	Business development activities to help Singapore companies get connected to US companies for business partnerships and promote or disseminate Singapore company profiles.
Mr. Nirankar Khalsa	Enterprise Singapore	Business development activities to help Singapore companies get connected to US companies for business partnerships and promote or disseminate Singapore company profiles.
Ms. Ka Mung Chee	Enterprise Singapore	Business development activities to help Singapore companies get connected to US companies for business partnerships and promote or disseminate Singapore company profiles.
Ms. Seow Hui Lim	Enterprise Singapore	Business development activities to help Singapore companies get connected to US companies for business partnerships and promote or disseminate Singapore company profiles.
Mr. Darren Cheng Loong Lee	Enterprise Singapore	Business development activities to help Singapore companies get connected to US companies for business partnerships and promote or disseminate Singapore company profiles.
Mr. Ken Mun Wong	Enterprise Singapore	Business development activities to help Singapore companies get connected to US companies for business partnerships and promote or disseminate Singapore company profiles.
Mr. Chun Hee Kennie Ong	Enterprise Singapore	Business development activities to help Singapore companies get connected to US companies for business partnerships and promote or disseminate Singapore company profiles.

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Appendix
Response to Item 6

Item 6: List all individuals, other than those listed in Item 5(g), who render services or will render services to the registrant directly in furtherance of the interests of any foreign principal(s) in other than a clerical, secretarial, or in a related or similar capacity.

Name	Residence Address	Foreign Principal(s)	Nature of Services
Ms. Anisah Ahmad		Enterprise Singapore	Business development activities to help Singapore companies get connected to US companies for business partnerships and promote or disseminate Singapore company profiles.
Mr. Carlos Dinkel Salazar		Enterprise Singapore	Business development activities to help Singapore companies get connected to US companies for business partnerships and promote or disseminate Singapore company profiles.
Mr. Nicholas Leong Sheng Lee		Enterprise Singapore	Business development activities to help Singapore companies get connected to US companies for business partnerships and promote or disseminate Singapore company profiles.
Mr. Adam Fetter		Enterprise Singapore	Business development activities to help Singapore companies get connected to US companies for business partnerships and promote or disseminate Singapore company profiles.
Mr. Peter To		Enterprise Singapore	Business development activities to help Singapore companies get connected to US companies for business partnerships and promote or disseminate Singapore company profiles.
Ms. Vania Selomulyo		Enterprise Singapore	Business development activities to help Singapore companies get connected to US companies for business partnerships and promote or disseminate Singapore company profiles.
Ms. Melissa Alvisi		Enterprise Singapore	Business development activities to help Singapore companies get connected to US companies for business partnerships and promote or disseminate Singapore company profiles.

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Appendix
Response to Item 10(a)

Item 10(a): DISBURSEMENTS-MONIES: During the period beginning 60 days prior to the date of the registrant's obligation to register under FARA, has the registrant disbursed or expended monies in connection with activity on behalf of any foreign principal named in Item 7 of this statement or transmitted monies to any such foreign principal? If yes, set forth below in the required detail and separately for each such foreign principal named including monies transmitted, if any, to each foreign principal.

Foreign Principal	Date	To Whom	Purpose	Amount	Subtotal
Enterprise Singapore	09/01/2026-10/31/2026	Verizon wireless, wework, CIC, Apartment rentals	Office costs (rentals, utilities)	$ 171,194.00	
Enterprise Singapore	09/01/2026-10/31/2026	SF Marriott Marquis, Shiok Singapore Kitchen, JABEZ Cleaning LLC	Marketing and outreach	$ 28,463.00	
Enterprise Singapore	09/01/2026-10/31/2026	Uber, hotels, Air tickets	Staff costs (travel costs, local transportation costs)	$ 59,913.00	
Enterprise Singapore	----------	----------	----------	---------->	$ 259,570.00

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